79. The presentation was never intended to be evaluated by the Steering Committee. In addition to providing the Steering Committee with the parent's perspective, the presentation was an opportunity for the parents of the Barrett Adolescent Centre patients to provide their opinion, thoughts, concerns and feelings about their experiences with mental health services and their views on future services. I recall the majority of the parents' presentation focused on the importance of a tier 3 service including an onsite education program.

State-wide Adolescent Extended Treatment and Rehabilitation Barrett Adolescent
Centre Transition Panel

- 80. As discussed at paragraph 43 of this affidavit, I was to be a member of the Barrett Adolescent Centre Transition Panel and I drafted the Terms of Reference of that Panel (Exhibit Q above).
- 81. The formation, constitution, function, and objectives of the Barrett Adolescent Centre
 Transition Panel are explained in the Terms of Reference.
- 82. I never attended a meeting of Barrett Adolescent Centre Transition Panel. West Moreton advised they wanted to retain clinical governance over the transition arrangements for their patients. I understand the Panel comprised of treating clinicians of the Barrett Adolescent Centre patients and was renamed the Clinical Care Transition Panel. This panel provided status reports to the Steering Committee regarding the progress of transition arrangements. These reports are provided at **Exhibit M** above.

Young Person's Extended Treatment and Rehabilitation Initiative Governance Committee

- 83. I was a member and later became the secretariat of the Young Person's Extended
 Treatment and Rehabilitation Initiative Governance Committee (the Governance
 Committee). The name of this committee was also later changed to the Youth
 Residential Rehabilitation Unit (Youth Resi) Governance Committee.
- 84. The Purpose of the Governance Committee is provided in the Terms of Reference.

 Exhibit ZB to this affidavit is a copy of the Young Person's Extended Treatment and Rehabilitation Initiative Governance Committee Terms of Reference, minutes and papers.
- 85. West Moreton originally had responsibility for the creation and management of this committee, including producing the minutes of meetings. The responsibility for this committee was transferred to Children's Health Queensland on 27 February 2014. At that time, the committee came under my responsibility as Project Manager and I was responsible for keeping the minutes of meetings.
- 86. This Committee was not involved in any decisions relating to the closure of the Barrett Adolescent Centre.
- 87. This Committee had oversight of the Holiday Program, which was established at the Barrett Adolescent Centre by a Non-Government Organisation (Aftercare) in partnership with West Moreton from 16 December 2013 to 24 January 2014.
- 88. I understood the individual transition plans of the Barrett Adolescent Centre patients was the responsibility of the Clinical Care Transition Panel, while the group interests

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of the patients during December 2013 and January 2014, when the day program and education program had ceased, was the responsibility of the Youth Resi Governance Committee.

- 89. The Youth Resi Governance Committee was also responsible for establishing the new Youth Resi at Greenslopes in 2014.
- 90. Since the Youth Resi Governance Committee's inception, it has continued to operate and is responsible for the governance of Youth Resi services in Queensland.
- 91. The Youth Resi Governance Committee continues to meet on a monthly basis. The constitution of the Youth Resi Governance Committee has changed since its inception with West Moreton representatives leaving the Committee, and the Cairns and Townsville Hospital and Health Services joining more recently.
- 92. The Mental Health Branch of the Department of Health continues to attend meetings of the Youth Resi Governance Committee with regard to oversight of current funding arrangements.
- 93. The Youth Resi Governance Committee also continues to operate a clinical panel that assesses the intake of new referrals for the Youth Resi services.
- 94. I continue to be a member of this committee and work towards developing future Youth Resi services around Queensland.

State-wide Adolescent Extended Treatment and Rehabilitation Financial and Workforce Planning Working Group

- 95. I was a member of the Financial and Workforce Planning Working Group. This working group met only once before it was decided that matters relating to finance would be managed between Children's Health Queensland and the Queensland Department of Health, and that matters relating to the Barrett Adolescent Centre workforce would be managed by West Moreton. This decision is recorded in the minutes of the Steering Committee meeting dated 18 November 2013 in **Exhibit F**.
- 96. My role as a member of the Financial and Workforce Planning Working Group was to take minutes of meetings and to report to the Steering Committee on the status of this working group's activities in terms of risks, issues and timeframes. **Exhibit R** to this affidavit is a copy of the Financial and Workforce Planning Working Group Terms of Reference, agenda, and minutes of the one meeting.

Chief Executive and Department of Health Oversight Committee

- 97. I was a member and secretariat of the Chief Executive and Department of Health Oversight Committee (the Oversight Committee). The Purpose and role of the Oversight Committee is explained in the in Oversight Committee Terms of Reference in **Exhibit N** above.
- 98. The Oversight Committee would provide guidance to the Steering Committee around new or enhanced services being developed and would be provided with a status update on the consumer transition process from West Moreton. The Steering Committee would escalate any issues with regard to service planning to the Oversight Committee for resolution.

99. The Oversight Committee only met on three occasions. The discussions and decisions of the Oversight Committee are captured in the minutes of meetings in **Exhibit N** above.

100. My role as member and secretariat of the Oversight Committee was to take minutes of the meetings and to report to the Oversight Committee on the Project status in terms of risk, issues and timeframes.

State-wide Adolescent Extended Treatment and Rehabilitation Service Options

Implementation Working Group

- 101. I was a member and secretariat of the Service Options Implementation Working Group.
 I developed the Terms of Reference for the group, which sets out the group's purpose and role, in Exhibit P above.
- 102. This working group met only once in person, for a workshop on 1 October 2013 and exchanged feedback on the workshop outputs and continuum of care after that workshop. **Exhibit ZC** to this affidavit is a copy of the papers and output from this working group.
- 103. My role was also to co-facilitate the workshop together with Dr Leanne Geppert of West Moreton, and to capture the outputs to inform service development.
- 104. I was also responsible for reporting the progress of the group, in terms of risk, issues and timeframes, to the Steering Committee. I retained these responsibilities throughout the life of the Service Options Implementation Working Group.
- 105. **Exhibit ZD** to this affidavit is a complete list of the Committees and Working Groups membership.



Communication

106. I do not currently have access to my GroupWise emails sent or received from 9 September 2013 until January 2014.

- 107. I do not have access to the email sent from Dr Leanne Geppert to on 25 September 2013, which identifies me as the key contact of Children's Health Queensland.
- 108. I do not have an independent recollection of my communications and correspondence with and I would rely on my emails and notes of conversations as to the content and nature of the communications and correspondence.
- 109. As referred to in paragraph 64 of this affidavit, I attended a meeting with Dr Peter Steer,
 Dr Stephen Stathis, and on 7 November 2013. Notes of that meeting are in **Exhibit W** above.
- 110. On occasion and as a result of me performing my duties as Project Manager, I was required to author Briefing Notes to the Director-General of the Department of Health in relation to the Barrett Adolescent Centre.
- 111. I recall the content of the briefing notes were typically status updates as to the progress of the Project.
- 112. Briefing Notes I authored were prepared in collaboration with officers from West Moreton, Dr Stephen Stathis, Judi Krause, Deborah Miller and/or Dr Peter Steer.
- 113. Briefing Notes would go through the chain of approval hierarchy with amendments made at various levels throughout the chain of approval. **Exhibit ZE** to this affidavit

is a copy of the Briefing Notes to the Director-General of Health, relating to the Barrett Adolescent Centre, that I authored or that I was involved in preparing.

- 114. In addition to Briefing Notes to the Director-General, I also authored a number of Briefing Notes for the Minister for Health and Parliament. **Exhibit ZF** to this affidavit is a copy of the other briefs I prepared.
- 115. Other communications I prepared included responses to correspondence from the community. **Exhibit ZG** to this affidavit is a copy of all correspondence I have in my possession in regard to the Barrett Adolescent Centre and the new or enhanced service options that are not otherwise already exhibited to my affidavit.

Post Closure

- 116. I did not have any clinical responsibility in relation to patients of the Barrett Adolescent Centre, either before or after the patients were discharged from the Barrett Adolescent Centre.
- 117. I was responsible for the continued management of transition funding arrangements for Barrett Adolescent Centre patients. I am still kept abreast of the progress and updates of some Barrett Adolescent Centre patients who continue to require mental health services today.
- 118. The Youth Resi at Greenslopes and the Subacute Beds at the Mater Hospital were established immediately following closure of the Barrett Adolescent Centre. I am aware that one Barrett Adolescent Centre patient benefited from the Youth Resi from March 2014. Exhibit ZH to this affidavit is the documentation in my possession relating to

that one patient. The remaining Barrett Adolescent Centre patients were over 18 and had entered adult mental health services, where appropriate.

Alternatives to the Barrett Adolescent Centre

- 119. A large part of my time was involved in the development of new and enhanced service options as alternatives to the Barrett Adolescent Centre. This involved extensive consultation with clinicians and research. **Exhibit ZI** to this affidavit is copies of the research papers and documentation I referred to.
- 120. I was closely involved in the development of a continuum of care of contemporary adolescent mental health services, established utilising the operational funds from the Barrett Adolescent Centre. Copies of information about these services, and their establishment, are provided in **Exhibit ZJ** to this affidavit.
- 121. I also developed a business case to support funding for the continuum of care, which was submitted to the Queensland Department of Health in July 2014. **Exhibit ZK** to this affidavit is copies of versions of the business case and supporting costing models I developed.
- 122. I have been reviewing a discussion paper that has recently been developed by Sophie Morson from Children's Health Queensland's Child and Youth Mental Health Service.

 This paper outlines the lack of compelling evidence to support a subacute bed (tier 3) service, and includes more recent research regarding contemporary treatment and services that support the Adolescent Extended Treatment continuum of care.
- 123. The Subacute Bed Discussion Paper is still under internal review and will be provided to the Commission as soon as it is available. **Exhibit ZL** to this affidavit is a copy of

the project scope, discussion paper summary, the reference list, and some of the research papers quoted in the paper.

Privilege

124. To the extent that any supporting documents in my possession are the subject of privilege (legal professional privilege, cabinet privilege or parliamentary privilege), the provision of those documents is not within my control. I understand that any such privilege issue is being addressed by Crown Law.

All the facts affirmed in this affidavit are true to my knowledge and belief except as stated otherwise.

Affirmed by Ingrid Adamson on 24 November 2015 at Brisbane in the)	
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In the matter of the Commissions of Inquiry $Act\ 1950$

Commissions of Inquiry Order (No.4) 2015

Barrett Adolescent Centre Commission of Inquiry

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