

KG-75

From: KOTZE, Beth ([REDACTED])
Sent: Monday, 27 October 2014 04:28 pm
To: Kristi Geddes
Cc: SKIPPEN, Tania
Subject: Draft report
Attachments: Qld Health Review Thursday 23.pdf

Dear Kristi
Herewith confidential draft report.
Appendices to be added and final editing to be completed
Beth

Disclaimer: This message is intended for the addressee named and may contain confidential information.

If you are not the intended recipient, please delete it and notify the sender.

Views expressed in this message are those of the individual sender, and are not necessarily the views of the NSW Ministry of Health.

This email has been scanned for the NSW Ministry of Health by the Websense Hosted Email Security System.

Emails and attachments are monitored to ensure compliance with the NSW Ministry of Health's Electronic Messaging Policy.

Report: Transitional Care for Adolescent Patients of the Barrett Adolescent Centre

Authors: Associate Professor Beth Kotzé and Ms Tania Skippen

Date:October 2014

Table of Contents

Table of Contents	2
Authorisation	3
Scope and Purpose	3
Process	4
Context	4
Findings	7
Client profiles and transition evidence summary	10

Authorisation

This report has been prepared in accordance with the Instrument of Appointment and Terms of Reference, both dated 14th August 2014 and both authorised by Mr Ian Maynard, Director-General Queensland Health, and revised 28th August 2014.

Scope and Purpose

To provide expert clinical review and a report under section 199 of the Hospital and Health Boards Act 2011 (HHBA) for the Director-General, Queensland Health in line with the Terms of Reference.

The functions of the health service investigators were to:

- 1.1 Investigate the following matters relating to the management, administration and delivery of public sector health services:
 - 1.1.1 Asses the governance model put in place within Queensland Health (including the Department of Health and West Moreton, Metro South and Children's Health Queensland Hospital and Health Services and any other relevant Hospital and Health Service) to manage and oversight the healthcare transition plans for the then current inpatients and day patients of the BAC post 6 August 2013 until its closure in January 2014;
 - a) Advise if the governance model was appropriate given the nature and scope of the work required for the successful transition of the then patients to a community based model;
 - 1.1.2 Advise if the healthcare transition plans developed for individual patients by the transition team were adequate to meet the needs of the patients and their families;
 - 1.1.3 Advise if the healthcare transition plans developed for individual patients by the transitions team were appropriate and took into consideration patient care, patient support, patient safety, service quality, and advise if these healthcare transition plans were appropriate to support the then current inpatients and day patients of the BAC post 6 August 2013 until its closure in January 2014;
 - 1.1.4 Based on the information available to clinicians and staff between 6 August 2013 and closure of BAC in January 2014, advise if the individual healthcare transition plans for the then current inpatients and day patients of the BAC were appropriate. A detailed review of the healthcare transition plans for patients [REDACTED] should be undertaken.
- 2.1 Make findings and recommendations in a report under section 199 of the HHBA in relation to:

- 2.1.1 The ways in which the management, administration or delivery of public sector health services, with particular regards to the matters identified in paragraph 1 above, can be maintained and improved: and
- 2.1.2 Any other matter identified during the course of the investigation.

Process

1. Extensive documentation was made available to the investigators; refer Index of Documentation (Appendix A), including patient files, policies and miscellaneous.
2. Written statement, Dr Anne Brennan, 13/10/14 (Appendix B).
3. Additional email communication Dr Trevor Sadler 21/10/14 and 22/10/14 (Appendix C).
4. Interviews were conducted face to face over 2 days being 13th and 14th October 2014 (Appendix D: Schedule).

Context

- On 6th August 2013 Minister for Health, Mr Lawrence Springborg announced the closure of the Barrett Adolescent Centre (BAC), Wacol, West Moreton Hospital and Health Service (WMHHS)¹. A planning process to develop new service options for the population of the State was announced under the governance of Children's Health Queensland (CHQ)². A governance process to manage the transition of current individual patients of BAC was developed.
- The concentrated and focussed process for managing the transition of individual patients from the care of BAC to alternative options commenced in September 2013³ with the expectation that the service would close in January 2014.
- The process of managing the transition of individual patients was centred on individualized and comprehensive needs assessment (including mental health, health, educational/vocational, and housing/accommodation needs) and care planning, extensive investigation to identify available and suitable services to provide coordinated care in community settings, iterative planning and collaboration with consumers and families and carers.
- The clinically driven process was supported by a formal governance structure comprising:
 - Clinical Care Transitional Panel:

¹ Refer: letter dated 24th August 2014 from Lesley Dwyer Health Service Chief Executive West Moreton Hospital and Health Service to Dr John Allan.

² This process was identified as out of scope by the investigators because it concerned strategic forward planning at the population level rather than care planning for the individual patients of BAC.

³ Refer interview with Dr Anne Brennan.

- Chaired by Dr Anne Brennan
- Key members: internal to BAC; multidisciplinary senior clinicians responsible for patient care and Acting Principal of the school.
- Reported to the State-wide Adolescent Extended Treatment and Rehabilitation Implementation Steering Committee and the West Moreton Management Committee.
- Met twice-weekly and on an ad hoc basis to focus on day to day patient care and planning for transition. An issues log was maintained and provided to the investigators by Dr Brennan.
- Agendas and minutes provided to investigators (Appendix A). No formal Terms of Reference available.
- The West Moreton Management Committee⁴:
 - Chaired by A/Director of Strategy
 - Key members: range of senior clinician and management representatives from the health service, representative from CHQ and MHAOD Branch.
 - Reported to the Chief Executive WMHHS and Chief Executive and Department of Health Oversight Committee.
 - Met weekly from September 2013 until January 2014.
- Chief Executive and Department of Health Oversight Committee:
 - Key members: Deputy Director General Department Health, Health Service Chief Executives from key hospital and health services; Executive Director MHAOD Branch and other key representatives from CHQ.
- The clinically driven process was supported by additional and specific resourcing:
 - Project Officer appointed to support the Clinical Care Transitional Panel and the Barrett Adolescent Update Meeting.
 - Role to schedule agenda to ensure all patients reviewed in a timely way and record keeping.
- The closure of BAC was supported by a formal communication plan in effect from September 2013 to February 2014. This was managed by the Project Officer (above). The scope included families and carers, community, staff of BAC, hospital/health services, industrial organisations etc.

⁴ This meeting appears to have had an alternative meeting name: Barrett Adolescent Update Meeting.

- Note that three previous patients of the BAC have died in 2014 and that their deaths are currently being investigated by the Queensland Coroner.
- The published literature regarding transitional care for adolescents provides guidance and principles in relation to the planning and outcomes for this group:
 - Optimal transition may be defined as adequate transition planning, good information transfer between teams and continuity of care following transition.
 - Predictors of positive transition include individual factors such as severe mental illness and treatment and care issues such as medication and inpatient care.
 - Neurodevelopmental disorders, personality disorders, complex needs and emotional/neurotic disorders can be associated with less favourable outcomes.
 - Other factors associated with poor outcomes include if the process is seen simply as an administrative event.
 - It is better to undertake transitional care in the context of relative stability for the young person rather than crisis.
 - Transition preparation requires an adequate period of planning and preparing the young person and carer(s) for transition. The planning needs to take into account broad health and developmental transitions recognising the young person's developing maturity and changing health-seeking behaviours.
 - Models for collaboration that support transition include: shared care/joint working across services and liaison models.
 - Barriers to transitional care include: lack of alignment between referral thresholds and criteria between Child and Youth Mental Health Services (CYMHS) and Adult Mental Health Services.
- The Queensland Health Procedure Document 201000447, *Inter-district Transfer of Mental Health Consumers within South Queensland Service Districts*, effective 8/11/10 and active at the time of the closure of BAC, provides guidance in relation to transitional care, notably including: the roles and responsibilities of transferring and receiving services; and consideration of potential shared care arrangements.
- Noting that transition is a process in which the communication and negotiations between the referring and receiving services are critical, this investigation was limited to review of the available documentation and interviews with key clinicians formerly from BAC. Staff of receiving services were not interviewed and limited documentation was available from these services. Education staff were also not interviewed.

Findings

- The process of transitional planning occurred in an atmosphere of crisis consequent to the announcement of the closure and the standing-down of the senior leader of the service in the context of an unrelated matter, with escalation of distress in a number of the adolescents and staff of BAC. [REDACTED]

[REDACTED] However whilst the general atmosphere of crisis contributed to the complexity of the situation, it does not appear to have detrimentally affected the process of transitional care planning for the patients.

- Transitional care planning was led by a small multidisciplinary team of clinicians headed by the Acting Clinical Director BAC. Their task was enormous as they were required to review and supervise current care plans, manage incidents and crises, seek out information about service options that many times was not readily available, negotiate referrals, coordinate with the education staff and manage communication with patients and their families/carers. The team was dedicated to these tasks, with the day to day supervision of the young people undertaken by the Care Coordinators.
- In relation to the patient cohort, it is noted:
 - The young people were a very complex group with various combinations of developmental trauma, major psychiatric disorder and multiple comorbidities, high and fluctuating risk to self, major and pervasive functional disability, unstable accommodation options, learning disabilities, barriers to education and training, drug and alcohol misuse. In short, this was a cohort in the main characterized by high, complex and enduring clinical and support needs.
 - Organizing transitional care for such a complex group would have been a very significant challenge even under ideal conditions. Each very complex young person required highly individualized care assessment and planning. These are not the kind of individuals who readily 'fit' with service systems because of the scope and intensity of their needs. The model of care in existence at BAC had promoted prolonged inpatient care and the forthcoming closure required the rapid development of care pathways to community care.
 - The BAC team undertook an exhaustive and meticulous process of clinical review and care planning with each individual young person's best interests at the core of the process.
- The process of communication and negotiation between the clinical team and the young person and their family/carers was careful, respectful, timely and maintained. As would be expected during a time of heightened emotions and anxiety about the future, there appears to have been some misunderstandings at times along the way but these appear to have been in each case dealt with promptly

and appropriately. The misunderstandings arose, for example, in circumstances of unopened emails by parents/carers or unexpected emerging clinical need requiring immediate action by the BAC clinical team, with communication following as time permitted. There is evidence of parent information sessions, letters to parents, individual email responses to parents and phone calls to support timely communication. Fact Sheets, FAQ sheets and the Executive Review Committee recommendations were also provided to parents/carers and made publicly available on the WMHHS website.

- The transition plans, without exception, were thorough and comprehensive. In some instances it was not possible to identify a variety of options for each care domain for each client, but in each case at least 1 reasonable option was able to be identified matched to a particular care domain. At times there was considerable delay in settling on the final option – but this reflected the considerable work involved in identifying a range of suitable options and working through processes of negotiation with receiving agencies.
- In a number of instances the young people had psychiatric disorders that on their own did not cross the threshold to service in the community mental health system. It is noteworthy that there were examples of successful negotiations that led to services accepting the referrals by exception. The investigators did not find any example where it was not possible to organize a reasonable system of care for an individual.
- The inevitable challenges arose during this process, such as the changes in established long-term relationships between the clinicians of BAC and the young people; the differences between the culture and approach to care provided in services provided for adolescents and the culture and approach to care in adult services and the impact of the young person's developmental stage and maturity on their health-seeking attitudes and behaviors; and, adolescent's resistance to transfer from a service where they felt safe and 'connected' in a relatively closed environment to a community system of care and, in the case of transfer to an adult system, the different expectations of their maturity and health-seeking behaviour and the different expectations of involvement of their family.
- Whilst there was some drop-out from some aspects of the care organized, the investigators did not identify any examples where a young person was completely lost to care, nor where a core component of care was completely missing. Where, for example, [redacted] did drop out of ongoing care with [redacted] it would appear that [redacted] did remain under the care of a case manager from [redacted] and there was also contact from [redacted] with a [redacted] from [redacted]
- There were numerous examples of the BAC staff working in a collaborative way with receiving agencies, as evidenced by the number of times young people were escorted to the other agencies, the detailed discussions in relation to risk management, maintaining contact post-transfer of care and joint working by staff

across the agencies. These activities would be considered best-practice in transitional care and in the main appear to have been implemented. The investigators note however, that

- There were examples where brokerage funding was very necessary and secured from Health to facilitate a high quality transition.
- The investigators confirm that:
 - the health care transition plans developed for individual patients by the transition team were adequate to meet the needs of the patients and their families;
 - the transition plans for individual patients were appropriate and took into consideration patient care, patient support, patient safety, and service quality.
- Further the investigators commend the work of the transition team for the quality and comprehensiveness of the plans and for their efforts that included 'going the extra mile' to secure the range of services required by the young people.
- The investigators confirm that:
 - The governance model put in place within Queensland Health to manage the oversight of the health care transition plans was appropriate. The investigators noted examples of good flow in communication about transitional processes across governance groups. The investigators noted that some transitional planning documentation was incomplete/missing and there was a delay in the appointment of the Project Officer, however it is the view of the investigators that these were minor issues and did not have a material impact on the planning for or transition of the patients.
- The investigators make a general mental health system recommendation. Transitional mental health care for young people is internationally recognized as a complex and often difficult process and poor outcomes such as disengagement from care are well-documented. The BAC process demonstrates positive learnings in relation to good quality transitional planning. It is recommended that these learnings be considered for distillation into the development of a state policy (or review of the current transfer policy) that supports mental health transition for vulnerable young people.

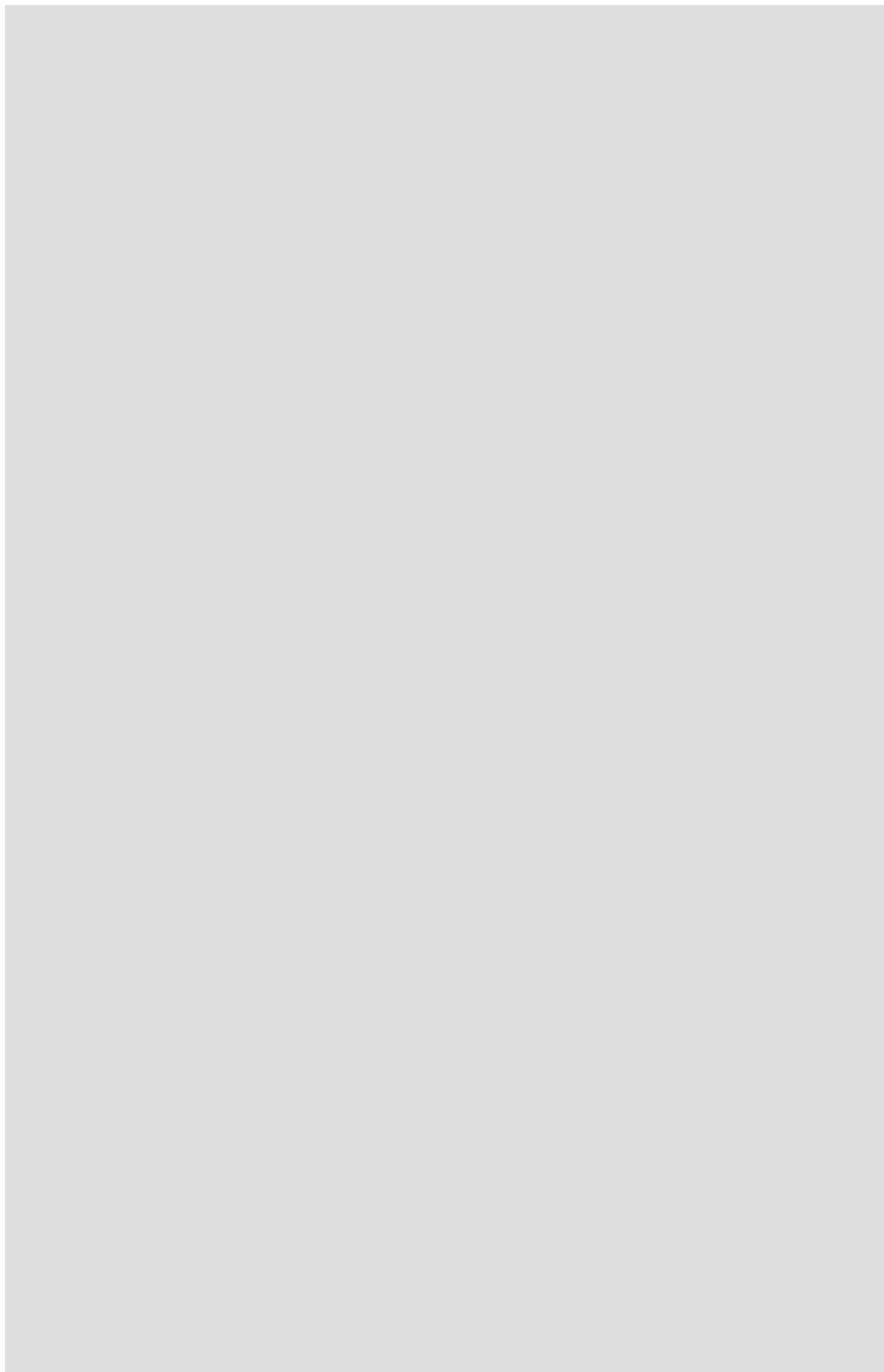
Client profiles and transition evidence summary

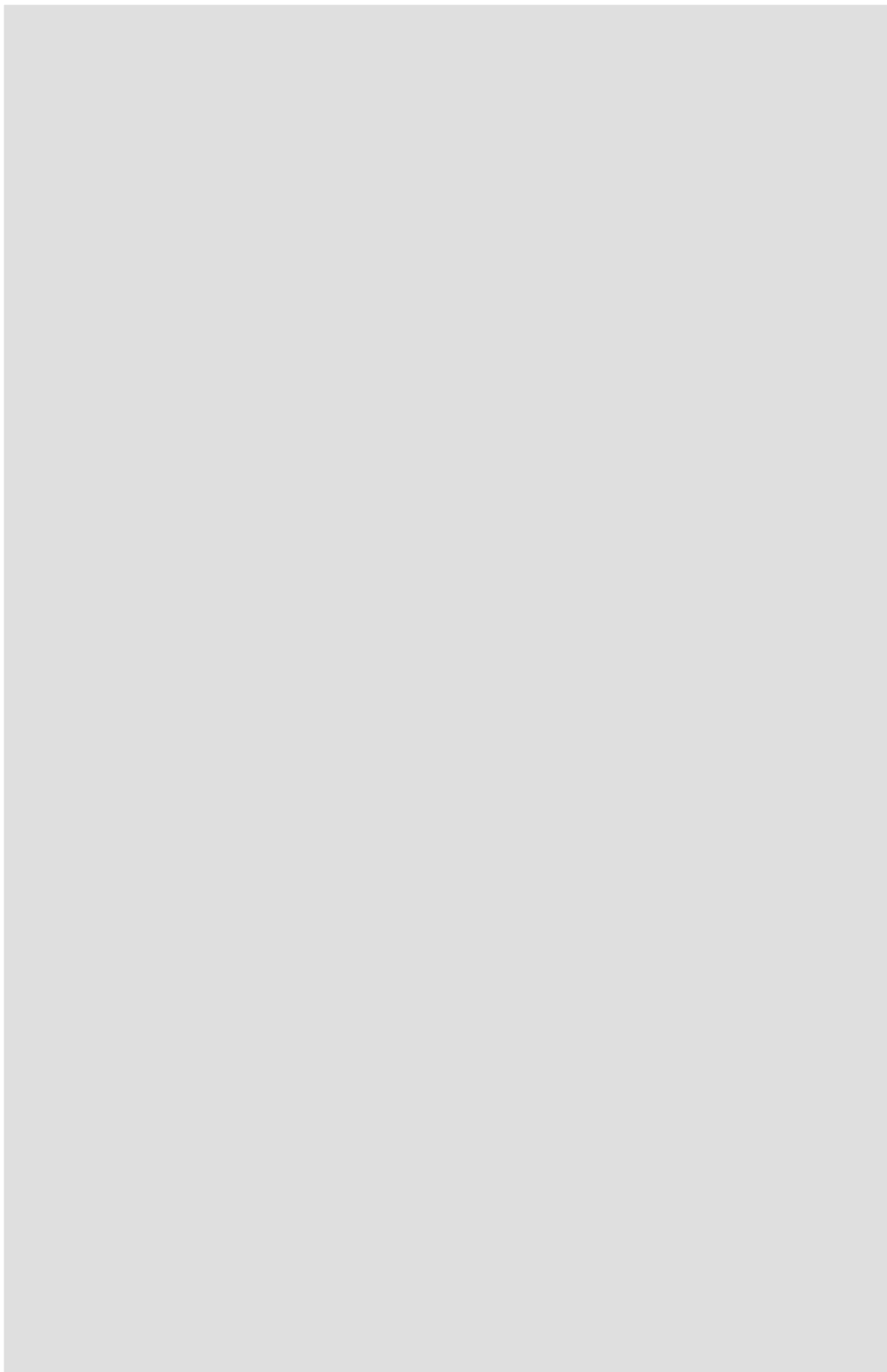
Transition documentation pertaining to the 6 high risk patients and provided to the investigators was reviewed and the following information was also corroborated at interview by BAC staff.

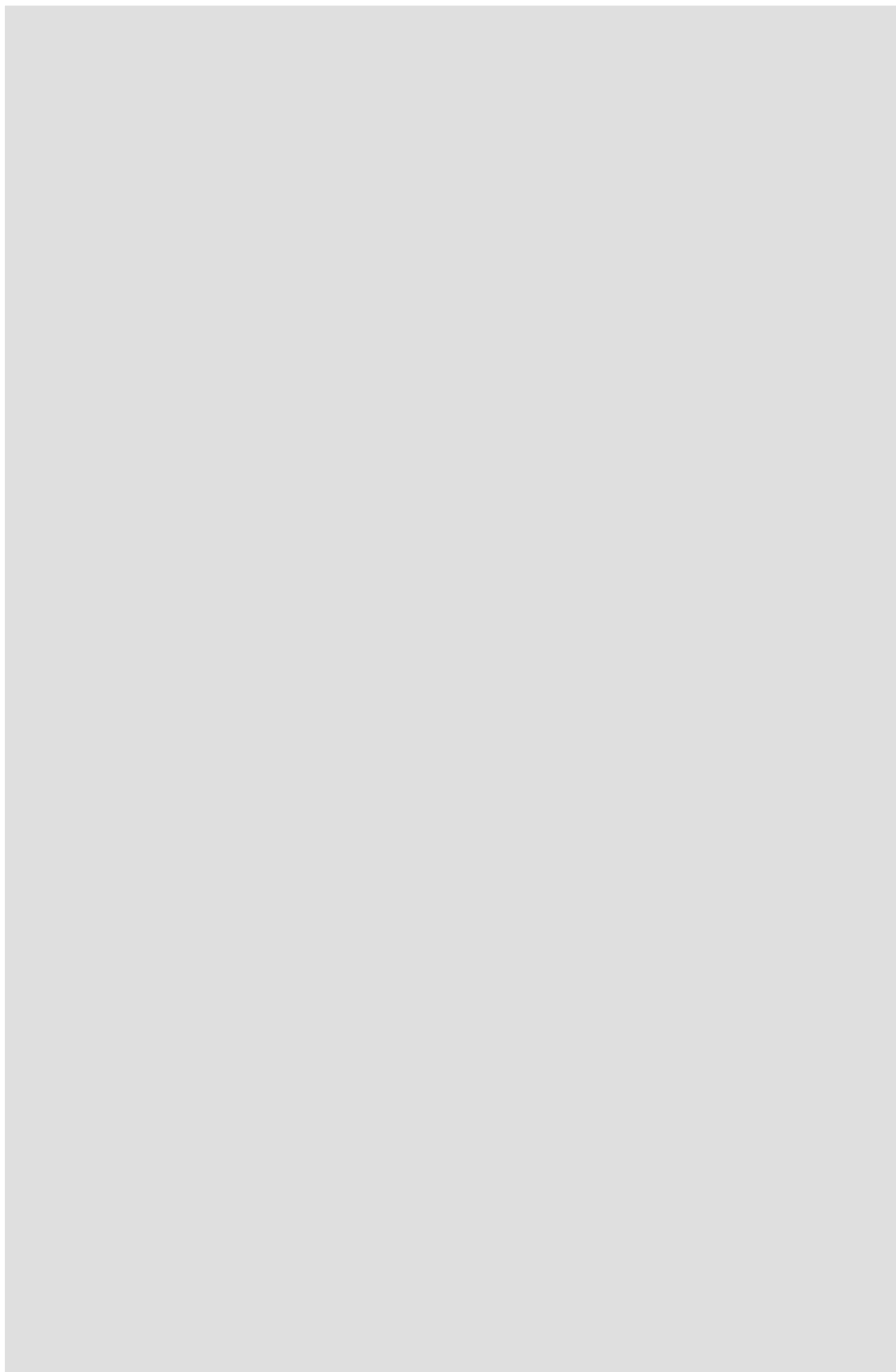
Table 1: Transition planning evidence

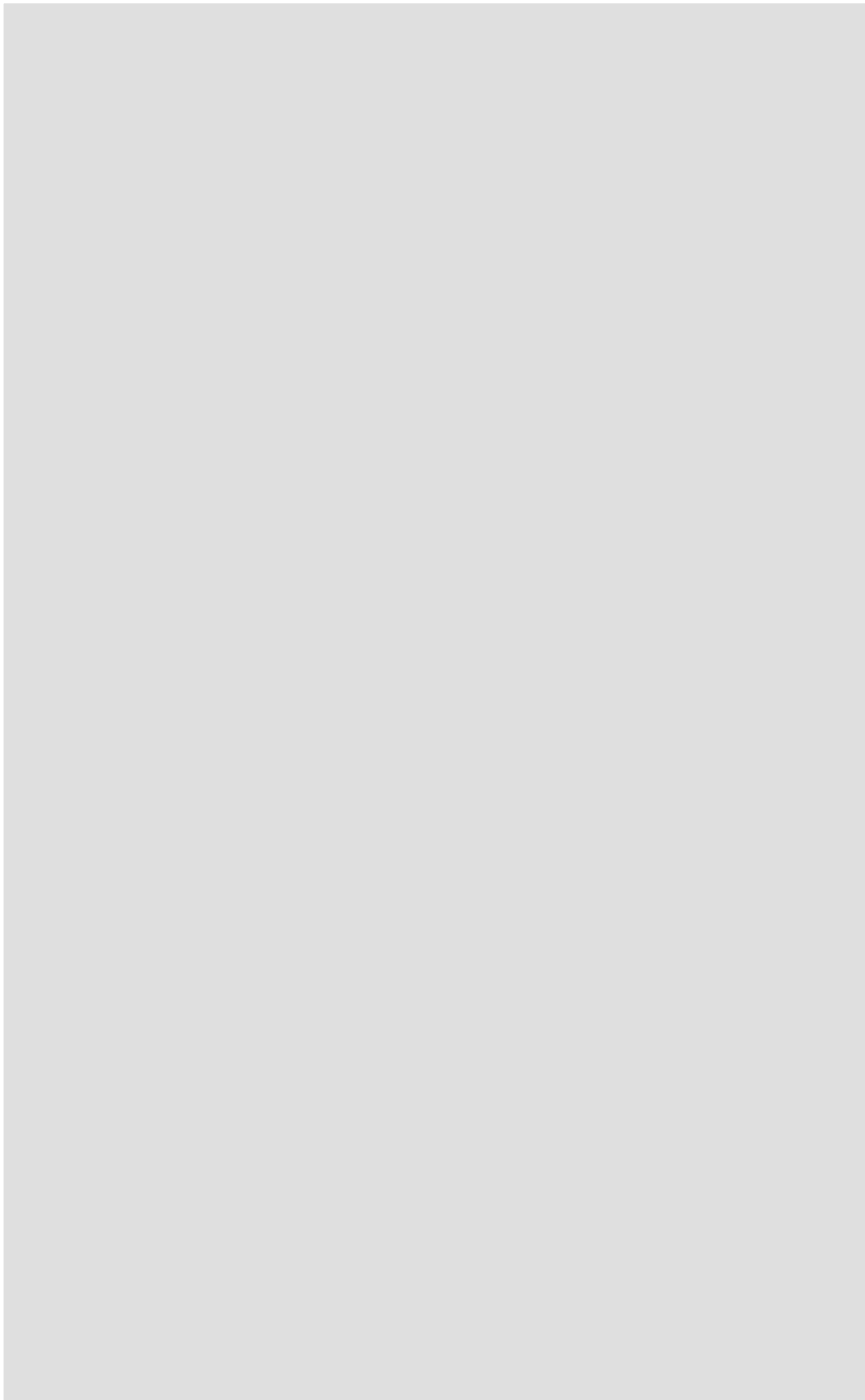
Transfer of Care Principles (Qld Health Procedure)*							
Completed and transfer of responsibility to receiving agency							
MHA Act status							
Referral forms (including MHA2000 docs) completed	N/A	✓	✓	✓	N/A	N/A	✓
Transfer of RTO complete	✓	✓	✓	✓	✓	✓	✓
Assessment including forensic history and risk assessment and management plan	✓	✓	✓	✓	✓	✓	✓
Outcome Measures	✓	✓	✓	✓	✓	✓	✓
Recovery Plan	✓	✓	✓	✓	✓	✓	✓
End of episode/ Discharge summary	✓	✓	✓	✓	✓	✓	✓
Documents forwarded 3 days prior	✓	✓	✓	✓	✓ at time	✓ at time	✓
Documented appointments	✓	✓	✓	✓	✓	✓	✓
Family/carers notified and/or consulted	✓	✓	✓	✓	✓	✓	✓
Receiving PSP face to face contact within 7 days	N/A	✓	✓	✓	N/A	N/A	✓
Receiving District/mental health service							
Transition planning reflects individual							
Assessment of client future service needs	✓	✓	✓	✓	✓	✓	✓
Direct consumer assessment and consultation	✓	✓	✓	✓	✓	✓	✓
Review of consumer medical charts	✓	✓	✓	✓	✓	✓	✓
Contact with referring agency and local mental health service	✓	✓	✓	✓	✓	✓	✓
Clinical need and RTO taken into account	✓	✓	✓	✓	✓	✓	✓
Length of stay of client was considered	✓	✓	✓	✓	✓	✓	✓
Age of client was considered	✓	✓	✓	✓	✓	✓	✓
Demographics were considered	✓	✓	✓	✓	✓	✓	✓
Family engagement considered/ Contact was made with family	✓	✓	✓	✓	✓	✓	✓
Additional considerations (as set out in the Policy)							
Funding was sourced to provide comprehensive care							
Additional supports sourced eg housing and disability supports							

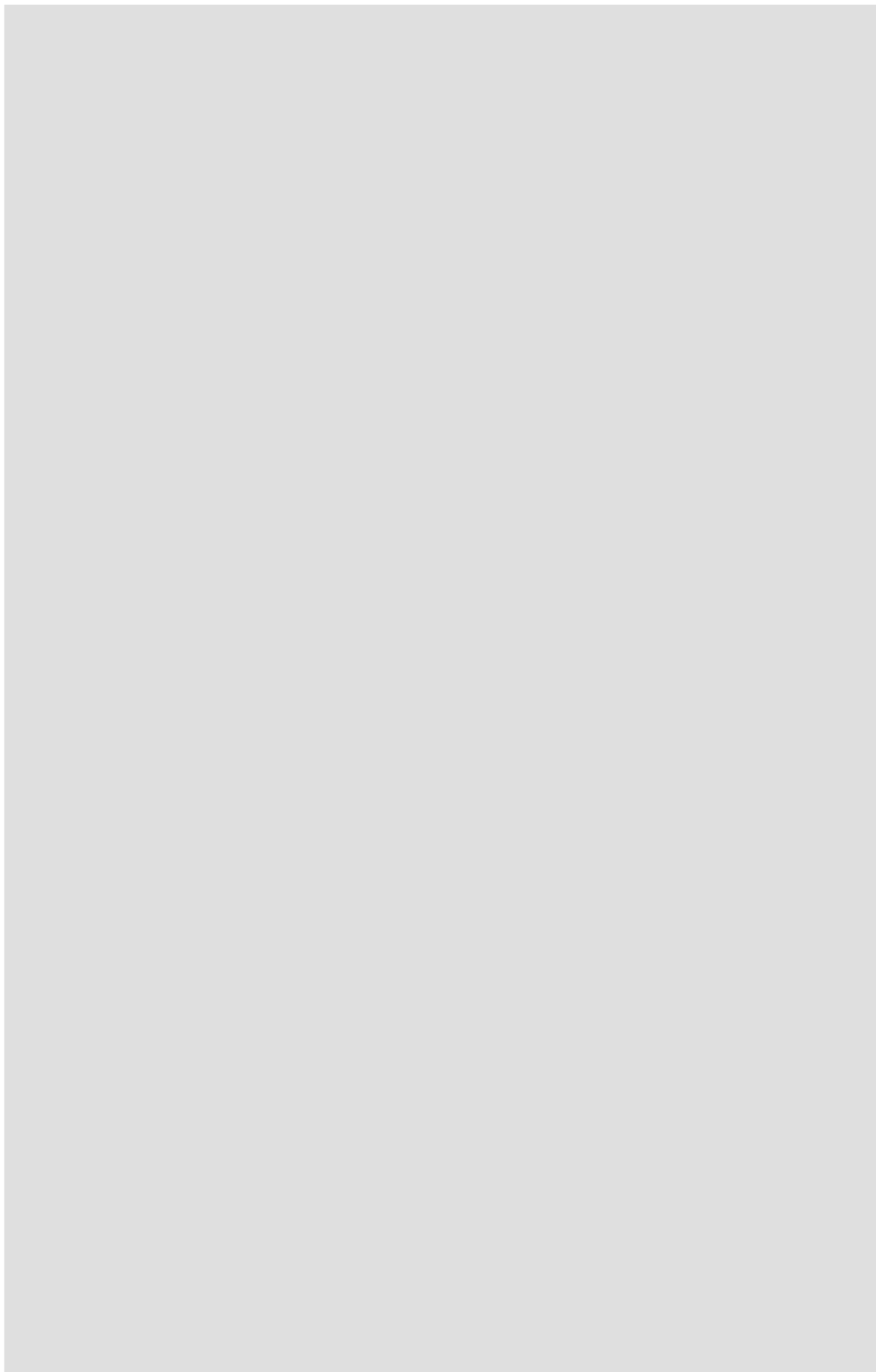
* Reference: *Inter-district Transfer of Mental Health Consumers within South Queensland Health Service Districts* (Version No. 1.0), by the Division of Mental Health, Darling Downs – West Moreton Health Service District.

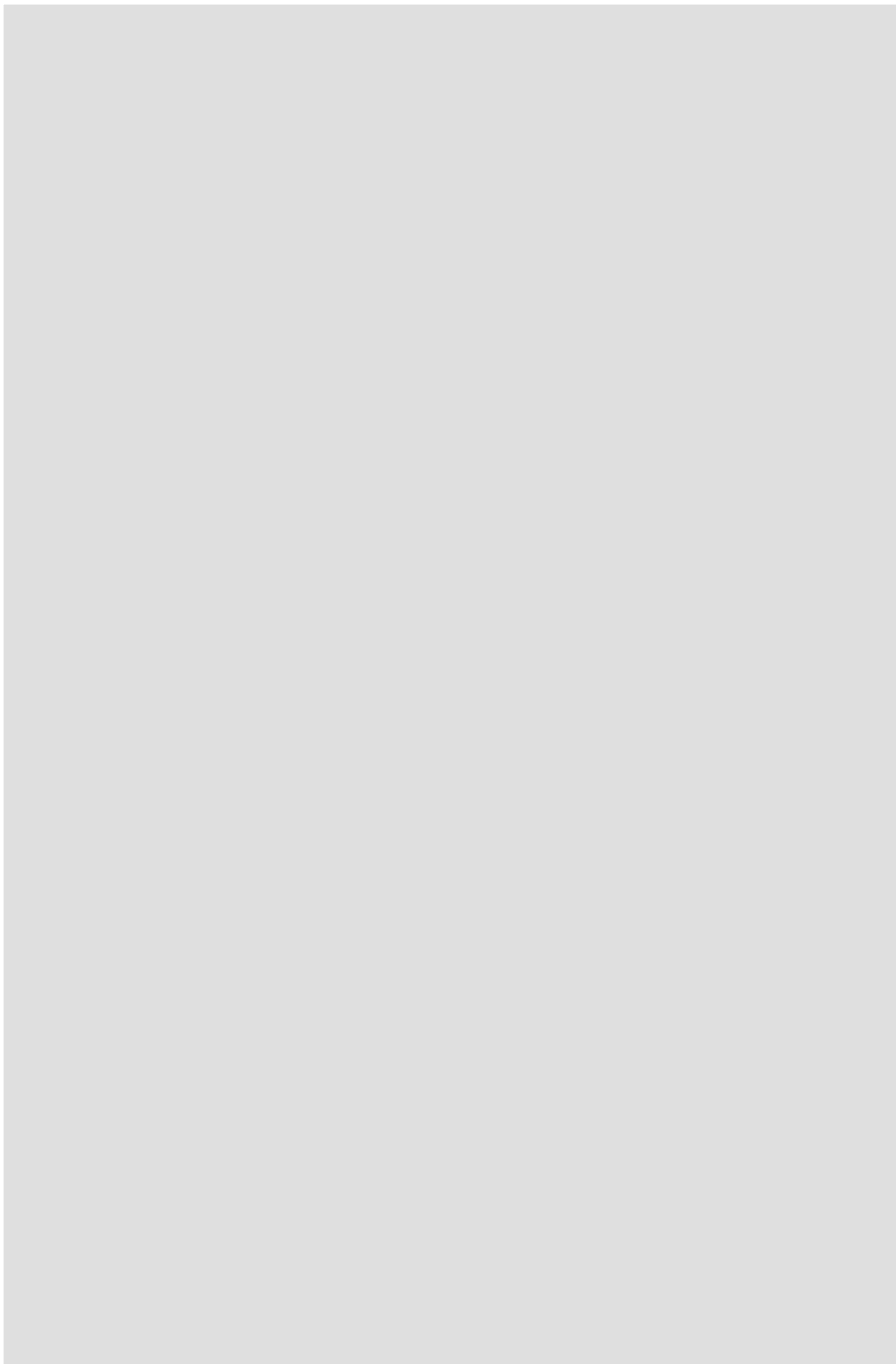


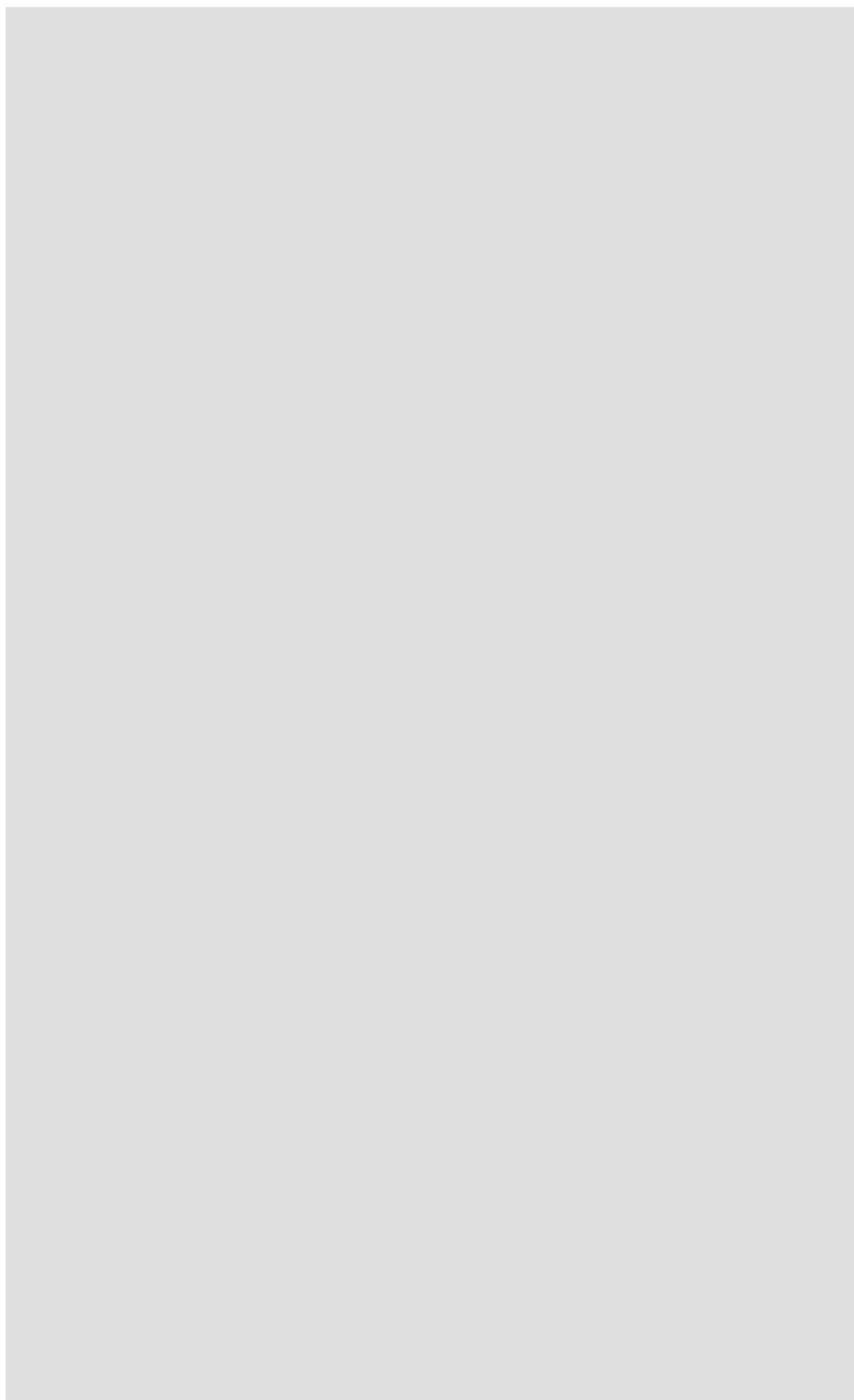


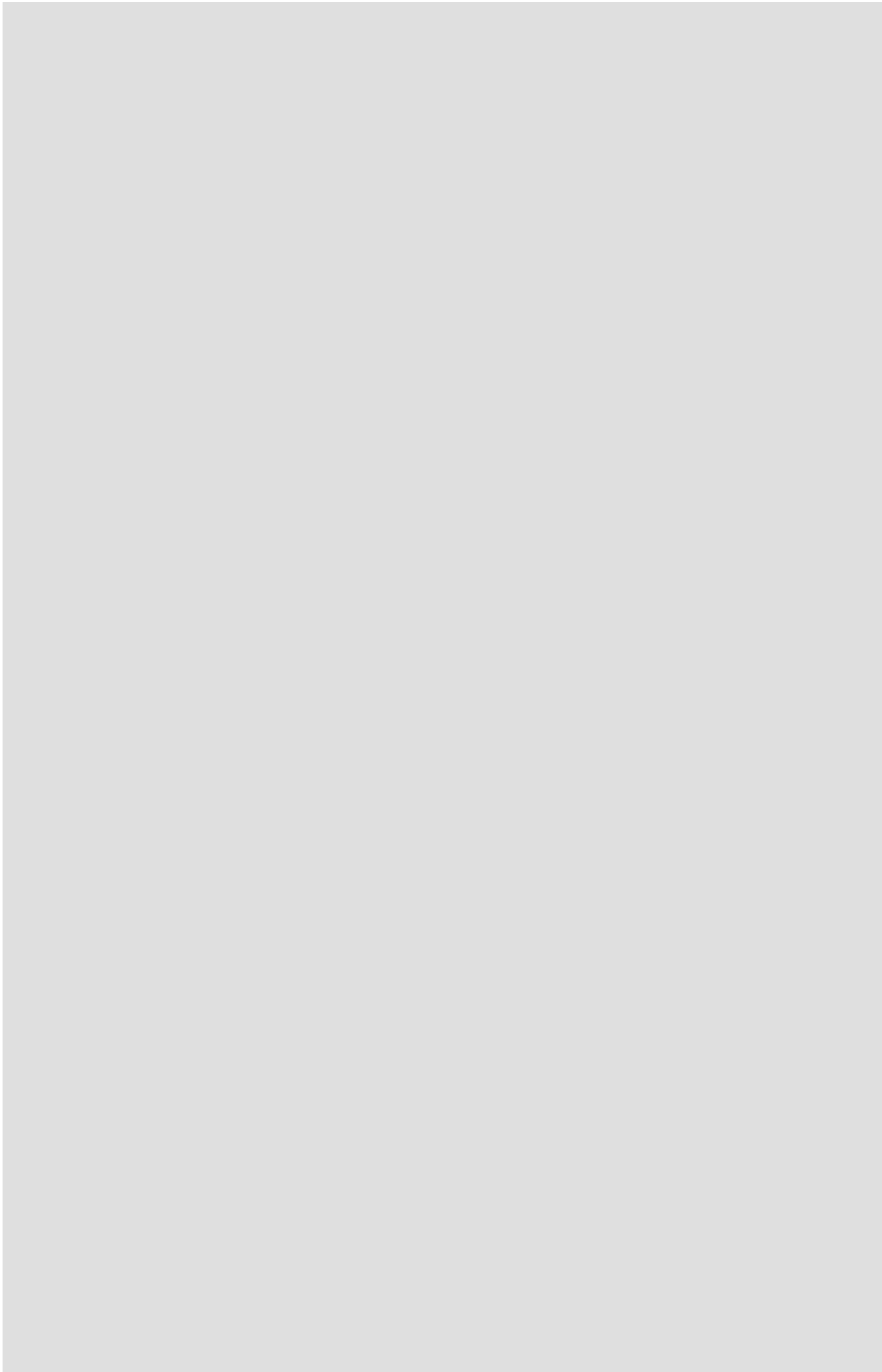


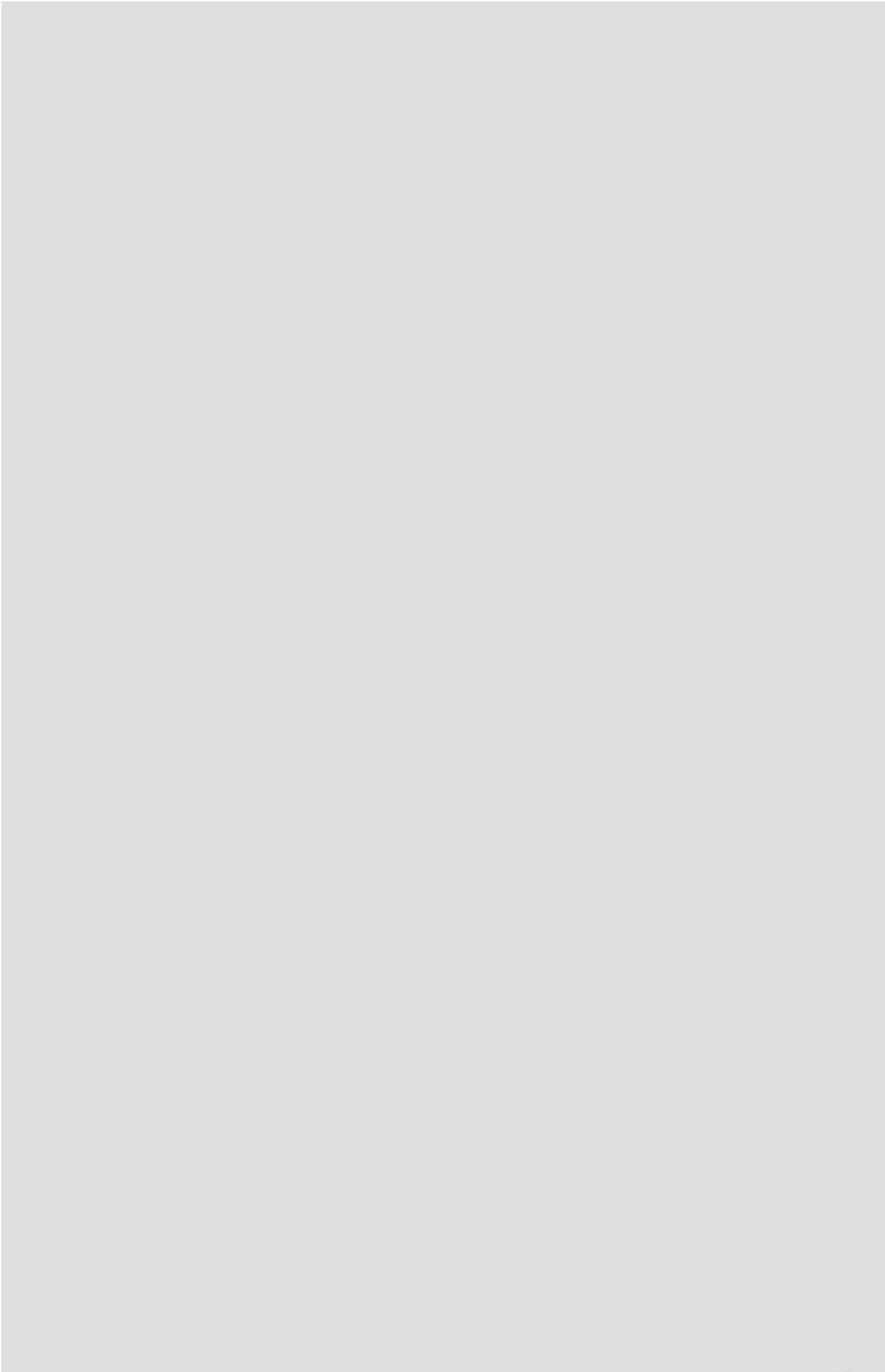


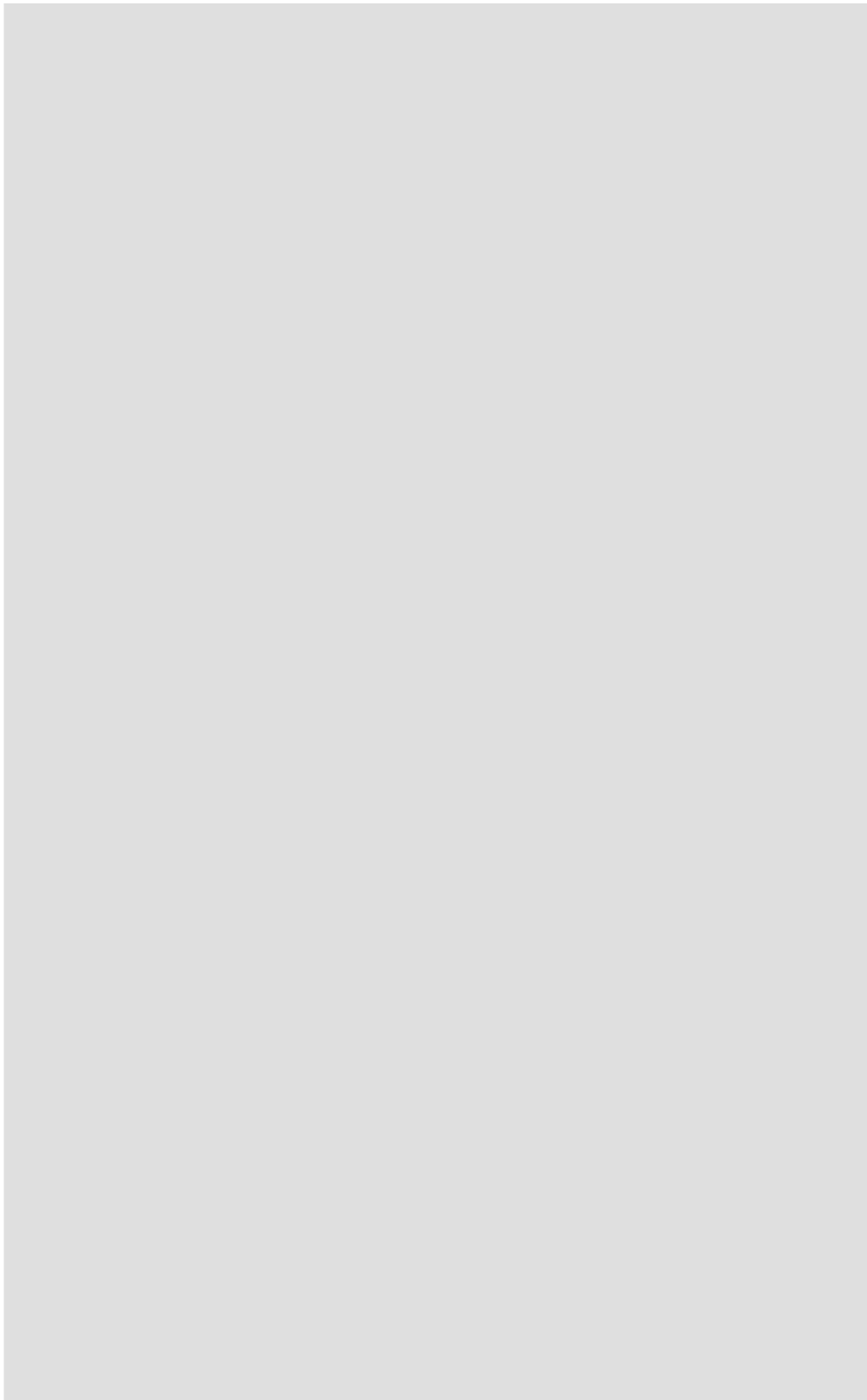


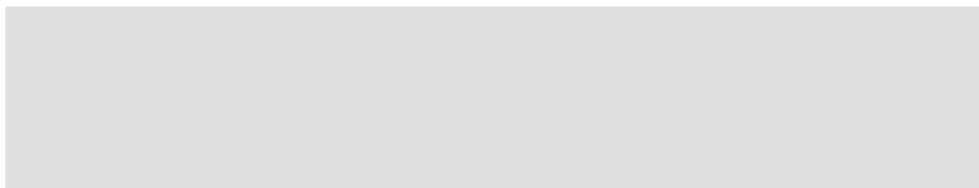












KG-76

From: Kristi Geddes [REDACTED]
Sent: Monday, 27 October 2014 05:49 pm
To: KOTZE, Beth; SKIPPEN, Tania
Subject: URGENT - Barrett Draft Report [ME-ME.FID2743997]

Importance: High

Dear Beth and Tania,

Thank you for the draft report.

On review, we consider that a response will need to be obtained from the receiving agency in relation to the finding that despite additional funding, the proposed transition plans for [REDACTED] were not fully implemented in that the additional funded care was not provided.

Page 9 of the report identifies that it was an issue for [REDACTED], but it is not raised in the client profile section, whereas the issue [REDACTED] is raised in the client profile section, but not in the body of the report. From my recollection of our discussion and from my review of the transcript of Anne Brennan's interview, it was only an issue for [REDACTED]

Before I seek a response, could you please confirm if this is correct and that the reference to it being [REDACTED] in the report was simply a typographical error and should in fact be [REDACTED]

Thanks,
Kristi.

Kristi Geddes Senior Associate

[REDACTED]

[REDACTED]

[REDACTED] www.minterehlison.com

From: Kristi Geddes [REDACTED]
Sent: Monday, 27 October 2014 06:23 pm
To: [REDACTED]
Subject: URGENT - Letter to [REDACTED] 27.10.2014 re Barrett Investigation [ME-ME.FID2743997]
Attachments: URGENT Letter to [REDACTED] 27.10.2014 re Barrett Investigation.pdf
Importance: High

Dear [REDACTED]

Please see letter enclosed.

Kind regards,
Kristi.

Kristi Geddes Senior Associate

[REDACTED]
[REDACTED] www.minterellison.com



27 October 2014

DX 102 BRISBANE www.minterellison.com

T F+

BY EMAIL

Dear

URGENT: Health Service Investigation – Barrett Adolescent Psychiatric Centre

As you are aware, Associate Professor Beth Kotze, Ms Tania Skippen and Kristi Geddes of our office have been appointed investigators for a Health Service Investigation in relation to the closure of the Barrett Adolescent Psychiatric Centre.

Part of the Terms of Reference for this investigation is to advise on whether the transition plans developed for individual patients were appropriate and adequate, with specific consideration for certain complex patients.

Thank you for your correspondence dated 18 September 2014 providing a copy of clinical records from the [REDACTED].

Upon review of those records and following interviews with relevant witnesses, it appears that funding had been brokered on behalf of [REDACTED] to support additional supervision of [REDACTED] but that this additional supervision may have been terminated early by [REDACTED]

To assist with our investigation, could you please provide further details of the additional supervision that was provided to [REDACTED] in accordance with the funded model, and if this was in fact terminated early, the reason for doing so.

As our final report in this investigation is due by this Friday, 31 October 2014, we would appreciate your urgent attention to this request. If possible, could you please provide this further information by close of business this Wednesday, 29 October 2014. If that is likely to cause you any difficulties, please let us know as soon as possible.

MINTER ELLISON GROUP AND ASSOCIATED OFFICES
ADELAIDE AUCKLAND BEIJING BRISBANE CANBERRA DARWIN GOLD COAST HONG KONG
LONDON MELBOURNE PERTH SHANGHAI SYDNEY ULAANBAATAR WELLINGTON

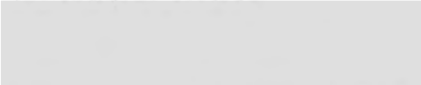
DOI: 10.1002/for

Health Service Investigation – Barrett Adolescent Psychiatric Centre
27 October 2014

2

Yours faithfully

MINTER ELLISON



Contact: Kristi Geddes Direct phone: [REDACTED] Direct fax: [REDACTED]
Email: [REDACTED]
Partner responsible: Shane Evans Direct phone: [REDACTED]
Our reference: SGE KXMM 1084936

KG-77

From: Kristi Geddes [mailto:Kristi.Geddes@montereyjailson.com]
 Sent: Tuesday, 28 October 2014 11:37 am
 To: KOTZE, Beth; SKIPPEN, Tania
 Subject: Barrett draft report [ME-ME.FID2743997]

Dear Beth and Tania,

Just in relation to the transcripts, the reason I asked was in relation to section 5.6 of the Terms of Reference, which states that all evidence should be appended to the report. Given the volume of the material received from HHSs and other agencies, I believe we had agreed that the index should suffice in place of providing the actual documents and this may also be the case in relation to the transcripts. If you would prefer and are happy to do so, in light of section 5.6, I can prepare a list of the interview transcripts to be annexed to the report, rather than the transcripts themselves.

Finally, just one last comment in relation to compliance with the Terms of Reference. Again, I am raising this as an issue, but it is obviously up to you both how you consider best to address it. Section 5.7 states that the names of any person providing information to investigators must be kept in a de-identified form in the body of the report, unless the identification of that person is necessary to achieve natural justice. One method we have used in the past is to refer to staff by their role rather than name, or in the case of someone like Dr Brennan, referring to her as a 'senior clinician within BAC'. They may and preferably should be identified in an annexure, which can be achieved through the list of interview transcripts, if you wish. Otherwise, in utilising the report, the Department will redact names and there will be block strike outs throughout the report where a person is named.

Please let me know how you would prefer proceed in relation to sections 5.6 and 5.7 and if there is anything we can do to assist.

Kind regards,
 Kristi.

Kristi Geddes Senior Advisor

[Redacted]
 [Redacted] www.montereyjailson.com

From: Kristi Geddes [mailto:Kristi.Geddes@montereyjailson.com]
 Sent: Tuesday 28 October 2014 08:26 am
 To: KOTZE, Beth
 Cc: SKIPPEN, Tania
 Subject: RE: Corrected version [ME-ME.FID2743997]

Dear Beth,

They are just comments and suggestions for you to consider/accept/reject, as you see fit.

You are certainly correct that the report and its final wording is yours and Tania's. My role as explained to me included an overview of the draft from a legal and terms of reference perspective, but I am not in any way suggesting it requires my approval. As for prior investigations in which we have been involved, the potentially impacted stakeholders have a tendency to go over every word carefully and read things into it that you may not have intended, or even try to undermine or reject the whole report based upon a criticism of 1 or 2 sentences or on something as minor as formatting. I am not suggesting any of this will apply to your report, but I am just trying to carefully second guess in order to protect it as much as possible against such matters that could be raised.

The investigative process pursuant to the *Hospital and Health Boards Act* is relatively new for the Department. They ask for our feedback at the conclusion of each in order to continue to improve the process. You may wish to provide directly to the Department, but I am more than happy to include your comments in our feedback. This can include feedback about what was communicated to you prior to you accepting the role, for example about what was involved, time commitment, timeframes for the task, the support you would be provided and reimbursement.

Kind regards,
 Kristi.

Kristi Geddes Senior Advisor

[Redacted]
 [Redacted] www.montereyjailson.com

From: KOTZE, Beth [mailto:KOTZE.Beth@montereyjailson.com]
 Sent: Monday 27 October 2014 07:34 pm
 To: Kristi Geddes
 Cc: SKIPPEN, Tania
 Subject: Re: Corrected version [ME-ME.FID2743997]

Dear Kristi

I will certainly look at the project officer issue and clarify.

Your role in scrutinising and supervising our work was never negotiated with or agreed by me. Most particularly I specifically don't accept that you have a role in editing our work.

It's frankly offensive.

Certainly the report would be a superior product had the agreement for local support to the interstate investigators been honoured.

Nevertheless we will do the best we can bearing in mind that we are only being reimbursed expenses and our employers have and are continuing to pay our time for this work.

We did not intend to attach transcripts. If that were required then they would require further clinical and legal review re sensitive matters of

clinical practice that are definitely outside the terms of reference plus there would be I think privacy issues for clinicians and patients. I won't be making changes using your feedback as a checklist. I will carefully consider which I think to be legitimate in our frame of reference, contributory and relevant and feasible if you want the report finalised in the next 2-3 weeks. In the end we will furnish a report that we are prepared to stand by, irrespective of whether it meets with your approval or not. Beth

Sent from my iPad

On 27 Oct 2014, at 7:17 pm, Kristi Geddes <[REDACTED]>, wrote:

Dear Beth and Tania,

I have sent a request to [REDACTED] regarding the early termination of additional supervision for [REDACTED] in accordance with the funded model. I've requested a response by Wednesday afternoon, so will let you both know as soon as I receive that. Hopefully it adequately addresses the issues raised, rather than raising any new ones.

Thanks again for sending through the draft report. Some preliminary comments about the report, without a word version to mark up specific issues are:

1. An executive summary will need to be added at the beginning.
2. I may be missing the reference, but the last dot point on page 5 states Project Officer (above) and it is not clear what that is referring to. Overall, it would be helpful to amend the formatting of the report to numbered paragraphs (which we can do in word, if you would like), so that such references are more easily linked.
3. I think it would be worth having a separate heading for Limitations after Process, including the inability to interview Vanessa Clayworth, and limit on ability to access records and information from some receiving agencies, plus any others that you think we've encountered throughout the investigation.
4. In doing that, it may read better to swap Context and Process sections, so that it will go Context, Process and then Limitations.
5. The findings will need to be footnoted with reference to specific examples of the findings where possible, specific reference made to examples in the body of the report and/or otherwise linking with or referencing the information in Client profiles and transition evidence summary, about the 6 patients under specific review. For example, an example of an instance it was not possible to identify a variety of options for each client, or where there was considerable delay in settling on the final option, or where young people had psychiatric disorders that on their own did not cross the threshold to service in the community mental health system, or reference to the examples of successful negotiations that led to services accepting the referrals by exception, etc.
6. For ease of reference, and linking back to the Terms of Reference, it would probably be best to separate the findings into findings re Governance and findings re Transition Plans, with the findings in relation to the governance model flushed out a bit further.
7. The Client profiles and transition evidence summary should be placed into a Schedule to the report, and again, paragraphs numbered for ease of reference in footnotes and/or in providing examples with the findings.
8. Recommendations should be clarified and flushed out a bit more, and given its own heading/section. The report, and our discussions, identified the looming deadline and short timeframes as an issue, but this isn't clearly articulated in the recommendations. Perhaps something along the line of not rushing or having strict timeframes for such a complex process?

Otherwise just a couple of minor typographical and formatting issues that we can finalise once the report is in final draft.

Was it your intention to include transcripts of interviews as appendices to the report, or provide a list at the relevant Appendix?

Happy to discuss further.

Kind regards,
Kristi.

Kristi Geddes Senior Associate

www.mintecollaboration.com

From: Kristi Geddes
Sent: Monday 27 October 2014 05:25 pm
To: 'KOTZE, Beth'
Cc: SKIPPEN, Tania
Subject: RE: Corrected version [ME-ME.FID2743997]

Thanks Beth.

Do you have a word version you are able to send through, for us to mark up, or would you prefer our comments in an email?

Kind regards,
Kristi.

Kristi Geddes Senior Associate

www.mintecollaboration.com

From: KOTZE, Beth [mailto:]
Sent: Monday 27 October 2014 05:02 pm
To: Kristi Geddes
Cc: SKIPPEN, Tania
Subject: Corrected version

Dear Kristi
Thanks for picking up the []/[] error – herewith corrected version.
B.

Disclaimer: This message is intended for the addressee named and may contain confidential information. If you are not the intended recipient, please delete it and notify the sender. Views expressed in this message are those of the individual sender, and are not necessarily the views of the NSW Ministry of Health.

This email has been scanned for the NSW Ministry of Health by the Websense Hosted Email Security System. Emails and attachments are monitored to ensure compliance with the NSW Ministry of Health's Electronic Messaging Policy.



Please consider the environment before printing this email

IMPORTANT INFORMATION - PLEASE READ

This email and any attachments are confidential and may be legally privileged (in which case neither is waived or lost by mistaken delivery). Please notify us if you have received this message in error, and remove both emails from your system. Any unauthorised use is expressly prohibited. Minter Ellison collects personal information to provide and market our services (see our privacy policy at <http://www.minterellison.com> for more information about use, disclosure and access). Minter Ellison's liability in connection with transmitting, unauthorised access to, or viruses in this message and its attachments, is limited to re-supplying this message and its attachments.

This email has been scanned for the NSW Ministry of Health by the Websense Hosted Email Security System. Emails and attachments are monitored to ensure compliance with the NSW Ministry of Health's Electronic Messaging Policy.

Disclaimer: This message is intended for the addressee named and may contain confidential information. If you are not the intended recipient, please delete it and notify the sender. Views expressed in this message are those of the individual sender, and are not necessarily the views of the NSW Ministry of Health.

This email has been scanned for the NSW Ministry of Health by the Websense Hosted Email Security System. Emails and attachments are monitored to ensure compliance with the NSW Ministry of Health's Electronic Messaging Policy.

KG-78

From: Kristi Geddes (Kristi.Geddes@minsterelison.com)
 Sent: Wednesday, 29 October 2014 09:21 pm
 To: 'KOTZE, Beth'; 'SKIPPEN, Tania'
 Subject: FW: URGENT - Letter to Metro North Mental Health 27.10.2014 re Barrett Investigation [ME-ME.FID2743997]
 Attachments: letter 29.10.MBE.pdf

Importance: High

Dear Beth and Tania,

Please see attached response from [REDACTED] re the reason for the termination of additional supervision for [REDACTED]

Please let me know if you require any additional information and/or if you feel that this raises any issues that will prevent completion of the final report by the Friday's deadline.

Kind regards,
 Kristi

Kristi Geddes (Kristi.Geddes@minsterelison.com)

From: [REDACTED]
 Sent: Wednesday 29 October 2014 11:28 am
 To: Kristi Geddes
 Subject: RE: URGENT - Letter to [REDACTED] 27.10.2014 re Barrett Investigation [ME-ME.FID2743997]

Kristi

Please see attached response from the service regarding your enquiry.

Kind regards,


From: Kristi Geddes (Kristi.Geddes@minsterelison.com)
 Sent: Monday 27 October 2014 5:23 PM
 To: [REDACTED]
 Subject: URGENT - Letter to [REDACTED] 27.10.2014 re Barrett Investigation [ME-ME.FID2743997]
 Importance: High

Dear [REDACTED]

Please see letter enclosed.

Kind regards,
 Kristi

Kristi Geddes (Kristi.Geddes@minsterelison.com)

 Please consider the environment before printing this email

IMPORTANT INFORMATION - PLEASE READ

This email and any attachments are confidential and may be legally privileged (in which case neither is involved or lost by mistaken delivery). Please notify us if you have received this message in error, and remove such emails from your system. Any unauthorised use is expressly prohibited. Minister Ellison collects personal information to provide and market our services (see our privacy policy at <http://www.ministerelison.com.au> for more information about use, disclosure and access). Minister Ellison's liability in connection with transmitting, unauthorised access to, or viruses in this message and its attachments, is limited to re-supplying this message and its attachments.

This email, including any attachments sent with it, is confidential and for the sole use of the intended recipient(s). This confidentiality is not waived or lost, if you receive it and you are not the intended recipient(s), or if it is transmitted/received in error.

Any unauthorised use, alteration, disclosure, distribution or review of this email is strictly prohibited. The information contained in this email, including any attachment sent with it, may be subject to a statutory duty of confidentiality if it relates to health service matters.

If you are not the intended recipient(s), or if you have received this email in error, you are asked to immediately notify the sender by telephone collect on Australia: [REDACTED] or by return email. You should also delete this email, and any copies, from your computer system network and destroy any hard copies produced.

If not an intended recipient of this email, you must not copy, distribute or take any action(s) that relies on it; any form of disclosure, modification, distribution and/or publication of this email is also prohibited.

Although Queensland Health takes all reasonable steps to ensure this email does not contain malicious software, Queensland Health does not accept responsibility for the consequences if any person's computer inadvertently suffers any disruption to services, loss of information, harm or is infected with a virus, other malicious computer programme or code that may occur as a consequence of receiving this email.

Unless stated otherwise, this email represents only the views of the sender and not the views of the Queensland Government.



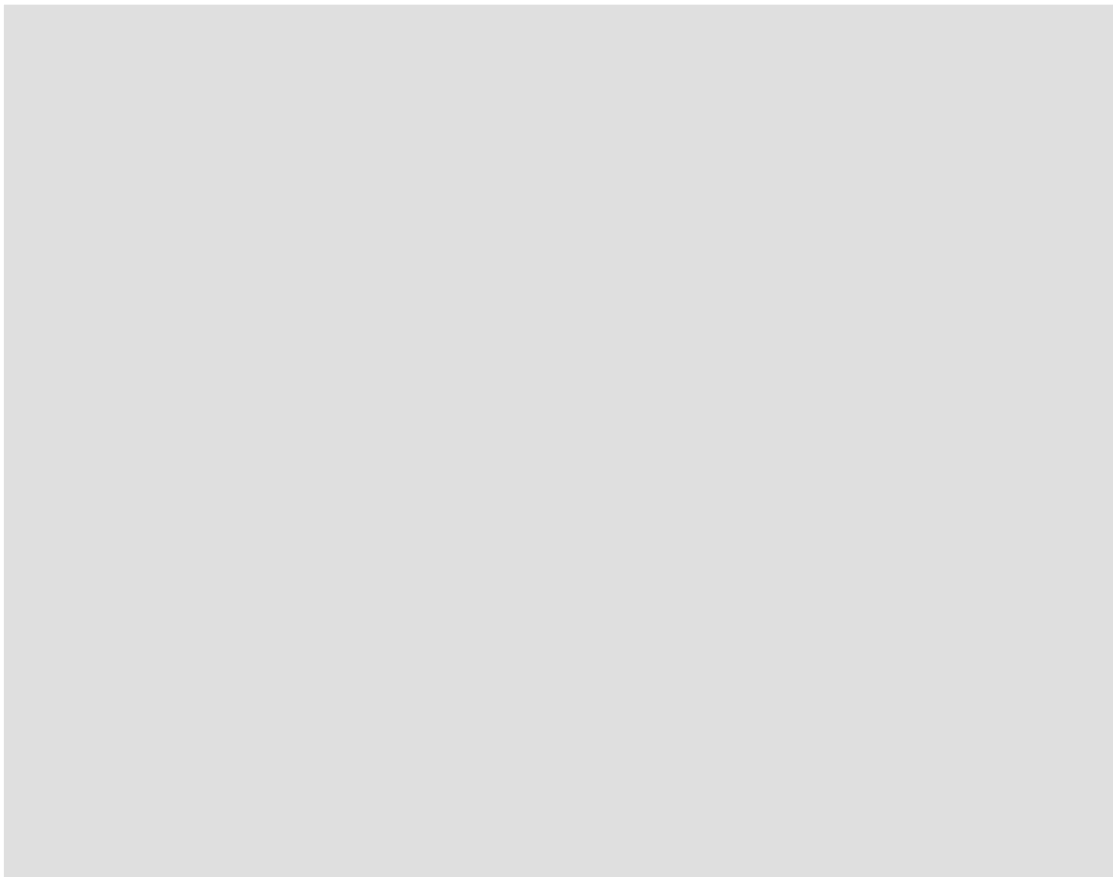
Reference number: Contact:
Position Title:
Directorate/Branch:
Phone:

Ms Kristi Geddes
Senior Associate Minter and Ellison lawyers

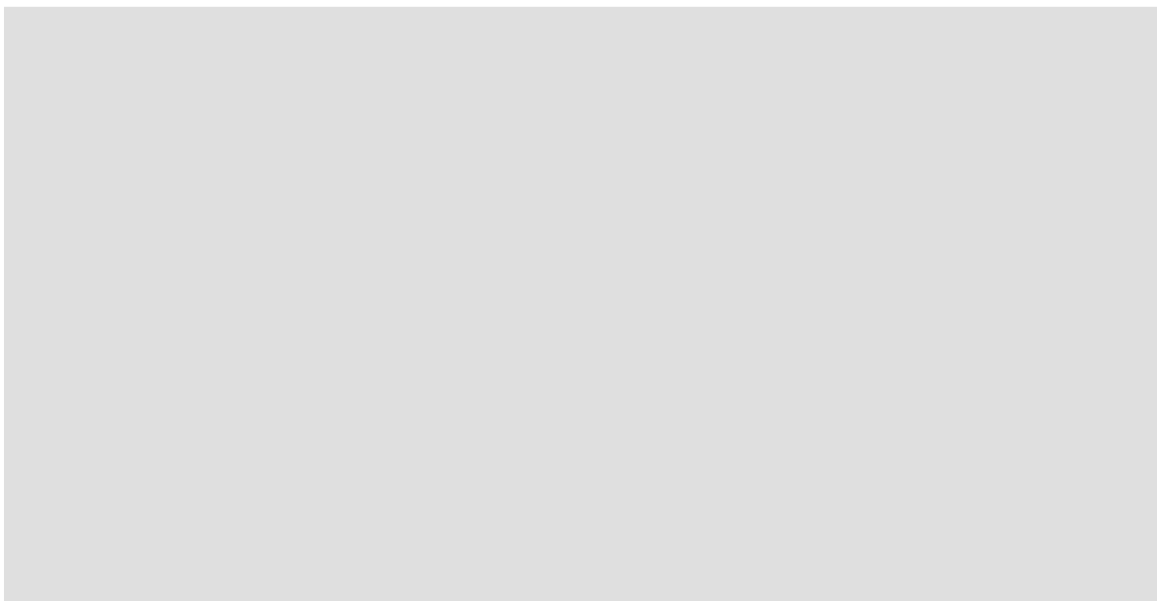
Reference Number SGE KXMM 1084936

Dear Ms Geddes

RE: Health Service Investigation – Barrett Adolescent Psychiatric Centre



Facsimile
www.health.qld.gov.au



Yours sincerely



28/ 10/ 2014

KG-79

From: Kristi Geddes [REDACTED]
Sent: Thursday, 30 October 2014 02:02 pm
To: 'KOTZE, Beth'; 'SKIPPEN, Tania'
Subject: Barrett Final Report [ME-ME.FID2743997]

Importance: High

Dear Beth and Tania,

We have today been advised by the Department of Health that the Director-General has confirmed that no extensions will be granted past tomorrow for the final report.

Please let me know if you require any further assistance from our end in order to ensure that deadline is met.

Kind regards,
Kristi.

Kristi Geddes Senior Associate

t 4 [REDACTED]

Minter Ellison Lawyers [REDACTED]

www.minterellison.com

MinterEllison

LAWYERS

CLIENT

MATTER

FILE NO

AUTHOR

DATE

TIME (start)

TIME (end)

PAGE

OF

Circle activity

With whom

TO

TI

CW

AT

+ John Allen

Bill contacted by Danette
 need to overnight
 report by 5pm tomorrow
 Thought he may be
 involved.

John therefore avoided

Conflict b/t us + Beth
 She sees us interfering
 w/ work

Most alterations - except
 exec summary
 - she thinks that's
 up to the Dept to
 do that.

John has spoken to Beth
 has list + has responded
 to some.

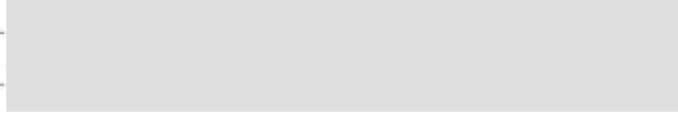
Reminders

Who agreed to do what?

By when?

Without prejudice stipulated?

John -



KG-80

From: KOTZE, Beth [REDACTED]
Sent: Friday, 31 October 2014 09:42 am
To: Kristi Geddes
Cc: SKIPPEN, Tania
Subject: Final Report_BAC Transitional Care Friday.docx
Attachments: Final Report_BAC Transitional Care Friday.docx

Dear Kristi
Please find attached final report
Beth

Disclaimer: This message is intended for the addressee named and may contain confidential information.
If you are not the intended recipient, please delete it and notify the sender.

Views expressed in this message are those of the individual sender, and are not necessarily the views
of the NSW Ministry of Health.

This email has been scanned for the NSW Ministry of Health by the Websense Hosted Email Security
System.

Emails and attachments are monitored to ensure compliance with the NSW Ministry of Health's Electronic
Messaging Policy.

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

Report: Transitional Care for Adolescent Patients of the Barrett Adolescent Centre

Authors: Associate Professor Beth Kotzé and Ms Tania Skippen

Date: 30th October 2014

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

Table of Contents

Authorisation.....	3
Scope and Purpose	3
Process.....	4
Limitations	4
Context	5
Governance.....	6
Findings	8
Appendix A – Investigation Document Index	13
Appendix B – Schedule of Interviews	140
Appendix C - Transition Planning Evidence Checklist	142
Appendix D - Client Profiles and Transition Planning Evidence Summary	143

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

Authorisation

This report has been prepared in accordance with the Instrument of Appointment and Terms of Reference, both dated 14th August 2014 and both authorised by Mr Ian Maynard, Director-General Queensland Health, and revised 28th August 2014.

Scope and Purpose

To provide expert clinical review and a report under section 199 of the Hospital and Health Boards Act 2011 (HHBA) for the Director-General, Queensland Health in line with the Terms of Reference.

The functions of the health service investigators were to:

- 1.1 Investigate the following matters relating to the management, administration and delivery of public sector health services:

- 1.1.1 Asses the governance model put in place within Queensland Health (including the Department of Health and West Moreton, Metro South and Children's Health Queensland Hospital and Health Services and any other relevant Hospital and Health Service) to manage and oversight the healthcare transition plans for the then current inpatients and day patients of the BAC post 6 August 2013 until its closure in January 2014;
 - a) Advise if the governance model was appropriate given the nature and scope of the work required for the successful transition of the then patients to a community based model;
- 1.1.2 Advise if the healthcare transition plans developed for individual patients by the transition team were adequate to meet the needs of the patients and their families;
- 1.1.3 Advise if the healthcare transition plans developed for individual patients by the transitions team were appropriate and took into consideration patient care, patient support, patient safety, service quality, and advise if these healthcare transition plans were appropriate to support the then current inpatients and day patients of the BAC post 6 August 2013 until its closure in January 2014;
- 1.1.4 Based on the information available to clinicians and staff between 6 August 2013 and closure of BAC in January 2014, advise if the individual healthcare transition plans for the then current inpatients and day patients of the BAC were

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

appropriate. A detailed review of the healthcare transition plans for patients [REDACTED]

2.1 Make findings and recommendations in a report under section 199 of the HHBA in relation to:

- 2.1.1 The ways in which the management, administration or delivery of public sector health services, with particular regards to the matters identified in paragraph 1 above, can be maintained and improved: and
- 2.1.2 Any other matter identified during the course of the investigation.

Process

1. Extensive documentation was made available to the investigators; refer Index of Documentation (Appendix A), including patient files, policies and miscellaneous.
2. Additional information confirming governance arrangements was provided to the investigators by Kristi Geddes, Investigator, following a meeting on 4 September 2014 with Executive Director Mental Health & Specialist Services at WMHHS and Director of Strategy Mental Health & Specialised Services WMHHS.
3. Written statement, senior BAC clinician, 13/10/14.
4. Interviews were conducted face-to-face over two days being 13th and 14th October 2014 (Appendix B: Schedule of Interviews).
5. Additional email communication senior BAC clinician 21/10/14 and 22/10/14.
6. Response letter from Metro North Hospital and Health Service 28.10.2014.
7. An extensive interrogation of the Documentation related to Transition Planning for the six clients with the highest complexity of needs and risk including those who have been associated with serious adverse events provides a reference for this report (Appendices C and D).

Limitations

- Noting that transition is a process in which the communication and negotiations between the referring and receiving services are critical, this investigation was limited to review of the available documentation and interviews with key clinicians formerly from BAC. Staff of receiving services were not interviewed and limited documentation was available from these services. Education Department staff associated with the BAC were also not interviewed.

Final_Report_BAC Transitional Care Friday.docx->Final_Report_BAC Transitional Care Friday.docx

- A senior nurse from the Transition Planning Team was identified as having a key role in the transition planning process and was offered but declined an interview with the investigators. In assessing the impact of this as a limitation to the process of the investigation, the investigators considered the very large volume of material that was available and the level of confirmation across the material and re-confirmation during multiple interviews. It is the judgment of the investigators that they were able to build up a relatively complete picture at a relatively high level of certainty in regard to the perspective of the BAC staff on the transition process. The investigators do not regard the lack of an interview with this person as a key limitation in the process.

Context

- On 6th August 2013 Minister for Health, Mr Lawrence Springborg announced the closure of the Barrett Adolescent Centre (BAC), Wacol, West Moreton Hospital and Health Service (WMHHS)¹. A planning process to develop new service options for the population of the State was announced under the governance of Children's Health Queensland (CHQ)². A governance process to manage the transition of current individual patients of BAC was developed.
- The concentrated and focused process for managing the transition of individual patients from the care of BAC to alternative options commenced in September 2013³ with the expectation that the service would close in January 2014.
- The investigators note that three previous patients of the BAC have died in 2014 and that their deaths are currently being investigated by the Queensland Coroner.
- The published literature regarding transitional care for adolescents provides guidance and principles in relation to the planning and outcomes for this group:
 - Optimal transition may be defined as adequate transition planning, good information transfer between teams and continuity of care following transition.
 - Predictors of positive transition include individual factors such as severe mental illness and treatment and care issues such as medication and inpatient care.
 - Neurodevelopmental disorders, personality disorders, complex needs and emotional/neurotic disorders can be associated with less favorable outcomes.

¹ Refer: letter dated 24th August 2014 from Health Service Chief Executive West Moreton Hospital and Health Service to Qld Health Chief Psychiatrist.

² This process was identified as out of scope by the investigators because it concerned strategic forward planning at the population level rather than care planning for the individual patients of BAC.

³ Refer interview with Senior BAC clinician (6).

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

- Other factors associated with poor outcomes include if the process is seen simply as an administrative event.
- It is better to undertake transitional care in the context of relative stability for the young person rather than crisis.
- Transition preparation requires an adequate period of planning and preparing the young person and carer(s) for transition. The planning needs to take into account broad health and developmental transitions recognising the young person's developing maturity and changing health-seeking behaviors.
- Models for collaboration that support transition include: shared care/joint working across services and liaison models.
- Barriers to transitional care include: lack of alignment between referral thresholds and criteria between Child and Youth Mental Health Services (CYMHS) and Adult Mental Health Services⁴.

Governance

The figure below outlines the governance structure in place from August 2013 to January 2014 covering the transition phase for BAC patients⁵.



The governance structure overseen by Children's Health Queensland was focussed on and responsible for the future of mental health services for adolescents in Queensland post the closure of BAC and the governance structure overseen by WMHHS was focussed on and primarily responsible for the transition and discharge of patients from BAC up until its closure⁶;

- (a) the West Moreton Management Committee had membership from various stakeholders and met once a week to address any concerns raised during the transition process and assist in developing solutions;
- (b) the following was in place to ensure communication between the two governance structures, primarily between the WMHHS Management Committee and CHQ Steering Committee:

⁴ Singh SP, et al 2005, 2009, 2010

⁵ Refer additional information provided by Kristi Geddes, Investigator

⁶ Refer additional information provided by Kristi Geddes, Investigator

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

- (i) mutual committee membership by a number of practitioners from each HHS, including three senior health service executives;
 - (ii) informal input sought and received on the drafting and development of key material;
 - (iii) informal and open communication and sharing of documentation;
 - (iv) regular formal reporting by both committees to the Department of Health and Minister for Health; and
 - (v) formal monthly reporting from Clinical Care Transition Panel to Steering Committee.
- The clinically driven process was supported by a formal governance structure comprising:
 - Clinical Care Transitional Panel:
 - Chaired by a senior clinician BAC.
 - Key members: internal to BAC: multidisciplinary senior clinicians responsible for patient care and Acting Principal of the school.
 - Reported to the State-wide Adolescent Extended Treatment and Rehabilitation Implementation Steering Committee and the West Moreton Management Committee.
 - Met twice-weekly and on an ad hoc basis to focus on day to day patient care and planning for transition. An issues log was maintained and provided to the investigators by a senior clinician BAC.
 - Agendas and minutes were provided to investigators (Appendix A). No formal Terms of Reference available.
 - The West Moreton Management Committee⁷:
 - Chaired by senior manager.
 - Key members: range of senior clinician and management representatives from the health service, representative from CHQ and MHAOD Branch.
 - Reported to the Chief Executive WMHHS and Chief Executive and Department of Health Oversight Committee.
 - Met weekly from September 2013 until January 2014.
 - Chief Executive and Department of Health Oversight Committee:

⁷ This meeting appears to have had an alternative meeting name: Barrell Adolescent Update Meeting.

Final Report_BAC Transitional Care Friday.docx>Final Report_BAC Transitional Care Friday.docx

- Key members: Deputy Director General Department Health, Health Service Chief Executives from key hospital and health services; Executive Director MHAOD Branch and other key representatives from CHQ.
- The clinically driven process was supported by additional and specific resourcing:
 - Project Officer⁸ appointed to support the Clinical Care Transitional Panel and the Barrett Adolescent Update Meeting.
 - Role to schedule agenda to ensure all patients reviewed in a timely way and record keeping.
 - Brokerage funds were provided where required to support the transition period and frequently offered up to June 2014⁹.
- The closure of BAC was supported by a formal communication plan in effect from September 2013 to February 2014. This was managed by the Project Officer (above). The scope included families and carers, community, staff of BAC, hospital/health services, industrial organisations etc.
- The Queensland Health Procedure Document 201000447, *Inter-district Transfer of Mental Health Consumers within South Queensland Service Districts*, effective 8/11/10 and active at the time of the closure of BAC, provides guidance in relation to transitional care, notably including: the roles and responsibilities of transferring and receiving services; and consideration of potential shared care arrangements.

Findings

- The process of transitional planning occurred in an atmosphere of crisis consequent to the announcement of the closure and the standing-down of the senior leader of the service in the context of an unrelated matter, with escalation of distress in a number of the adolescents and staff of BAC. [REDACTED] However whilst the general atmosphere of crisis contributed to the complexity of the situation, it does not appear to have detrimentally affected the process of transitional care planning for the patients.
- The closure date set an artificial/administrative deadline for transition, although all formal communication such as letters to parents and fact sheets/updates suggested that BAC would remain open until all transitions were completed. Whilst on the one hand there was

⁸ The reviewers were advised during the interview with senior clinician BAC that a Project Officer was appointed to support the process of transition planning and the governance.

⁹ [REDACTED]

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

a relatively long period of approximately 5 months to develop and enact the transition plans, on the other hand there was a sense of time-pressure for the BAC clinical staff because of the complexity of the planning process.

- Transitional care planning was led by a small multidisciplinary team of clinicians headed by the Acting Clinical Director BAC. Their task was enormous as they were required to review and supervise current care plans, manage incidents and crises, seek out information about service options that many times was not readily available, negotiate referrals, coordinate with the education staff and manage communication with patients and their families/carers. The team was dedicated to these tasks, with the day to day supervision of the young people undertaken by the Care Coordinators.
- The process of managing the transition of individual patients was centered on individualised and comprehensive needs assessment (including mental health, health, educational/vocational, and housing/accommodation needs) and care planning, extensive investigation to identify available and suitable services to provide coordinated care in community settings, iterative planning and collaboration with consumers and families and carers.¹⁰
- In relation to the patient cohort, it is noted:
 - The young people were a very complex group with various combinations of developmental trauma, major psychiatric disorder and multiple comorbidities, high and fluctuating risk to self, major and pervasive functional disability, unstable accommodation options, learning disabilities, barriers to education and training, drug and alcohol misuse. In short, this was a cohort in the main characterised by high, complex and enduring clinical and support needs.
 - Organising transitional care for such a complex group would have been a very significant challenge even under ideal conditions. Each very complex young person required highly individualised care assessment and planning. These are not the kind of individuals who readily 'fit' with service systems because of the scope and intensity of their needs. The model of care in existence at BAC had promoted prolonged inpatient care and the forthcoming closure required the rapid development of care pathways to community care.
- The BAC team undertook an exhaustive and meticulous process of clinical review and care planning with each individual young person's best interests at the core of the process. Despite the pressure of a looming deadline, there was evidence that the first and critical

¹⁰ Refer Appendices C and D for transition planning evidence and detailed review.

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

emphasis of care was to establish and provide good clinical care including addressing physical health needs such as blood lithium levels and diet/weight management.¹¹

- The process of communication and negotiation between the clinical team and the young person and their family/carers was careful, respectful, timely and maintained. As would be expected during a time of heightened emotions and anxiety about the future, there appears to have been some misunderstandings at times along the way but these appear to have been in each case dealt with promptly and appropriately. The misunderstandings arose, for example, in circumstances of unopened emails by parents/carers¹² or unexpected emerging clinical need requiring immediate action by the BAC clinical team¹³, with communication following as time permitted. There is evidence of parent information sessions, letters to parents, individual email responses to parents and phone calls to support timely communication. Fact Sheets, FAQ sheets and the Executive Review Committee recommendations were also provided to parents/carers and made publicly available on the WMHHS website.
- The transition plans, without exception, were thorough and comprehensive. In some instances it was not possible to identify a variety of options for each care domain for each client, but in each case at least one reasonable option was able to be identified matched to a particular care domain¹⁴. At times there was considerable delay in settling on the final option – but this reflected the considerable work involved in identifying a range of suitable options and working through processes of negotiation with receiving agencies¹⁵.
- In a number of instances the young people had psychiatric disorders that on their own did not cross the threshold to service in the community mental health system.¹⁶ It is noteworthy that there were examples of successful negotiations that led to services accepting the referrals by exception¹⁷. The investigators did not find any example where it was not possible to organise a reasonable system of care for an individual.
- The inevitable challenges arose during this process, such as the changes in established long-term relationships between the clinicians of BAC and the young people; the differences between the culture and approach to care provided in services for adolescents and the culture and approach to care in adult services; the impact of the young person's developmental stage and maturity on their health-seeking attitudes and behaviors; and, adolescent's resistance to transfer from a service where they felt safe and 'connected' in a

11
12
13
14
15
16
17

Final Report_BAC Transitional Care Friday.docx>>Final Report_BAC Transitional Care Friday.docx

relatively closed environment to a community system of care and, in the case of transfer to an adult system, the different expectations of their maturity and health-seeking behaviour and the different expectations of involvement of their family.

- Whilst there was some drop-out from some aspects of the care organised, the investigators did not identify any examples where a young person was completely lost to care, nor where a core component of care was completely missing. Where, for example, [REDACTED]¹⁸ did drop out of ongoing care with [REDACTED] it would appear that [REDACTED] did remain under the care of a case manager from [REDACTED] and there was also contact from [REDACTED] with a [REDACTED] from [REDACTED]
- There were numerous examples of the BAC staff working in a collaborative way with receiving agencies, as evidenced by the number of times young people were escorted to the other agencies¹⁹, the detailed discussions and documentation in relation to risk management²⁰, maintaining contact post-transfer of care²¹ and joint working by staff across the agencies²². These activities would be considered best-practice in transitional care and in the main appear to have been implemented. [REDACTED]
- There were [REDACTED] examples where brokerage funding was very necessary and secured from Health to facilitate a high quality transition²⁴.
- The investigators confirm that:
 - the health care transition plans developed for individual patients by the transition team were adequate to meet the needs of the patients and their families;
 - the transition plans for individual patients were appropriate and took into consideration patient care, patient support, patient safety, and service quality.

18
19
20
21
22
23
24

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

- Further the investigators commend the work of the transition team for the quality and comprehensiveness of the plans and for their efforts that included 'going the extra mile' to secure the range of services required by the young people.
- The investigators confirm that the governance model put in place within Queensland Health to manage the oversight of the health care transition plans was appropriate.
 - The governance arrangements supported collaborative clinical decision-making at the local level and provided an appropriate pathway for escalation of clinical and transition planning issues.
 - Cross membership of committees was designed to support communication flow and membership was sufficiently senior to facilitate authoritative decision-making and action (eg: sourcing of brokerage funds and funds for family members to travel to participate in transition planning meetings²⁵).
 - Available minutes and agendas of meetings indicate regular frequency of meetings and the involvement of carers and patients in decision-making.
 - The investigators noted that some transitional planning documentation was incomplete/missing and there was a delay in the appointment of the Project Officer, however it is the view of the investigators that these were minor issues and did not have a material impact on the planning for or transition of the patients.
 - In relation to the time-frames given for the process of transition planning to be developed and enacted, it is noted that the deadline was achieved albeit with a sense of pressure and urgency for the clinical staff especially towards the end. The investigators did not identify, however, an individual case in which more time might have resulted in BAC staff providing a better transition plan or process.

Recommendation

- The investigators make a general mental health system recommendation. Transitional mental health care for young people is internationally recognized as a complex and often difficult process and poor outcomes such as disengagement from care are well-documented. The BAC process demonstrates positive learnings in relation to good quality transitional planning. It is recommended that these learnings be considered for distillation into the development of a state policy (or review of the current transfer of care policy) that supports mental health transition for vulnerable young people.

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

Appendix A – Investigation Document Index

No.	Description	Date	Author	Provided by	Folder
Response from West Moreton Hospital and Health Service					
1.	Letter from West Moreton Hospital and Health Service to Dr John Allan	24.08.2014	Lesley Dwyer, Health Service Chief Executive	West Moreton Hospital and Health Service	1
2.	Attachment 1 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Project Plan for Barrett Adolescent Strategy	16.11.2012	Chris Thorburn, Director Service Redesign	West Moreton Hospital and Health Service	1
3.	Attachment 2 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Expert Clinical Reference Group Recommendations, Barrett Adolescent Strategy	July 2013	Expert Clinical Reference Group, West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
4.	Attachment 3 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Barrett Adolescent Centre Timeline, Key Events	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
5.	Attachment 4 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Consumer Transition Summary and Feedback	29.01.2014	Dr Anne Brennan, A/Clinical Director	West Moreton Hospital and Health Service	1
6.	Attachment 5 to Letter from West Moreton Hospital and Health Service to Dr John Allan – USB File Index,	25.08.2014	West Moreton Hospital and	West Moreton Hospital and	1

	Investigation under Hospital and Health Boards Act 2011, Barrett Adolescent Centre		Health Service	Health Service	
7.	Attachment 6 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Barrett Adolescent Centre, List of Inpatients and Day Patients as at 6 August 2013	22.08.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
8.	Further List of Inpatients and Day Patients as at 6 August 2013, including details of relevant care coordinators	01.09.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
9.	Attachment 7 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Details of relevant clinicians and staff of Centre between August 2013 and January 2014	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
Comms Plan and Strategy					
10.	BAC Strategic Update/Progress	20.11.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
11.	West Moreton Hospital and Health Service Communication Strategy – Barrett Adolescent Centre	25.08.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
12.	Communication Plan for Barrett Adolescent Centre	20.11.2012	Naomi Ford, Rowdy PR	West Moreton Hospital and Health Service	1

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

13.	Stakeholder Engagement Plan for Barrett Adolescent Centre	01.12.2012	Rowdy PR	West Moreton Hospital and Health Service	1
14.	West Moreton Hospital and Health Service Issues and Incident Management Plan	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
15.	West Moreton Hospital and Health Service Barrett Adolescent Centre Communication Plan – September 2013 to February 2014	30.09.2013	Laura Johnson, Project Officer – Redevelopment, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
Communication with Parents					
16.	Email from Anne Brennan to Leanne Geppert re BAC parent support	01.11.2013	Dr Anne Brennan, A/Clinical Director	West Moreton Hospital and Health Service	1
17.	Email from Leanne Geppert to ' ' re Follow up to update BAC parent email addresses	04.11.2013	Dr Leanne Geppert, A/Director of Strategy, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
18.	Email from Leanne Geppert to Laura Johnson re Fwd:	25.10.2013	Dr Leanne Geppert,	West Moreton Hospital and	1

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Parents for Committee Meeting		A/Director of Strategy, Mental Health and Specialised Services	Health Service	
19.	Email from Leanne Geppert to Laura Johnson re Fwd: Re: contact with all BAC parents/carers	08.11.2013	Dr Leanne Geppert, A/Director of Strategy, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
20.	Email from Sharon Kelly to 'Simone' re REPLY FURTHER INFORMATION REQUIRED_MD0920130282_DG071767_ Request for advice – [REDACTED] –BAC – DUE COB Friday 11 October 2013	22.10.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
21.	West Moreton Hospital and Health Service – Parent Session – Wednesday 11 December 2013	11.12.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
22.	Barrett Adolescent Parent Session – 11 December 2013	11.12.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
23.	Email from Leanne Geppert to Bernice Holland re FW: Parent Invites for Sandra Radovini Session –	05.12.2013	Dr Leanne Geppert,	West Moreton Hospital and	1

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Wednesday 10 December 2013, with attachments		A/Director of Strategy, Mental Health and Specialised Services	Health Service	
24.	Email from Ingrid Adamson to Laura Johnson re Re: Parent and Carer Consultation on Future Models	20.11.2013	Ingrid Adamson	West Moreton Hospital and Health Service	1
25.	RSVPs for Sandra Radovini Parent and Carer Information Session Wednesday 10 December 2013	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
26.	Letter from Lesley Dwyer to Parents and Carers	30.09.2013	Lesley Dwyer, Health Service Chief Executive	West Moreton Hospital and Health Service	1
27.	Draft letter from Sharon Kelly to parents	November 2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
28.	Email from Anne Brennan to Leanne Geppert re Parents of BAC consumers	15.01.2014	Dr Anne Brennan, A/Clinical Director	West Moreton Hospital and Health Service	1
29.	Phone log of contact with parents	08.11.2013 to	Sharon Kelly, Executive Director	West Moreton Hospital and	1

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

		09.11.2013	Mental Health and Specialised Services	Health Service	
30.	Communication with Parents/Carers of [REDACTED] 30.1. Undated email from Leanne Geppert	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
31.	Communication with Parents/Carers of [REDACTED] 31.1. Letter from Sharon Kelly, dated 20.11.2013 31.2. Information Session for Parents and Carers of Current BAC Young People – invitation 31.3. Copy of draft letter from Sharon Kelly, November 2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
32.	Communication with Parents/Carers of [REDACTED] 32.1. Information Session for Parents and Carers of Current BAC Young People – invitation 32.2. Letter from Sharon Kelly, dated November 2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
33.	Communication with Parents/Carers of [REDACTED] 33.1. Copy of draft letter from Sharon Kelly, November 2013 33.2. Unsigned and undated letter from Assistance Minister for Health	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	<p>33.3. Further unsigned and undated letter from Assistance Minister for Health</p> <p>33.4. Email from Leanne Geppert to Sharon Kelly, dated 15.09.2013</p> <p>33.5. Letter from Sharon Kelly, dated 20.11.2013</p>				
34.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>34.1. Information Session for Parents and Carers of Current BAC Young People – invitation</p> <p>34.2. Letter from Sharon Kelly, dated 19.11.2013</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
35.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>35.1. Information Session for Parents and Carers of Current BAC Young People – invitation</p> <p>35.2. Email from Leanne Geppert to parents, dated 06.11.2013</p> <p>35.3. Copy of draft letter from Sharon Kelly, November 2013</p> <p>35.4. Letter from Sharon Kelly, dated 19.11.2013</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
36.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>36.1. Letter from Sharon Kelly, dated 20.11.2013</p> <p>36.2. Information Session for Parents and Carers of Current BAC Young People – invitation</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	36.3. Copy of draft letter from Sharon Kelly, November 2013				
37.	Communication with Parents/Carers of [REDACTED] 37.1. Letter from Sharon Kelly, dated 20.11.2013 37.2. Information Session for Parents and Carers of Current BAC Young People – invitation	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
38.	Communication with Parents/Carers of [REDACTED] 38.1. Letter from Dr Mary Corbett, WMHHS Chair, dated 09.08.2013 38.2. Copy of undated draft letter 38.3. Email from Anne Brennan to Ingrid Adamson and others, dated 16.01.2014 38.4. Information Session for Parents and Carers of Current BAC Young People – invitation 38.5. Email from Leanne Geppert, dated 04.11.2013 38.6. Email from Leanne Geppert, dated 21.10.2013 38.7. Email from Leanne Geppert, dated 06.11.2013 38.8. Letter from Sharon Kelly, dated 19.11.2013 38.9. Unsigned letter from Lesley Dwyer, dated 22.01.2014 38.10. Unsigned letter from Sharon Kelly, dated	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	November 2013				
	38.11. Unsigned and undated letter from Ian Maynard, Director-General				
	38.12. Further unsigned and undated letter from Ian Maynard, Director-General				
	38.13. Unsigned and undated letter from Jake Smith, Chief of Staff to the Minister for Health				
	38.14. Draft and undated document regarding expert response				
39.	Communication with Parents/Carers of [REDACTED]	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
	39.1. Email from Leanne Geppert to Anne Brennan, dated 11.11.2013				
	39.2. Email from Anne Brennan, dated 14.11.2013				
	39.3. Email from Anne Brennan to Vanessa Clayworth, dated 14.11.2013				
	39.4. Email from Sharon Kelly, dated 11.09.2013				
	39.5. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED]				
	39.6. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED]				
	39.7. Email from Sharon Kelly, dated 09.11.2013				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	39.8. Unsigned letter from Sharon Kelly, dated November 2013 39.9. Letter from Sharon Kelly, dated 19.11.2013				
40.	Communication with Parents/Carers of [REDACTED] 40.1. Letter from Sharon Kelly, dated 19.11.2013 40.2. Copy of draft letter from Sharon Kelly, dated November 2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
41.	Communication with Parents/Carers of [REDACTED] 41.1. Information Session for Parents and Carers of Current BAC Young People – invitation 41.2. Letter from Sharon Kelly, dated 19.11.2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
42.	Communication with Parents/Carers of [REDACTED] 42.1. Email to The Premier, dated 09.10.2013 42.2. Email to The Premier, dated 30.10.2013 42.3. Information Session for Parents and Carers of Current BAC Young People – invitation 42.4. Unsigned letter from Sharon Kelly, dated November 2013 42.5. Undated and unsigned letter from Dr Chris Davis, Assistant Minister for Health 42.6. Undated and unsigned letter from Lawrence	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

Final Report_BAC Transitional Care Friday.docx>Final Report_BAC Transitional Care Friday.docx

	Springborg, Minister for Health 42.7. Draft proposed response from Campbell Newman 42.8. Further draft proposed response from Campbell Newman 42.9. Letter from Sharon Kelly, dated 19.11.2013				
43.	Communication with Parents/Carers of [REDACTED] 43.1. Information Session for Parents and Carers of Current BAC Young People – invitation 43.2. Copy of draft letter from Sharon Kelly, dated November 2013 43.3. Letter from Sharon Kelly, dated 19.11.2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
44.	Communication with Parents/Carers of [REDACTED] 44.1. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED] 44.2. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED] 44.3. Letter from Sharon Kelly, dated 19.11.2013 44.4. Copy of draft letter from Sharon Kelly, dated November 2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

Communication with Staff					
45.	Email from Alan Milward to Lesley Dwyer and Sharon Kelly re Re: proposed email to staff at The Park regarding BAC	08.11.2012	Alan Milward, A/Executive Director Workforce	West Moreton Hospital and Health Service	1
46.	Email from Sharon Kelly to WM TeamConnect re ATTN STAFF: Update regarding Barrett Adolescent Centre	09.11.2012	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
47.	West Moreton Hospital and Health Service BAC Staff Communique 1 – Barrett Adolescent Centre	03.10.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
48.	Information Session for West Moreton Child and Youth Mental Health Staff – Invitation	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
49.	Letter from Sharon Kelly to Anne Brennan	10.09.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
50.	West Moreton Hospital and Health Service BAC Staff	04.11.2013	Sharon Kelly, Executive Director	West Moreton Hospital and	1

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Communique 2 – Barrett Adolescent Centre		Mental Health and Specialised Services	Health Service	
51.	West Moreton Hospital and Health Service BAC Staff Communique 3 – Barrett Adolescent Centre	05.12.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
General Communication and Correspondence					
52.	<p>Aftercare Correspondence</p> <p>52.1. Briefing Note for Approval – Approval to fund Aftercare for the provision of residential and day program mental health treatment and rehabilitation for adolescents across Queensland requiring extended care in the West Moreton Hospital and Health Service catchment area from December 2013, dated 20.11.2013</p> <p>52.2. Email from Myfanwy Pitcher, Aftercare Service Manager, to Anne Brennan, dated 16.12.2013</p> <p>52.3. West Moreton Hospital and Health Service Memorandum re Purchasing of Services from Aftercare, undated</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2.
53.	<p>Commissioner for Children and Young People Correspondence</p> <p>53.1. Unsigned and undated letter from Lesley Dwyer to Steve Armitage, Commissioner for Children</p>				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	and Young People and Child Guardian				
53.2.	Letter from Sharon Kelly to Barry Salmon, Acting Commissioner for Children and Young People and Child Guardian, dated 16.10.2013				
53.3.	Letter from Barry Salmon, Acting Commissioner for Children and Young People and Child Guardian, to Sharon Kelly, dated 20.09.2013				
53.4.	Concerns of Consumers, Carers & Community in response to closure of the Barrett Adolescent Centre and the future of adolescent mental healthcare in Queensland, presented on 11.09.2013 to Queensland Mental Health Commissioner				
53.5.	Undated file note provided by a parent regarding meeting with Queensland Mental Health Commissioner				
53.6.	Email from Judi Krause, Divisional Director Child and Youth Mental Health Service, to Lesley Dwyer, dated 06.11.2013				
53.7.	Unsigned letter from Sharon Kelly to Barry Salmon, Acting Commissioner for Children and Young People and Child Guardian, dated October 2013				
53.8.	Further unsigned letter from Sharon Kelly to Barry Salmon, Acting Commissioner for Children and Young People and Child				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Guardian, dated October 2013				
	53.9. Email from Diane Nash, Manager (Complaints Resolution Team), Commission for Children and Young People and Child Guardian, to Sharon Kelly, dated 14.11.2013				
	53.10. Email from Diane Nash, Manager (Complaints Resolution Team), Commission for Children and Young People and Child Guardian, to Leanne Geppert, dated 19.12.2013				
54.	Community Correspondence	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
	54.1. Draft email from Sharon Kelly to [REDACTED]				
	54.2. Draft email from Sharon Kelly to [REDACTED]				
	54.3. Email from Ingrid Adamson to Leanne Geppert, dated 05.02.2014				
	54.4. Email from Sharon Kelly to Leanne Geppert, dated 09.10.2013				
	54.5. Email from Ingrid Adamson to [REDACTED] and others, dated 16.12.2013				
	54.6. Email from [REDACTED] to Lesley Dwyer, dated 18.12.2013				
	54.7. Email from Leanne Geppert to [REDACTED] dated 13.01.2014				
	54.8. Email from [REDACTED] to Sharon Kelly,				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	dated 06.11.2013				
54.9.	Email from Laura Johnson to Leanne Geppert and [REDACTED] [REDACTED], dated 15.11.2013				
54.10.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
54.11.	Letter from Sharon Kelly to [REDACTED] dated 09.09.2013				
54.12.	Unsigned and undated letter from Lesley Dwyer to 'Alison Earls'				
54.13.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.14.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.15.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.16.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.17.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	54.18. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.19. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.20. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.21. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.22. Further Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.23. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.24. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.25. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
	54.26. Further unsigned and undated letter from Dr				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
	54.27. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
	54.28. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.29. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.30. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.31. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.32. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.33. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.34. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

54.35. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.36. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.37. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.38. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.39. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.40. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.41. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.42. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.43. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	54.44. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.45. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.46. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.47. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.48. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.49. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.50. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.51. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.52. Unsigned and undated letter from Dr Chris				

	Davis, Assistant Minister for Health, to [REDACTED]				
	54.53. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.54. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to Carl Judge MP, Member for Yeerongpilly				
	54.55. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.56. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.57. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.58. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.59. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.60. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				

Final Report: BAC Transitional Care Friday.docx > Final Report: BAC Transitional Care Friday.docx

	54.61. Draft proposed response for Ms A Earls email to the Premier				
	54.62. Template letter from Dr Chris Davis, Assistant Minister for Health				
	54.63. Further template letter from Dr Chris Davis, Assistant Minister for Health				
55.	Education Queensland Correspondence	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
	55.1. Letter from Peter Blatch, Assistant Regional Director Education Queensland, to 'Ms Earls', dated 09.12.2013				
	55.2. Email from Peter Blatch, Assistant Regional Director – School Performance, Education Queensland, to Leanne Geppert, dated 22.01.2014				
	55.3. Email from Peter Blatch, Assistant Regional Director – School Performance, Education Queensland, to Sharon Kelly, dated 22.07.2013				
	55.4. Email from Ingrid Adamson to Leanne Geppert and Lesley Dwyer, dated 11.12.2013				
	55.5. Email from Peter Blatch, Assistant Regional Director – School Performance, Education Queensland, to Leanne Geppert, dated 08.11.2013				
	55.6. Email from Sharon Kelly to Leanne Geppert,				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	<p>dated 15.11.2013</p> <p>55.7. Email from Anne Brennan to Kevin Rogers, dated 16.10.2013</p> <p>55.8. Email from Kevin Rodgers, Principal BAC School, to Anne Brennan and Alexander Bryce, dated 18.10.2013</p> <p>55.9. Email from Leanne Geppert to [REDACTED] dated 13.12.2013</p>				
56.	<p>Estimates briefs</p> <p>56.1. Barrett Adolescent Centre – Strategy – Estimates Brief Number 17.03 by Sharon Kelly, undated</p> <p>56.2. Closure of Barrett Adolescent Centre (BAC) – Estimates Brief No:xx.xx by [REDACTED] undated</p> <p>56.3. Death of former patients of Barrett Adolescent Centre – Estimates Brief No:xx.xx by Dr Bill Kingswell, undated</p> <p>56.4. Email from Leanne Geppert to Sharon Kelly and Terry Stedman, dated 23.07.2014</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
57.	<p>Executive Correspondence</p> <p>57.1. Draft Department of Health Memorandum from Peter Steer, Chief Executive Children's Health, to Various HHS Chief Executives re Clinical</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Representatives Sought for Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy Working Groups				
57.2.	West Moreton Hospital and Health Service Memorandum from Lesley Dwyer to Hospital and Health Service Chief Executives re Update on Barrett Adolescent Centre, dated 12.11.2012				
57.3.	Department of Health Memorandum from Peter Steer, Chief Executive Children's Health, to Michael Cleary, Deputy Director General, Bill Kingswell, Executive Director Mental Health Alcohol and Other Drugs and HHS Chief Executives re Convene a meeting of the Chief Executive and Department of Health Oversight Committee, dated 26.09.2013				
57.4.	Letter from Peter Bristow, Chief Executive Darling Downs Hospital and Health Service, to Lesley Dwyer, dated 14.11.2012				
57.5.	West Moreton Hospital and Health Service Memorandum from Sharon Kelly, to Executive Directors and Clinical Directors, Mental Health Services, re Admissions to Barrett Adolescent Centre, dated 22.10.2013				
58.	Mental Health Commissioner Correspondence	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
58.1.	Email from Leanne Geppert to Peter Blatch re Query from Qld Mental Health Commissioner,				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	dated 06.11.2013				
	58.2. Unsigned Queensland Mental Health Commissioner Briefing Note for Noting re Barrett Adolescent Strategy, by Lesley Dywer for Dr Lesley van Schoubroeck, Commissioner				
59.	Parents, Carers and Families Fast Facts Newsletters	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
	59.1. West Moreton Hospital and Health Service Fast Facts 1 – Barrett Adolescent Centre, dated 30.11.2012				
	59.2. West Moreton Hospital and Health Service Fast Facts 2 – Barrett Adolescent Centre, dated 11.12.2012				
	59.3. West Moreton Hospital and Health Service Fast Facts 3 – Barrett Adolescent Centre, dated 01.02.2013				
	59.4. West Moreton Hospital and Health Service Fast Facts 4 – Barrett Adolescent Centre, dated 04.03.2013				
	59.5. West Moreton Hospital and Health Service Fast Facts 5 – Barrett Adolescent Centre, dated 21.05.2013				
	59.6. West Moreton Hospital and Health Service Fast Facts 6 – Barrett Adolescent Centre, dated 23.08.2013				
	59.7. West Moreton Hospital and Health Service Fast				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	<p>Facts 7 – Barrett Adolescent Centre, dated 26.09.2013</p> <p>59.8. West Moreton Hospital and Health Service Fast Facts 8 – Barrett Adolescent Centre, dated 03.10.2013</p> <p>59.9. West Moreton Hospital and Health Service Fast Facts 9 – Barrett Adolescent Centre, dated 04.11.2013</p> <p>59.10. West Moreton Hospital and Health Service Fast Facts 10 – Barrett Adolescent Centre, dated 20.11.2013</p> <p>59.11. West Moreton Hospital and Health Service Fast Facts 11 – Barrett Adolescent Centre, dated 20.12.2013</p>				
60.	<p>Possible Parliamentary Questions</p> <p>60.1. [REDACTED] at Barrett Adolescent Centre, prepared by Sharon Kelly on 11.09.2013</p> <p>60.2. Barrett Adolescent Centre – The Park Centre for Mental Health, prepared by [REDACTED] on 09.11.2012</p> <p>60.3. Barrett Adolescent Centre – The Park Centre for Mental Health prepared by Laura Johnson on 29.10.2013</p> <p>60.4. Barrett Adolescent Centre – The Park Centre for</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Mental Health prepared by Laura Johnson on 14.11.2013				
61.	Sharon Kelly Emails and Documents	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
61.1.	Letter from Lesley Dwyer to unknown, dated 12.11.2012				
61.2.	Email from Associate Professor J Mohan Gilhotra, Director of Metal Health and Chief Psychiatrist, to Dr Michael Cleary re Barrett Adolescent Centre, dated 08.11.2012				
61.3.	Email from Associate Professor J Mohan Gilhotra, Director of Metal Health and Chief Psychiatrist, to Dr Michael Cleary re CONFIDENTIAL Barrett Adolescent Centre (BAC) – Closure, dated 08.11.2012				
61.4.	Email from Leanne Geppert to Sharon Kelly re pertinent points for consideration of Barrett Adolescent Centre, dated 08.11.2012				
61.5.	Email from Leanne Geppert to Sharon Kelly re strategic partnership meeting for BAC changes, dated 09.11.2012				
61.6.	Email from Lesley Dwyer to Sharon Kelly re Fwd: BAC, dated 12.11.2012				
61.7.	Email from Lesley Dwyer to Bill Kingswell and others re Information re Barrett Adolescent Centre Stakeholder Meeting, dated 14.11.2012				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

61.8.	Possible Parliamentary Questions – Barrett Adolescent Centre – The Park Centre for Mental Health prepared by Dr Leanne Geppert on 30.05.2013				
61.9.	Email from Leanne Geppert to Sharon Kelly re Endorsed Preamble and Service Model Elements for Adolescent Extended Treatment and Rehabilitation Services, dated 08.05.2013				
61.10.	Email from Bill Kingswell to Trevor Sadler re The efficacy of "Wraparound" services, dated 21.05.2013				
61.11.	Email from Alison Earls to Sharon Kelly re announcement regarding Barrett Adolescent Strategy, dated 07.08.2013				
61.12.	Email from Peter Blatch to Sharon Kelly re Barrett School, dated 22.07.2013				
61.13.	Email from [REDACTED] to Sharon Kelly re Quality of care issues – Barrett, dated 08.09.2013				
61.14.	Email from Jacqueline Keller, Corporate Counsel and Secretary, to Sharon Kelly re wrap up of BAC today, dated 12.09.2013				
61.15.	Email from [REDACTED] to Sharon Kelly re Barrett Adolescent Centre, dated 16.09.2013				
61.16.	Email from Anne Brennan to Sharon Kelly re Consumer Advocate Barrett Adolescent Centre,				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	dated 25.09.2013				
61.17.	Email from Leanne Geppert to [REDACTED] re Update – BAC, dated 25.09.2013				
61.18.	Email from [REDACTED] to Sharon Kelly re Consumer Advocate Barrett Adolescent Centre, dated 02.10.2013				
61.19.	Email from Anne Brennan to Sharon Kelly re discussions with Education (Peter Blatch), dated 17.10.2013				
61.20.	Email from Elisabeth Hoehn to Lesley Dwyer and Sharon Kelly re placement of registrar in the BAC, dated 24.10.2013				
61.21.	Email from Leanne Geppert to Sharon Kelly re speaking points for mtg with David Crompton and Brett Emmerson, dated 28.10.2013				
61.22.	Email from Anne Brennan to Darren Neillie re BAC update, dated 29.10.2013				
61.23.	Email from Leanne Geppert to [REDACTED] [REDACTED] re Barrett Adolescent Centre clients, dated 01.11.2013				
61.24.	Email from Leanne Geppert to [REDACTED] [REDACTED] re Closure of Barrett Adolescent Centre, dated 03.11.2013				
61.25.	West Moreton Hospital and Health Service Barrett Adolescent Centre – Service Description				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	61.26. Email from Leanne Geppert to Sharon Kelly re Fwd: Attention: Board Members – Barrett Adolescent Centre Closure, dated 20.11.2013				
	61.27. Briefing Note for Noting to Director-General re Barrett Adolescent Centre, prepared by Laura Johnson on 25.11.2013				
	61.28. Further copy of Briefing Note for Noting to Director-General re Barrett Adolescent Centre, prepared by Laura Johnson on 25.11.2013				
	61.29. BAC Strategic Update/Progress, dated 02.12.2013				
	61.30. Email from Leanne Geppert to Lesley Dwyer and Sharon Kelly re Update re Education before your DDG mtg today, dated 02.12.2013				
	61.31. Email from Lesley Dwyer to Sharon Kelly and Leanne Geppert re follow up from BAC meetings today, dated 03.12.2013				
	61.32. Email from Anne Brennan to Sharon Kelly re BAC, dated 09.12.2013				
	61.33. Email from Anne Brennan to Laura Johnson and Sharon Kelly re Contact with Department of Communities – Child Safety, dated 23.01.2014				
	61.34. Draft Briefing Note for Noting to Director-General re Barrett Adolescent Strategy Meeting,				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	prepared by Dr Leanne Geppert on 08.07.2013				
	61.35. Further draft Briefing Note for Noting to Director-General re Barrett Adolescent Strategy Meeting, prepared by Dr Leanne Geppert on 08.07.2013				
	61.36. BAC Holiday Day Program 16 Dec 2013 – 24 Jan 2014, Implementation Plan, undated				
	61.37. Email from [REDACTED] to Lesley Dwyer, dated 08.11.2012				
	61.38. Email from Leanne Geppert to Bill Kingswell and others re CONFIDENTIAL Barrett Adolescent Centre (BAC) – Closure, dated 07.11.2012				
	61.39. Undated document titled Extended Treatment and Rehabilitation for Adolescents in the Context of National Mental Health Planning, author unknown				
	61.40. Email from Sharon Kelly to Leanne Geppert re Fwd: Adolescent statewide strategy finance and HR working group, dated 03.10.2013				
	61.41. Email from Sharon Kelly to 'Ingrid/Deb' re BAC primary diagnosis, dated 04.10.2013				
	61.42. Email from Sharon Kelly to Lesley Dwyer re BAC strategy finance and workforce working group, dated 24.10.2013				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	<p>61.43. Email from Sharon Kelly to 'Deb and Ingrid' re URGENT – Board Chair request for information, dated 04.10.2013</p> <p>61.44. Email from Ingrid Adamson to [REDACTED] and others re Link to Hansard – reference to Barrett, dated 22.12.2013</p> <p>61.45. Ministerial Statement from Hon. Lawrence Springborg MP, Minister for Health re Barrett Adolescent Centre, prepared by Sharon Kelly on 10.09.2013</p> <p>61.46. Barrett Adolescent Strategy Expert Clinical Reference Group – Proposed Service Model Elements, Adolescent Extended Treatment and Rehabilitation Services (AETRS), dated 08.05.2013</p> <p>61.47. Email from Trevor Sadler to Sharon Kelly re Some BAC background, dated 14.09.2012</p> <p>61.48. West Moreton Hospital and Health Service Talking Points – Barrett Adolescent Strategy: Meeting with Minister for Health, 15.07.2013</p>				
62.	<p>Ministerial and DG Briefs</p> <p>62.1. Email from Helen Langborne, Senior Departmental Liason Officer, Office of the Director General to HHSs re Barrett Adolescent Centre Update, dated 05.12.2013</p> <p>62.2. Ministerial Correspondence – Action Sheet re</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	3

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Fax from Queensland Nurses' Union, dated 19.09.2013				
62.3.	Draft letter from Lawrence Springborg, Minister for Health, to Beth Mohle, Queensland Nurses' Union, undated				
62.4.	Ministerial Correspondence – Action Sheet re Email from 'Alison Earls', dated 09.10.2013				
62.5.	Draft proposed response for Ms A Earls email to the Premier, undated				
62.6.	Email from Jessica Martin, Departmental Liaison and Executive Support Unit, Office of the Director-General, to Leanne Geppert re Alison Earls, dated 06.12.2013				
62.7.	Briefing Note for Approval by Director-General re Update on the Barrett Centre, prepared by Laura Johnson on 19.12.2013				
62.8.	Email from [REDACTED] to Lesley Dwyer re response to [REDACTED] dated 29.01.2014				
62.9.	Briefing Note for Noting by the Minister for Health re Barrett Adolescent Centre, prepared by Laura Johnson on 04.12.2013				
62.10.	Briefing Note for Noting by the Director-General re Closure of the Barrett Adolescent Centre and status of new adolescent mental health services, prepared by Ingrid Adamson and Leanne Geppert on 04.02.2014				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.11. Email from Leanne Geppert to Sharon Kelly re email from [REDACTED] to Department of Health, dated 30.04.2014				
62.12. Email from Letitia Creevy, Acting Director of Executive Services, to Sharon Kelly re email from [REDACTED] to Department of Health, dated 30.04.2014				
62.13. Email from Sharon Kelly to Letitia Creevy, Acting Director of Executive Services re email from [REDACTED] to Department of Health, dated 30.04.2014				
62.14. Email from Stephen Stathis to Ingrid Adamson, Sharon Kelly and Leanne Geppert re URGENT REVIEW REQ'D: DPC letter to Earls re BAC, dated 03.04.2014				
62.15. Email from Leanne Geppert to [REDACTED] re DPC letter – BAC – Earls, dated 03.04.2014				
62.16. Email from [REDACTED] to Sharon Kelly and others re DPC letter – BAC – Earls, dated 02.04.2014				
62.17. Ministerial Correspondence – email from Alison Earls re Your Word, dated 21.03.2014				
62.18. Ministerial Correspondence – email from [REDACTED] dated 20.11.2013 and response, dated 29.01.2014				
62.19. Ministerial Correspondence – email from [REDACTED]				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	<p>dated 27.03.2014 and response, dated 16.06.2014</p> <p>62.20. Unsigned and undated draft letter from Lawrence Springborg, Minister for Health, to B Mohle, Queensland Nurses' Union</p> <p>62.21. Unsigned and undated letter from Lawrence Springborg, Minister for Health, to B Mohle, Queensland Nurses' Union</p> <p>62.22. Unsigned and undated letter from Lawrence Springborg, Minister for Health, to K Bates, Queensland Teachers Union</p> <p>62.23. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 07.08.2013</p> <p>62.24. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 31.07.2013 and response, dated 01.08.2013</p> <p>62.25. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 22.08.2013</p> <p>62.26. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 22.08.2013</p> <p>62.27. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 19.08.2013</p> <p>62.28. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 19.08.2013</p>				
--	---	--	--	--	--

Final Report_BAC Transitional Care Friday.docx>Final Report_BAC Transitional Care Friday.docx

62.29. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 19.08.2013				
62.30. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 19.08.2013				
62.31. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 19.08.2013				
62.32. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 19.08.2013				
62.33. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 19.08.2013				
62.34. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 19.08.2013				
62.35. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 22.08.2013				
62.36. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 19.08.2013				
62.37. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 19.08.2013				
62.38. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 12.09.2013				
62.39. Ministerial Correspondence – Action Sheet re response to Kevin Bates, Queensland Teachers Union, dated 09.09.2013				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.40. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 13.09.2013				
62.41. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 15.09.2013				
62.42. Ministerial Correspondence – Action Sheet re email from [REDACTED] Counsellor, dated 16.09.2013				
62.43. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 12.09.2013				
62.44. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 02.10.2013				
62.45. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 08.10.2013				
62.46. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 07.10.2013				
62.47. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 09.10.2013				
62.48. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 07.10.2013				
62.49. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 07.10.2013				
62.50. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 11.10.2013				
62.51. Ministerial Correspondence – Action Sheet re				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	email from [REDACTED] dated 08.10.2013				
	62.52. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 10.10.2013				
	62.53. Ministerial Correspondence – Action Sheet re email from Alison Earls, dated 09.10.2013				
	62.54. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 09.10.2013				
	62.55. Ministerial Correspondence – Action Sheet re letter from Graham Perrett, Federal Member for Moreton, dated 04.11.2013				
	62.56. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 30.10.2013				
	62.57. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 31.10.2013				
	62.58. Ministerial Correspondence – Action Sheet re email from Dean Moss, Assistant Electorate Officer, Office of the Hon. Ian Walker, Member for Mansfield, dated 07.11.2013				
	62.59. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 03.11.2013				
	62.60. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 04.11.2013				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.61. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 04.11.2013				
62.62. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 02.11.2013				
62.63. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 03.11.2013				
62.64. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 03.11.2013				
62.65. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 29.10.2013				
62.66. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 02.11.2013				
62.67. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 29.10.2013				
62.68. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 06.11.2013				
62.69. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 04.11.2013				
62.70. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 29.10.2013				
62.71. Ministerial Correspondence – Action Sheet re letter from [REDACTED] dated 01.11.2013				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.72. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 03.11.2013				
62.73. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 29.10.2013				
62.74. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 20.11.2013				
62.75. Ministerial Correspondence – Action Sheet re email from [REDACTED], dated 18.11.2013				
62.76. Ministerial Correspondence – Action Sheet re email from [REDACTED] to [REDACTED] dated 20.11.2013				
62.77. Ministerial Correspondence – Action Sheet re email from [REDACTED] to Saxon Rice, Member for Mt Cootha, dated 05.11.2013				
62.78. Ministerial Correspondence – Action Sheet re letter from Carl Judge, State Member for Yeerongpilly, dated 13.11.2013				
62.79. Ministerial Correspondence – Action Sheet re email from [REDACTED] to Hon John-Paul Langbroeck, Minister for Education, Training and Employment, dated 16.11.2013				
62.80. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 20.11.2013				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.81. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 26.11.2013				
62.82. Ministerial Correspondence – Action Sheet re email from [REDACTED] dated 09.12.2013				
62.83. Ministerial Correspondence – Action Sheet re email from Alision Earls, dated 17.12.2013				
62.84. Draft template response				
62.85. Draft response to [REDACTED], undated				
62.86. Draft response to [REDACTED], undated				
62.87. Draft response to [REDACTED], undated				
62.88. Draft response to [REDACTED], undated				
62.89. Draft response to [REDACTED] undated				
62.90. Draft response to [REDACTED] undated				
62.91. Draft response to [REDACTED] undated				
62.92. Draft response to [REDACTED] undated				
62.93. Draft response to [REDACTED] undated				
62.94. Draft response to [REDACTED] undated				
62.95. Draft response to [REDACTED] undated				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.96.	Draft response to [REDACTED]	undated				
62.97.	Draft response to [REDACTED]	undated				
62.98.	Draft response to [REDACTED]	undated				
62.99.	Draft response to [REDACTED]	undated				
62.100.	Draft response to [REDACTED]	undated				
62.101.	Draft response to [REDACTED]	undated				
62.102.	Draft response to [REDACTED]	undated				
62.103.	Draft response to [REDACTED]	undated				
62.104.	Draft response to [REDACTED]	undated				
62.105.	Draft response to [REDACTED]	undated				
62.106.	Draft response to Ted Malone MP,	undated				
62.107.	Response to [REDACTED]	dated				
	23.08.2013					
62.108.	Response to [REDACTED]	dated				
	23.08.2013					
62.109.	Response to [REDACTED]	undated				
62.110.	Response to [REDACTED]	undated				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.111.	Response to [REDACTED]	undated				
62.112.	Response to [REDACTED]	undated				
62.113.	Response to [REDACTED]	undated				
62.114.	Response to [REDACTED]	undated				
62.115.	Response to [REDACTED]	undated				
62.116.	Response to [REDACTED]	undated				
62.117.	Response to [REDACTED]	undated				
62.118.	Response to [REDACTED]	undated				
62.119.	Response to [REDACTED]	undated				
62.120.	Response to [REDACTED]	undated				
62.121.	Response to [REDACTED]	undated				
62.122.	Response to [REDACTED]	undated				
62.123.	Response to [REDACTED]	undated				
62.124.	Response to [REDACTED]	undated				
62.125.	Response to [REDACTED]	undated				
62.126.	Template response from West Moreton Hospital and Health Service					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.127.	Response to Ted Malone MP, undated				
62.128.	Response to Alison Earles, undated				
62.129.	Response to [REDACTED] undated				
62.130.	Response to [REDACTED] undated				
62.131.	Response to [REDACTED] undated				
62.132.	Response to [REDACTED] undated				
62.133.	Further response to [REDACTED] undated				
62.134.	Response to [REDACTED] undated				
62.135.	Response to [REDACTED] undated				
62.136.	Response to [REDACTED] undated				
62.137.	Response to [REDACTED] undated				
62.138.	Response to [REDACTED] undated				
62.139.	Response to [REDACTED] undated				
62.140.	Response to [REDACTED] undated				
62.141.	Response to [REDACTED] undated				
62.142.	Response to [REDACTED] undated				
62.143.	Response to [REDACTED] undated				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.144.	Premier points re [REDACTED]				
62.145.	Briefing Note for Noting to Director-General re [REDACTED] in Barrett Adolescent Centre, prepared by Sharon Kelly on 09.09.2013				
62.146.	Briefing Note for Noting to Director-General re [REDACTED] prepared by Ingrid Adamson and Leanne Geppert, on 02.04.2014				
62.147.	West Moreton Hospital and Health Service – Background to Barrett Adolescent Centre, October 2013				
62.148.	Further version of West Moreton Hospital and Health Service – Background to Barrett Adolescent Centre, October 2013				
62.149.	Attachment 1: Summary of affected Queensland Health positions – BAC, The Park				
62.150.	Briefing Note for Noting to Director-General re Barrett Adolescent Strategy Meeting, prepared by Leanne Geppert on 08.07.2013				
62.151.	Briefing Note for Approval to Chief Executive West Moreton Hospital and Health Service re Barrett Adolescent Centre Organisational Change, prepared by Laura Johnson on 04.12.2013				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

62.152.	Briefing Note for Noting or Approval to Deputy Director – General, Health Service and Clinical Innovation Division re Urgent Accommodation Issues for Barrett Adolescent Centre Consumers, prepared by Laura Johnson on 18.12.2013				
62.153.	Briefing Note for Noting to Director-General re Update on the Barrett Adolescent Centre, prepared by Laura Johnson on 19.12.2013				
62.154.	Briefing Note for Noting to Director-General re Update on the Barrett Adolescent Centre – closure of inpatient unit, prepared by Laura Johnson on 23.01.2014				
62.155.	Briefing Note for Approval to Director-General re Approval to fund Aftercare for the provision of residential and day program mental health treatment and rehabilitation for adolescents across Queensland requiring extended care in the West Moreton Hospital and Health Service catchment area from December 2013, prepared by [REDACTED] on 20.11.2013				
62.156.	Briefing Note for Noting to Director-General re Barrett Adolescent Centre, prepared by Laura Johnson on 04.12.2014				
62.157.	Briefing Note for Approval to Director-General re Update on the Barrett Adolescent Centre, prepared by Laura Johnson on				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	19.12.2013				
	62.158. Briefing Note for Noting to Queensland Mental Health Commissioner re Barrett Adolescent Strategy, prepared by Leanne Geppert on 17.07.2013				
	62.159. Briefing Note for Noting or Approval to Director-General re [REDACTED] prepared by [REDACTED] on 06.11.2013				
	62.160. Emails between Leanne Geppert and Ingrid Adamson re DG/Minister Brief, dated 02.04.2014				
	62.161. Attachment 1 – email from [REDACTED] dated 26.11.2013				
	62.162. Briefing Note for Noting to Director-General re Barrett Adolescent Centre, prepared by Laura Johnson on 25.11.2013				
	62.163. Emails between Leanne Geppert and [REDACTED] re URGENT BRIEF – Brief for information CHQ02966, dated 02.04.2014				
Media and Public Announcements					
63.	Email from Sharon Kelly to Alison Earls re announcement regarding Barrett Adolescent Strategy	Undated	Sharon Kelly	West Moreton Hospital and Health Service	4
64.	Draft BAC Announcement Plan v1	31.07.2013	West Moreton	West Moreton	4

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

			Hospital and Health Service	Hospital and Health Service	
65.	Further draft BAC Announcement Plan v1	31.07.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
66.	Project schedule	18.07.2013	Naomi Ford, Project Manager	West Moreton Hospital and Health Service	4
67.	Further draft BAC Announcement Plan v1	31.07.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
68.	Untitled document regarding announcement	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
69.	Relevant HHS contact list	18.04.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
70.	Template BAC Announcement – EMAIL	05.08.2013	Sharon Kelly	West Moreton Hospital and Health Service	4
71.	CHQ Mental Health Clinical Cluster Briefing	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

72.	Template letter from Dr Leanne Geppert to members to the Expert Clinical Reference Group	05.08.2013	Dr Leanne Geppert	West Moreton Hospital and Health Service	4
73.	Further template BAC Announcement – EMAIL	05.08.2013	Sharon Kelly	West Moreton Hospital and Health Service	4
74.	Further template letter from Dr Leanne Geppert to members to the Expert Clinical Reference Group	05.08.2013	Dr Leanne Geppert	West Moreton Hospital and Health Service	4
75.	Template BAC Announcement – EMAIL for Consumers on Waitlist	05.08.2013	Sharon Kelly	West Moreton Hospital and Health Service	4
76.	Draft Invitation to Parents/Carers of Consumers for Teleconference	Undated	Bronwyn Mitchell	West Moreton Hospital and Health Service	4
77.	Template letter from Dr Leanne Geppert to members to the Planning Group for the Barrett Adolescent Strategy	05.08.2013	Dr Leanne Geppert	West Moreton Hospital and Health Service	4
78.	Further draft Invitation to Parents/Carers of Consumers for Teleconference	Undated	Bronwyn Mitchell	West Moreton Hospital and Health Service	4
79.	West Moreton Hospital and Health Service Expert Clinical Reference Group Recommendations, Barrett	July 2013	Expert Clinical Reference Group	West Moreton Hospital and	4

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Adolescent Strategy, July 2013			Health Service	
80.	BAC Frequently Asked Questions	Undated	West Moreton Hospital and Health Service and Children's Health Queensland Hospital and Health Service	West Moreton Hospital and Health Service	4
81.	Media Statement – Statewide focus on adolescent mental health	06.08.2013	West Moreton Hospital and Health Service and Children's Health Queensland Hospital and Health Service	West Moreton Hospital and Health Service	4
82.	Key information on National Mental Health Service Planning Framework for Lesley Dwyer and Sharon Kelly 82.1. Attachment 1 – National Mental Health Service Planning Framework Project Communique, Issue 1 – September 2011 82.2. Attachment 2 – National Mental Health Service Planning Framework Project Communique, Issue 2 – February 2012 82.3. Attachment 3 – National Mental Health Service Planning Framework Project Communique,	Undated	Unknown	West Moreton Hospital and Health Service	4

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Issue 3 – September 2012				
	82.4. Attachment 4 – National Mental Health Service Planning Framework Project Communique, Issue 4 – June 2013				
83.	Draft talking points for discussion with Health Minister	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
84.	Questions and answers for ABC, to be attributed to Peter Steer, Chief Executive, Children's Health Queensland	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
85.	Questions and answers for ABC, to be attributed to Lesley Dwyer, Chief Executive, West Moreton HHS	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
86.	ABC Media interview with Sharon Kelly, Executive Director Mental Health and Specialised Services WMHHS – audio	Unknown	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
87.	ABC Media interview with Lawrence Springborg, Minister for Health – audio	06.08.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
88.	BAC media speaking notes	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

89.	Protocol for medial relations – applying to Hospital and Health Services Health Service Directive	19.04.2013	Department of Health	West Moreton Hospital and Health Service	4
90.	Ministerial Statement – Hon. Lawrence Springborg MP, Minister for Health re Barrett Adolescent Centre	10.09.2013	Sharon Kelly	West Moreton Hospital and Health Service	4
91.	Journal article – David Ward (2014) 'Recovery': Does it fit for adolescent mental health?, Journal of Child and Adolescent Mental Health, 26:1, 83-90	03.04.2014	David Ward	West Moreton Hospital and Health Service	4
92.	Response to ABC questions	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
93.	Draft speaking Points – Lesley Dwyer, Chief Executive WMHHS, Barrett Adolescent Centre Strategy	05.08.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
94.	Speaking Points – Lesley Dwyer, Chief Executive WMHHS, Barrett Adolescent Centre Strategy	05.08.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
95.	Draft speaking Points – Dr Peter Steer, Chief Executive CHQHHS, Barrett Adolescent Centre Strategy	05.08.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
96.	Speaking Points – Dr Peter Steer, Chief Executive CHQHHS, Barrett Adolescent Centre Strategy	05.08.2013	West Moreton Hospital and	West Moreton Hospital and	4

Final Report_BAC Transitional Care Friday.docx→Final Report_BAC Transitional Care Friday.docx

			Health Service	Health Service	
97.	Lawrence Springborg transcript of ABC radio interview – 6 August re BAC closure	06.08.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
98.	West Moreton Hospital and Health Service Media Response to ABC re Barrett Adolescent Centre	29.10.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
99.	West Moreton Hospital and Health Service Media Response to Griffith Uni re Barrett Adolescent Centre	01.11.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	4
100.	Emails between Sharon Kelly, Lesley Dwyer and Shelley-Lee Waller, A/Director Media and Communications	08.11.2012	Various	West Moreton Hospital and Health Service	4
101.	Email from Naomi Ford, Communication and Community Engagement, to [REDACTED] re ABC radio: Barrett Adolescent Centre	10.12.2013	Naomi Ford, Communication and Community Engagement, WMHHS	West Moreton Hospital and Health Service	4
Medical Records					
102.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	5
103.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and	West Moreton Hospital and	6



 Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

			Health Service	Health Service	
104.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	6
105.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	7
106.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	8
107.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	8
108.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	9
109.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	10
110.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	10

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

111.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	11
112.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	12
113.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	13
114.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	14
115.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	15
116.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	16 and 17
117.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	18
118.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and	West Moreton Hospital and	18

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

			Health Service	Health Service	
119.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	19
120.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	20 and 21
121.	Consumer [REDACTED] and CIMHA extract	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	22
Transition Planning Documents					
122.	BAC Holiday Program	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
	122.1. Barrett Adolescent Centre Holiday Program Consent Form for [REDACTED] dated [REDACTED]				
	122.2. Barrett Adolescent Centre Holiday Program Consent Form for [REDACTED] dated [REDACTED]				
	122.3. Barrett Adolescent Centre Holiday Program Consent Form for [REDACTED], dated [REDACTED]				
	122.4. Barrett Adolescent Centre Holiday Program Consent Form for [REDACTED] dated [REDACTED]				
	122.5. Barrett Adolescent Centre Holiday Program Consent Form for [REDACTED] dated [REDACTED]				
	122.6. Barrett Adolescent Centre Holiday Program				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Consent Form for [REDACTED] dated [REDACTED]				
122.7.	Barrett Adolescent Centre Holiday Program Consent Form for [REDACTED] dated [REDACTED]				
122.8.	Barrett Adolescent Centre Holiday Program Consent Form for [REDACTED] dated [REDACTED]				
122.9.	BAC Holiday Program Dec 2013 – Jan 2014 Parent/Carer Contacts				
122.10.	BAC Holiday Program 16 Dec 2013 – 24 Jan 2013, Implementation Plan				
122.11.	Barrett Adolescent Centre Holiday Program Consumer Agreement				
122.12.	Template Barrett Adolescent Centre Holiday Program Consent Form				
122.13.	Example BAC Holiday Day Program Weekly Planner 10am – 3pm (Week 1)				
122.14.	Young Person's Extended Treatment and Rehabilitation Initiative – HDP Roles and Responsibilities of Staff				
122.15.	Email from Leanne Geppert to Lesley Dwyer and Sharon Kelly re Fwd: BAC Holiday Program Implementation Plan and Example Weekly Activities, dated 20.11.2013				
122.16.	Attachment 1 to Email – Example BAC Holiday Day Program Weekly Planner 9am –				

Final Report_BAC Transitional Care Friday.docx>Final Report_BAC Transitional Care Friday.docx

	3pm (Week 1), dated 20.11.2013				
123.	BAC Clinical Care Transition Panel Meeting Schedule	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
124.	Transition 124.1. Transition Guide	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
125.	Transition 125.1. 125.2. 125.3. 125.4. 125.5.	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	125.6.				
	125.7.				
	125.8.				
	125.9.				
	125.10.				
	125.11.				
	125.12.				
126.	<div>Transition</div> <div>126.1. Community Contacts</div> <div>126.2. Transition Guide</div>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

127.	Transition 127.1. Community Contacts 127.2. Transition Guide	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
128.	Transition 128.1. Community Contacts 128.2. 128.3. Transition Guide	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
129.	Transition 129.1. Checklist 129.2. Community Contacts 129.3. Transition Guide	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
130.	Transition 130.1. Community Contacts 130.2. Transition Guide	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
131.	Transition 131.1. Community Contacts 131.2. 	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	131.3. Transition Guide				
132.	Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
132.1.					
132.2.					
132.3.					
132.4.					
132.5.					
132.6.					
132.7.					

	132.8.				
	132.9.				
	132.10				
	132.11				
	132.12				
	132.13				
	132.14				
	132.15				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

132.16					
132.17					
132.18					
132.19					
132.20					
132.21					
132.22					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	132.23				
	132.24				
	132.25				
133.	Transition 133.1. Checklist 133.2. Community Contacts 133.3. Transition Guide	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
134.	Transition 134.1. 134.2. Community Contacts 134.3. Transition Guide	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
135.	Transition 135.1. 	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

135.2.				
135.3.				
135.4.				
135.5.				
135.6.				
135.7.				
135.8.				
135.9.				
135.10				
135.11				
135.12				

135.13					
135.14					
135.15					
135.16					
135.17					
135.18					
135.19					
135.20					
135.21					

	135.22					
	135.23					
	135.24					
	135.25					
	135.26					
	135.27					
	135.28					
	135.29					
	135.30					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	135.31					
	135.32					
	135.33					
	135.34					
	135.35					
	135.36					
	135.37	Community Contacts				
	135.38					
	135.39					
	135.40					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	135.41				
	135.42				
	135.43.	Transition Guide			
136.	Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	23
	136.1				
	136.2				
	136.3				
	136.4				
	136.5				
	136.6				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

136.7.				
136.8.				
136.9.				
136.10				
136.11				
136.12				
136.13				
136.14				
136.15				

	136.16					
	136.17					
	136.18					
	136.19					
	136.20					
	136.21					

136.22				
136.23				
136.24				
136.25				
136.26				
136.27				
136.28				
136.29				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	136.30					
	136.31					
	136.32					
	136.33					
	136.34					
	136.35					
	136.36					
	136.37					
	136.38					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	136.39					
	136.40					
	136.41					
	136.42					
	136.43					
	136.44					
	136.45					
	136.46					
	136.47					

	136.4					
	136.4					
	136.5					
	136.51	Checklist				
	136.5					
	136.5					
	136.5					
	136.5					
	136.5					
	136.5					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

136.58					
136.59					
136.60					
136.61					
136.62					
136.63					
136.64					
136.65					
136.66					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

136.67					
136.68	Community Contacts				
136.69					
136.70					
136.71					
136.72					
136.73					
136.74					
136.75					
136.76					
136.77					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	136.78. Transition guide				
	136.79. [REDACTED]				
137.	Transition 137.1. [REDACTED] 137.2. [REDACTED] 137.3. Community contacts 137.4. Transition guide	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
138.	Transition 138.1. Community contacts 138.2. Transition guide	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
139.	Transition 139.1. [REDACTED] 139.2. [REDACTED] 139.3. [REDACTED]	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24

	139.4.					
	139.5.					
	139.6.					
	139.7.					
	139.8.					
	139.9.					
	139.10					

	139.11					
	139.12					
	139.13					
	139.14					
	139.15					
	139.16					
	139.17					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

139.18					
139.19					
139.20					
139.21					
139.22					
139.23					
139.24					
139.25					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	139.26					
	139.27					
	139.28					
	139.29					
	139.30					

Final Report_BAC Transitions! Care Friday.docx>Final Report_BAC Transitions! Care Friday.docx

139.31					
139.32					
139.33					
139.34					
139.35					
139.36					
139.37					
139.38					

139.39					
139.40					
139.41					
139.42					
139.43					
139.44					
139.45					
139.46					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	139.47				
	139.48				
	139.49				
	139.50				
	139.51				
	139.52.	Community Contacts			
	139.53				
	139.54.	Transition guide			
140.	Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
	140.1.				
	140.2.				
	140.3.				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	140.4					
	140.5					
	140.6					
	140.7					
	140.8					
	140.9					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	140.10					
	140.11					
	140.12					
	140.13					
	140.14					
	140.15					
	140.16					

	140.17					
	140.18					
	140.19					
	140.20					
	140.21					
	140.22					
	140.23					
	140.24					

	140.2				
	140.2				
	140.2				
	140.2				
	140.2				
	140.3				
	140.3				

	140.32					
	140.33					
	140.34					
	140.35					
	140.36					
	140.37					
	140.38					
	140.39					
	140.40					

	140.4					
	140.4					
	140.4					
	140.4					
	140.4					
	140.4					
	140.4					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	140.4				
	140.49.	Community Contacts			
	140.50.	Case summary, undated			
	140.51.	Transition guide			
141.	Transition	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
	141.1.				
	141.2.				
	141.3.				
	141.4.				
	141.5.				
	141.6.				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

141.7.				
141.8.				
141.9.				
141.10				
141.11				
141.12				
141.13				
141.14				
141.15				
141.16				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

141.17				
141.18				
141.19				
141.20				
141.21				
141.22				
141.23				
141.24				

Final Report_BAC Transitional Care Friday.docx>Final Report_BAC Transitional Care Friday.docx

	141.25. [REDACTED]				
	141.26. Transition guide				
	141.27. Community Contacts				
142.	Mixed patient emails	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
	142.1. Email from Anne Brennan to Sharon Kelly re Brief Summary of BAC Consumers, dated 29.01.2014, with attachment				
	142.2. Email from Laura Johnson to Leanne Geppert re Complex Care Transition Planning Update, dated 12.11.2013				
	142.3. Email from Lesley Dwyer to Leanne Geppert and Linda Hardy re Fwd: RE: Follow-up – BAC CCYPCG, dated 20.12.2013				
	142.4. [REDACTED]				
	142.5. Email from Anne Brennan to Leanne Geppert re update, dated 06.01.2014				
	142.6. Email from Anne Brennan to Leanne Geppert re URGENT: Transfers of BAC consumers, dated				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

16.12.2014				
142.7. Email from Bill Kingswell to Leanne Geppert re BAC patients, dated 17.12.2013				
142.8. Email from Sharon Kelly to Lesley Dwyer and Leanne Geppert re follow up from BAC meetings today, dated 03.12.2013				
142.9. Email from Sharon Kelly to Lesley Dwyer re Lesley, dated 15.12.2013				
142.10. Email from Anne Brennan to Elisabeth Hoehn and Sharon Kelly re meeting between health and education regarding BAC students, dated 03.12.2013				
142.11. Email from Lesley Dwyer to Stephen Stathis and others re Fwd: Re: follow up from BAC meetings today, dated 03.12.2013				
142.12. Email from Anne Brennan to Sharon Kelly and others re Request for meeting early next week, dated 06.12.2013				
142.13. Email from Sharon Kelly to Bill Kingswell re URGENT QUERY: Transitional Care Plans for the inpatients of BAC-Delegated, dated [REDACTED]				
142.14. Email from Sharon Kelly to Bill Kingswell re URGENT QUERY: Transitional Care Plans for the inpatients of BAC-Delegated, dated [REDACTED]				

Final Report_BAC Transitional Care Friday.docx→Final Report_BAC Transitional Care Friday.docx

	<p>142.15. Email from Nicola Jeffers to Leanne Geppert re Fwd: Budget Requests – Various Service Providers, dated 20.12.2013, with attachments</p> <p>142.16. Email from Sharon Kelly to [REDACTED] and others re progression of BAC strategy, dated 24.01.2014</p> <p>142.17. Email from [REDACTED] to Anne Brennan and others re BAC consumer transition planning process, dated 22.11.2013</p> <p>142.18. Email from Leanne Geppert to [REDACTED] re [REDACTED] dated 13.01.2014</p>				
143.	<p>Transition Panel Status Reports</p> <p>143.1. Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel, December 2013</p> <p>143.2. Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel, October 2013</p> <p>143.3. Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel, January 2014</p> <p>143.4. Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel,</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	November 2013				
	143.5. Barrett Adolescent Centre (BAC) Clinical Care Transition update, undated				
144.	Transition meeting file notes and updates	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
	144.1. Email from Trevor Sadler to Bill Kingswell re Information re Barrett Adolescent Centre Stakeholder Meeting, dated 19.11.2012				
	144.2. Email from Lesley Dwyer to Sharon Kelly re Fwd: Agenda – Barrett Adolescent Planning Group Teleconference, dated 28.11.2012				
	144.3. Email from Elisabeth Hoehn to Anne Brennan and Leanne Geppert re Clinical Care Transition Panels, dated 27.09.2013				
	144.4. Email from Peter Blatch, Assistant Regional Director, School Performance, Department of Education and Training, to Anne Brennan re clinical care transition panel, dated 09.10.2013				
	144.5. Email from Leanne Geppert to Sharon Kelly re Fwd: The Park – Bed Stats Spreadsheet 13.10.2013, dated 14.10.2013				
	144.6. Email from Kevin Rodgers, Principal Barrett School, to Anne Brennan re Education planning meeting with adolescents and parents, dated 18.10.2013				
	144.7. Email from Leanne Geppert to Anne Brennan				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	and others re BAC consumer transition planning process, dated 05.11.2013				
144.8.	Email from Leanne Geppert to [REDACTED] re BAC consumer transition planning process, dated 08.11.2013				
144.9.	BAC Strategic Update/Progress, dated 20.11.2013				
144.10.	Transition Service Planning table, dated 27.11.2013				
144.11.	Attachment 1: AGENDA, Barrett Adolescent Strategy, dated 15.07.2013				
144.12.	Barrett Adolescent Centre Clinical Oversight Meeting, File/Meeting Note, dated 12.12.2013				
144.13.	Minutes: Barrett Adolescent Strategy, dated 23.07.2013				
144.14.	Minutes from BAC Stakeholder Meeting, 28.10.2013				
144.15.	Barrett Adolescent Centre Consumer Meeting, File/Meeting Note, dated 18.12.2013				
144.16.	Barrett Adolescent Centre Transition Care Planning Meeting, dated 11.12.2013				
144.17.	Barrett Adolescent (BAC) Transition Service Planning, Risk Mitigation Table,				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	November 2013				
144.18.	Barrett Adolescent Centre Consumer Update, 06.01.2014				
144.19.	Barrett Adolescent Centre (BAC) – Consumer Overviews, Briefing for Dr Bill Kingswell attending the Director-General, Department of Health and Director-General, Department of Communities Meeting, 22.01.2014				
144.20.	Document titled Consumer Contact, undated				
144.21.	File/Meeting Note re Update Barrett Adolescent Centre (BAC) and Extended Treatment & Rehabilitation (ETR) Projects, dated 08.07.2013				
144.22.	WMHHS File/Meeting Note re meeting on 17.10.2013				
144.23.	WMHHS File/Meeting Note re meeting on 05.11.2011				
144.24.	WMHHS File/Meeting Note re meeting on 06.11.2011				
144.25.	WMHHS File/Meeting Note re meeting on 07.04.2014				
144.26.	Email from Laura Johnson to Leanne Geppert re BAC Consumer Meeting 181213, dated 14.08.2013, with attached draft file note				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	of meeting on 18.12.2013				
144.27.	Email from Laura Johnson to Leanne Geppert re Barrett Adolescent Centre Consumer Update 060114, dated 06.01.2014, with attached BAC consumer update – 06.01.2014				
144.28.	Email from Elisabeth Hoehn to Leanne Geppert re BAC Meeting 131213 – draft meeting note for your consideration, dated 16.12.2013, with attached File/Meeting Note from Barrett Adolescent Centre Clinical Oversight Meeting on 12.12.2013				
144.29.	Email from Laura Johnson to Elisabeth Hoehn and others re BAC Transition Care Planning Meeting Notes and Actions, dated 12.12.2013, with attachment re Barrett Adolescent Centre Transition Care Planning Meeting on 11.12.2013 – Draft Actions				
144.30.	Email from Laura Johnson to Leanne Geppert re BAC Transition Care Planning Meeting 111213, dated 12.12.2013, with attachment re Barrett Adolescent Centre Transition Care Planning Meeting on 11.12.2013 – Draft Actions				
144.31.	Email from Anne Brennan to Vanessa Clayworth and others re Fwd: Barrett Adolescent Centre patient, dated 29.10.2013				
144.32.	Email from Leanne Geppert to Laura Johnson re Update from Clinical Consumer				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	<p>Transition Panel Meeting, dated 02.10.2013</p> <p>144.33. Email from Vanessa Clayworth to BAC Nursing Staff re Transition Panels – Outcomes and Care Planning documents, dated 14.11.2013 with attachment Transition and Care Plan list for Nursing Staff</p> <p>144.34. Email from Leanne Geppert to Anne Brennan re Update, dated 31.10.2013</p>				
West Moreton Project Governance					
145.	<p>Barrett Weekly update Meetings</p> <p>145.1. Barrett Adolescent update Meeting (Weekly) – Agenda, undated</p> <p>145.2. BAC Strategic Update/Progress, dated 02.12.2013</p> <p>145.3. Barrett Adolescent Centre (BAC) Update Meeting – Draft Minutes, dated 04.12.2013</p> <p>145.4. Barrett Adolescent Centre (BAC) Update Meeting – Draft Minutes, dated 15.01.2014</p> <p>145.5. Barrett Adolescent Centre (BAC) Update Meeting – Draft Minutes, dated 18.12.2013</p> <p>145.6. Barrett Adolescent Centre (BAC) Update Meeting – Draft Minutes, dated 22.01.2014</p> <p>145.7. Barrett Adolescent Centre Update Meeting – Draft Minutes, dated 27.11.2013</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24

Final Report_BAC Transitional Care Friday.docx>Final Report_BAC Transitional Care Friday.docx

	145.8. Barrett Adolescent Centre Update Meeting – Agenda, dated 04.12.2013				
	145.9. Barrett Adolescent Centre Update Meeting – Agenda, dated 11.12.2013				
	145.10. Barrett Adolescent Centre Update Meeting – Agenda, dated 15.01.2014				
	145.11. Barrett Adolescent Centre Update Meeting – Agenda, dated 18.12.2013				
	145.12. Barrett Adolescent Centre Update Meeting – Agenda, dated 22.01.2014				
	145.13. Barrett Adolescent Centre Update Meeting – Agenda, dated 29.01.2014				
	145.14. Barrett Adolescent Centre Update Meeting (Weekly) – template minutes, undated				
	145.15. BAC Weekly Update Meeting – Issues Register, undated (4 versions)				
146.	Board Papers	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
	146.1. West Moreton Hospital and Health Service Executive Committee Meeting Agenda Paper, dated 16.08.2013				
	146.2. West Moreton Hospital and Health Service Board Committee Agenda Paper, dated 26.04.2013				
	146.3. West Moreton Hospital and Health Service				

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Board Committee Agenda Paper, dated 25.01.2013				
	146.4. West Moreton Hospital and Health Service Board Meeting Agenda Paper, dated 29.11.2013, with attached West Moreton HHS Transitional Service Operations Overview, November 2013				
	146.5. West Moreton Hospital and Health Service Board Meeting Agenda Paper, dated 27.09.2013, with attached Briefing Note to Director-General, dated 09.09.2013				
	146.6. West Moreton Hospital and Health Service Board Meeting Agenda Paper, dated 23.08.2013				
	146.7. West Moreton Hospital and Health Service Board Meeting Agenda Paper, dated 20.12.2013				
	146.8. Expert Clinical Reference Group – Barrett Adolescent Strategy, Terms of Reference, unsigned and undated				
147.	Project	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	24
	147.1. Memorandum from Judi Krause, Divisional Director, CYMHS, Children's Health, to Dr Peter Steer, Chief Executive, Children's Health re Adolescent Extended Treatment and Rehabilitation – site visits to Victoria, dated 26.08.2013				
	147.2. Adolescent Extended Treatment and				

Final Report: BAC Transitional Care Project - Final Report: BAC Transitional Care Project.docx

	<p>Rehabilitation Models – Summary of Site Visits to Victoria, 14 to 16 August 2013, prepared by Judi Krause, Divisional Director, CYMHS, Children's Health, dated 26.08.2013</p> <p>147.3. Adolescent Extended Treatment and Rehabilitation (BAC) Project Handover Report January 2014</p> <p>147.4. Barrett Adolescent Centre Daily Status Report No 1 – 16.12.2013</p> <p>147.5. Barrett Adolescent Centre Daily Status Report No 3 – 19.12.2013</p> <p>147.6. Barrett Adolescent Strategy Project Plan, November 2012</p> <p>147.7. Barrett Adolescent Strategy organisational structure, dated 14.11.2012</p>				
Response from Children's Health Queensland Hospital and Health Service					
148.	Letter to Kristi Geddes, Minter Ellison, from Dr Peter Steer, Health Service Chief Executive, Children's Health Queensland Hospital and Health Service re Health Service Investigation – Barrett Adolescent Centre	25.08.2014	Dr Peter Steer, Health Service Chief Executive, Children's Health Queensland Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
149.	Health Service Investigation – Barrett Adolescent Centre, CHQ Document Register	28.08.2014	Children's Health Queensland	Children's Health Queensland	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

				Hospital and Health Service	
Board Papers					
150.	Redacted agenda for Children's Health Queensland Hospital and Health Board meeting	29.08.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
151.	Redacted minutes from for Children's Health Queensland Hospital and Health Board meeting	29.08.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
152.	Redacted Hospital and Health Board Briefing Note re Barrett Adolescent Centre – transfer of governance to Children's Health Queensland	29.08.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
153.	Redacted agenda for Children's Health Queensland Hospital and Health Board meeting	31.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
154.	Redacted minutes from for Children's Health Queensland Hospital and Health Board meeting	31.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
155.	Redacted document including Barrett Adolescent	Undated	Children's Health	Children's Health	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Centre Consumer Status		Queensland	Queensland Hospital and Health Service	
156.	Redacted Hospital and Health Board Briefing Note re Statewide Adolescent Extended Treatment and Rehabilitation Initiative Update	31.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
157.	Redacted Children's Health Queensland Board Meeting Agenda	28.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
158.	Redacted Minutes of the Children's Health Queensland Hospital and Health Board Meeting	28.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
159.	Redacted Children's Health Queensland Hospital and Health Service Board Paper re Statewide Adolescent Extended Treatment and Rehabilitation Initiative Update	November 2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
160.	Redacted Children's Health Queensland Board Meeting Agenda	30.01.2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
161.	Redacted Minutes of the Children's Health Queensland	30.01.2014	Children's Health	Children's Health	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Hospital and Health Board Meeting		Queensland	Queensland Hospital and Health Service	
162.	Redacted Children's Health Queensland Hospital and Health Service Board Paper re Adolescent Mental Health Extended Treatment Initiative	January 2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
CE Oversight Committee					
163.	Redacted meeting agenda – Chief Executive and Department of Health Oversight Committee	17.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
164.	Redacted minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	17.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
165.	Redacted Meeting Agenda – Chief Executive and Department of Health Oversight Committee	15.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
166.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy – Oversight Committee	15.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

167.	Redacted Meeting Agenda – Chief Executive and Department of Health Oversight Committee	22.01.2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
168.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy – Oversight Committee	22.01.2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
Steering Committee					
169.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	09.09.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
170.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	09.09.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
171.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	23.09.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
172.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	23.09.2013	Steering Committee	Children's Health Queensland Hospital and	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

				Health Service	
173.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	09.10.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
174.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	09.10.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
175.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	21.10.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
176.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	21.10.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
177.	Statewide Adolescent Extended Treatment and Rehabilitation Initiative Update Brief	Undated	Steering Committee	Children's Health Queensland Hospital and Health Service	25
178.	West Moreton Hospital and Health Service Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel	October 2013	WMHHS BAC Clinical Care Transition Panel	Children's Health Queensland Hospital and	25

Final Report_BAC Transitional Care Friday.docx→Final Report_BAC Transitional Care Friday.docx

				Health Service	
179.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	04.11.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
180.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	04.11.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
181.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	18.11.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
182.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	18.11.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
183.	West Moreton Hospital and Health Service Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel	November 2013	WMHHS BAC Clinical Care Transition Panel	Children's Health Queensland Hospital and Health Service	25
184.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	02.12.2013	Steering Committee	Children's Health Queensland Hospital and	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

				Health Service	
185.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	02.12.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
186.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	16.12.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
187.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	16.12.2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
188.	Project Status Report – Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	December 2013	Steering Committee	Children's Health Queensland Hospital and Health Service	25
189.	West Moreton Hospital and Health Service Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel	December 2013	WMHHS BAC Clinical Care Transition Panel	Children's Health Queensland Hospital and Health Service	25
190.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	13.01.2014	Steering Committee	Children's Health Queensland Hospital and	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

				Health Service	
191.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	13.01.2014	Steering Committee	Children's Health Queensland Hospital and Health Service	25
192.	West Moreton Hospital and Health Service Status Report – Barrett Adolescent Centre (BAC) Clinical Care Transition Panel	January 2014	WMHHS BAC Clinical Care Transition Panel	Children's Health Queensland Hospital and Health Service	25
193.	Redacted Meeting Agenda – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	28.01.2014	Steering Committee	Children's Health Queensland Hospital and Health Service	25
194.	Redacted Minutes – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	28.01.2014	Steering Committee	Children's Health Queensland Hospital and Health Service	25
Young People's Extended Treatment and Rehabilitation Initiative (YPETRI)					
195.	Redacted meeting agenda – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	12.12.2013	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
196.	Redacted meeting agenda – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI)	19.12.2013	YPETRI Governance	Children's Health Queensland	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Governance Committee		Committee	Hospital and Health Service	
197.	Redacted meeting agenda – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	09.01.2014	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
198.	Redacted meeting agenda – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	06.02.2014	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
199.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	04.12.2013	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
200.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	12.12.2013	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
201.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	19.12.2013	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
202.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance	09.01.2014	YPETRI Governance	Children's Health Queensland	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Committee		Committee	Hospital and Health Service	
203.	Minutes – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	06.02.2014	YPETRI Governance Committee	Children's Health Queensland Hospital and Health Service	25
Clinical Care Transition Panel					
204.	West Moreton Hospital and Health Service Barrett Adolescent Centre Clinical Oversight Meeting – File/Meeting Note	12.12.2013	Barrett Adolescent Centre Clinical Oversight Committee	Children's Health Queensland Hospital and Health Service	25
205.	West Moreton Hospital and Health Service Barrett Adolescent Centre Clinical Oversight Meeting – File/Meeting Note	18.12.2013	Barrett Adolescent Centre Clinical Oversight Committee	Children's Health Queensland Hospital and Health Service	25
206.	Memorandum from Dr Terry Stedman, A/Executive Director, Mental Health Alcohol and Other Drugs Branch to [REDACTED]	10.01.2014	Dr Terry Stedman, A/Executive Director, Mental Health Alcohol and Other Drugs Branch	Children's Health Queensland Hospital and Health Service	25
207.	[REDACTED]	14.01.2014	[REDACTED]	Children's Health Queensland Hospital and	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

				Health Service	
208.	Email from Leanne Geppert to Ingrid Adamson re [REDACTED]	30.01.2014	Dr Leanne Geppert, A/Director of Strategy, Mental Health & Specialised Services, WMHHS	Children's Health Queensland Hospital and Health Service	25
209.	Email from Ingrid Adamson, Project Manager, Children's Health Queensland to [REDACTED] [REDACTED]	03.02.2014	Ingrid Adamson, Project Manager, Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
210.	Barrett Adolescent Centre Consumers Review	03.03.2014	Dr Anne Brennan, A/Clinical Director	Children's Health Queensland Hospital and Health Service	25
211.	Email from Leanne Geppert to [REDACTED] [REDACTED]	04.03.2014	Dr Leanne Geppert, A/Director of Strategy, Mental Health & Specialised Services,	Children's Health Queensland Hospital and Health Service	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

			WMHHS		
212.		25.02.2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
213.	Email from Ingrid Adamson, Project Manager, Children's Health Queensland to Judi Krause and others	05.03.2014	Ingrid Adamson, Project Manager, Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
214.	BAC Holiday Program – Week 1 Dec 16th – 19th	Undated	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
215.	BAC Holiday Program – Week 2 Dec 23rd – 24th	Undated	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
216.	WM HHS Transitional Service Options Overview	November 2013	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
217.	WM HHS Transitional Service Options Plan	November 2013	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and	25

Final Report_BAG Transitional Care Friday.docx>Final Report_BAG Transitional Care Friday.docx

				Health Service	
Presentation to parents					
218.	Proposed Statewide Adolescent Mental Health Extended Treatment and Rehabilitation Model of Care	11.12.2013	Assoc. Prof. Stephen Stathis, Clinical Director CYMHS	Children's Health Queensland Hospital and Health Service	25
219.	Barrett Adolescent Parent Session	11.12.2013	West Moreton Hospital and Health Service	Children's Health Queensland Hospital and Health Service	25
Project Plan					
220.	Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy – Steering Committee Action Plan	29.08.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
221.	Barrett Adolescent Strategy Expert Clinical Reference Group – Proposed Service Model Elements, Adolescent Extended Treatment and Rehabilitation Services (AETRS)	08.05.2013	Barrett Adolescent Strategy Expert Clinical Reference Group	Children's Health Queensland Hospital and Health Service	25
222.	Project Plan – Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy	October 2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
223.	Redacted and untitled Project Plan document	Undated	Children's Health	Children's Health Queensland	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

			Queensland	Hospital and Health Service	
Terms of Reference					
224.	Committee membership lists	Undated	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
225.	Terms of Reference – Chief Executive and Department of Health Oversight Committee	17.10.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
226.	Terms of Reference – State-wide Adolescent Extended Treatment and Rehabilitation Implementation Strategy Steering Committee	23.09.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
227.	Terms of Reference – Statewide Adolescent Extended Treatment and Rehabilitation (SW AETR) Service Options Implementation Working Group	23.09.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
228.	Terms of Reference – Statewide Adolescent Extended Treatment and Rehabilitation (SW AETR) Barrett Adolescent Centre Consumer Transition Panel	23.09.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
229.	Email from Ingrid Adamson, Project Manager – SW	27.09.2013	Children's Health	Children's Health	25

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	AETRS, Children's Health Queensland, to SW AETR Working Group 2 BAC Transition re Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy – BAC Consumer Transition Panel		Queensland	Queensland Hospital and Health Service	
230.	Email from Ingrid Adamson, Project Manager – SW AETRS, Children's Health Queensland, to Alan Fletcher and others re Financial and Workforce Planning Working Group – Adolescent Mental Health Initiative	21.11.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
231.	Draft Terms of Reference – Statewide Adolescent Extended Treatment and Rehabilitation (SW AETR) Financial and Workforce Planning Transition Working Group	24.09.2013	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
232.	Terms of Reference – Young People's Extended Treatment and Rehabilitation Initiative (YPETRI) Governance Committee	13.03.2014	Children's Health Queensland	Children's Health Queensland Hospital and Health Service	25
233.	Email from [REDACTED] to Kristi Geddes, Minter Ellison re Health Service Investigation – Barrett Adolescent Psychiatric Centre	29.08.2014	[REDACTED]	[REDACTED] Hospital and Health Service	26

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

234.	Records from [REDACTED] for [REDACTED]	Various	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	26
235.	Records from [REDACTED] [REDACTED]	Various	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	26
236.	Records from [REDACTED] Hospital, including [REDACTED]	Various	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	26
Records from [REDACTED] Hospital and Health Service					
237.	Letter from [REDACTED] [REDACTED] to Kristi Geddes, Minter Ellison re Health Service Investigation – Barrett Adolescent Psychiatric Centre	18.09.2014	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	27
238.	[REDACTED] Transition Plan: 2014	2014		[REDACTED] Hospital and Health Service	27
239.	[REDACTED] Model of Service – Queensland Public Mental Health Services	Undated	Queensland Government	[REDACTED] Hospital and Health Service	27
240.	[REDACTED] Hospital Guideline [REDACTED] Guidelines for referral	05.05.2014	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	27

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

241.	[REDACTED] Hospital, Residents Guide to the [REDACTED] [REDACTED]	22.07.2014	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	27
242.	[REDACTED]	Various	[REDACTED] Hospital and Health Service	[REDACTED] Hospital and Health Service	27 and 28
Records from [REDACTED] Hospital and Health Service					
243.	Letter from [REDACTED] [REDACTED] Hospital and Health Service, to Kristi Geddes, Minter Ellison	19.09.2014	[REDACTED]	[REDACTED] Hospital and Health Service	29
244.	List of Barrett Adolescent Centre Inpatients and Day Patients as at 6 August 2013	Undated	West Moreton Hospital and Health Service	[REDACTED] Hospital and Health Service	29
245.	Email from [REDACTED] [REDACTED], to [REDACTED] re Plan for [REDACTED] - need to confirm a date for medication review with you	18.09.2014	[REDACTED]	[REDACTED] Hospital and Health Service	29
246.	[REDACTED] Progress Note	07.03.2014	[REDACTED]	[REDACTED] Hospital and	29

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

			Health Service	Health Service	
247.	Progress Note	20.12.2013	Health Service	Hospital and Health Service	29
248.	Records for 248.1. CIMHA Records 248.2. Further CIMHA Records 248.3. Mental Health Records 248.4. General Records	Various	Hospital and Health Service	Hospital and Health Service	29
249.	Records for 249.1. CIMHA records 249.2. General records	Various	Hospital and Health Service	Hospital and Health Service	30
Further documents from West Moreton Hospital and Health Service					
250.	Letter from Sharon Kelly, Executive Director Mental Health and Specialised Services, to Kristi Geddes, Minter Ellison re Health Service Investigation – Barrett Adolescent Centre	19.09.2014	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	31
251.	Case Coordinator's Role for Barrett Adolescent Centre	Unknown	Barrett Adolescent Centre	West Moreton Hospital and Health Service	31

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

252.	West Moreton Hospital and Health Service Mental Health and Specialised Services, The Park – Centre for Mental Health, Care Planning Package – Tool Kit (Adult Services)	August 2013	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
253.	The Park Centre for Mental Health – Individual Care Plan Checklist: Adolescent	April 2010	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
254.	Extract from titled The Barrett Adolescent Centre – Information for Teenagers	08.09.2006	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
255.	Extract from document titled The Barrett Adolescent Centre – Information for Parents and Carers	08.09.2006	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
256.	Untitled document summarising purpose and requirements of the Consumer Integrated Mental Health Application (CIMHA)	Undated	Unknown	West Moreton Hospital and Health Service	31
257.	Queensland Health Procedure – Inter-district Transfer of Mental Health Consumers within Southern Queensland Health Service Districts, Division of Mental Health, Darling Downs – West Moreton Health Service District	08.11.2010	Darling Downs – West Moreton Health Service District	West Moreton Hospital and Health Service	31
258.	West Moreton Hospital and Health Service Procedure, Mental Health Divisional – Inter Hospital and Health Service Transition of Care of Mental Health	13.05.2014	West Moreton Hospital and	West Moreton Hospital and	31

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

	Consumers from one Hospital and Health Service to another		Health Service	Health Service	
259.	Further extract from document titled The Barrett Adolescent Centre – Information for Parents and Carers	08.09.2006	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
260.	Role description for Nurse Unit Manager, Barrett Adolescent Unit, The Park Centre for Mental Health	October 2012	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
261.	Role description for Clinical Nurse Consultant, Medium Secure/Dual Diagnosis, The Park – Centre for Mental Health	Undated	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
262.	West Moreton Hospital and Health Service – BAC Staff Communique 1	03.10.2013	West Moreton Hospital and Health Services	West Moreton Hospital and Health Service	31
Further documents from [redacted] Hospital and Health Service					
263.	Letter from [redacted] Hospital and Health Service, to Kristi Geddes, Minter Ellison	19.09.2014	[redacted] Hospital and Health Service	[redacted] Hospital and Health Service	31
264.	Records held by CYMHS (North West) re [redacted]	Various	[redacted]	[redacted]	31

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

				Hospital and Health Service	
265.	Access Manual	Undated		Hospital and Health Service	31
266.	Pre-referral Guidelines – Health Services	Undated		Hospital and Health Service	31
Documents provided by Ipswich					
267.	Email from to Kristi Geddes, Minter Ellison re	15.09.2014			31
268.	– Needs assessment	November 2011			31
269.	– Eligibility	July 2011			31

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

Documents provided by [REDACTED]					
270.	Letter from [REDACTED] to Whom It May Concern re Health Service Investigation – Barrett Adolescent Psychiatric Centre	19.09.2014	[REDACTED]	[REDACTED]	31
271.	Records held by [REDACTED]	Various	[REDACTED]	[REDACTED]	31
272.	Unapproved version of [REDACTED] Clinical Practice Manual	January 2013	[REDACTED]	[REDACTED]	31
Other material considered					
273.					

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

Appendix B – Schedule of Interviews

Monday 13 October 2014		
9:15am	RN Mara Kochardy	Care coordinator for [REDACTED]
10:00am	RN Moira Macleod	Care coordinator for [REDACTED]
11:00am	RN Brenton Page	Care coordinator for [REDACTED]
11:45am	RN Matthew Beswick	Care coordinator for [REDACTED] Attending with Judy Simpson from QNU
1:00pm	RN Peta-Louise Yorke	Care coordinator for [REDACTED]
1:45pm	CN Susan Daniel	Care coordinator for [REDACTED]
2:45pm	Dr Anne Brennan	Clinical Director from September 2013 Attending with Harry McCay from Avant
Tuesday 14 October 2014		
9:00am	RN Rosangela Richardson	Care coordinator for [REDACTED]
9:45am	RN Victoria Young	Care coordinator for [REDACTED] Attending with QNU representative
10:45am	Megan Hayes	OT, active role in transition planning Attending with Lisa Harris from Coors Chambers Westgarth Lawyers (in instruction from WMHHS)
11:45am	Dr Stephen Stathis	Director Children's Health Queensland (Telephone interview)
1:30pm	Dr Trevor Sadler	Clinical Director until September 2013 Attending with David Watt from K&L Gates Lawyers (on instruction from Avant)

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

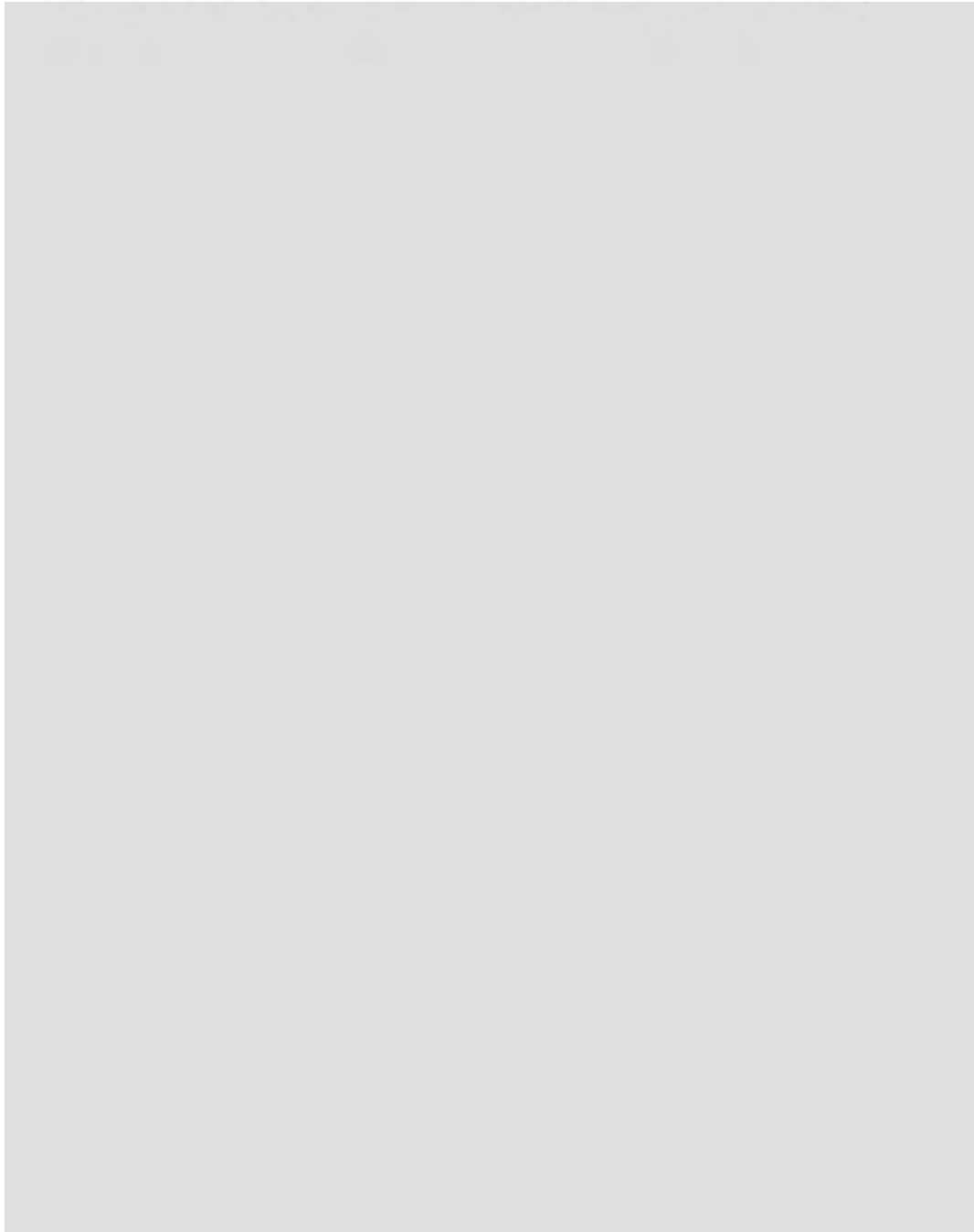
Appendix C - Transition Planning Evidence Checklist

Transfer of Care Principles (Qld Health Procedure)*						
Completion and transfer of documentation including:						
MH Act status						
Referral forms (including MHA2000 docs) completed	N/A	✓	✓	N/A	N/A	✓
Transfer of ITO complete	✓	✓	✓	✓	✓	✓
Assessment including forensic History and Risk						
Assessment and management plan	✓	✓	✓	✓	✓	✓
Outcome Measures	✓	✓	✓	✓	✓	✓
Recovery Plan	✓	✓	✓	✓	✓	✓
End of episode/ Discharge summary	✓	✓	✓	✓	✓	✓
Documents forwarded 3 days prior	✓	✓	✓	✓ at time	✓ at time	✓
Documented appointments	✓	✓	✓	✓	✓	✓
Family/carers notified and/or consulted	✓	✓	✓	✓	✓	✓
Receiving PSP face to face contact within 7 days	N/A	✓	✓	N/A	N/A	✓
Receiving District/mental health service						
Transition planning reflects evidence of:						
Assessment of client future service needs	✓	✓	✓	✓	✓	✓
Direct consumer assessment and consultation	✓	✓	✓	✓	✓	✓
Review of consumer medical charts	✓	✓	✓	✓	✓	✓
Contact with referring agency and local mental health service	✓	✓	✓	✓	✓	✓
Clinical need and Risk taken into account	✓	✓	✓	✓	✓	✓
Length of stay of client was considered	✓	✓	✓	✓	✓	✓
Age of client was considered	✓	✓	✓	✓	✓	✓
Demographics were considered	✓	✓	✓	✓	✓	✓
Family engagement considered/ Contact was made with family	✓	✓	✓	✓	✓	✓
Additional considerations (unrelated to the Policy):						
Funding was sourced to provide comprehensive care						
Additional supports sourced eg: housing and disability supports						

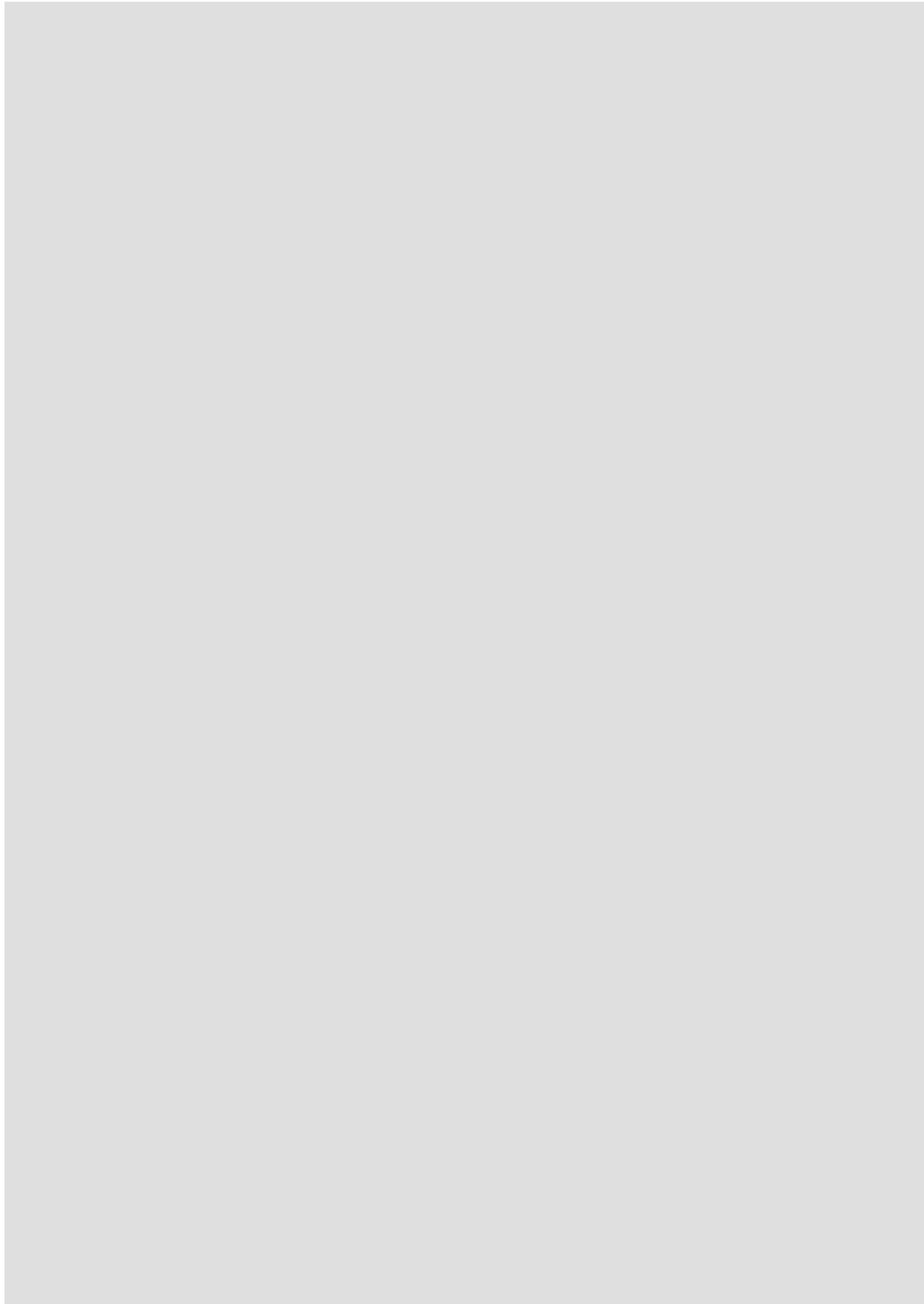
* Reference: *Inter-district Transfer of Mental Health Consumers within South Queensland Health Service Districts* (Version No. 1.0), by the Division of Mental Health, Darling Downs – West Moreton Health Service District.

Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx

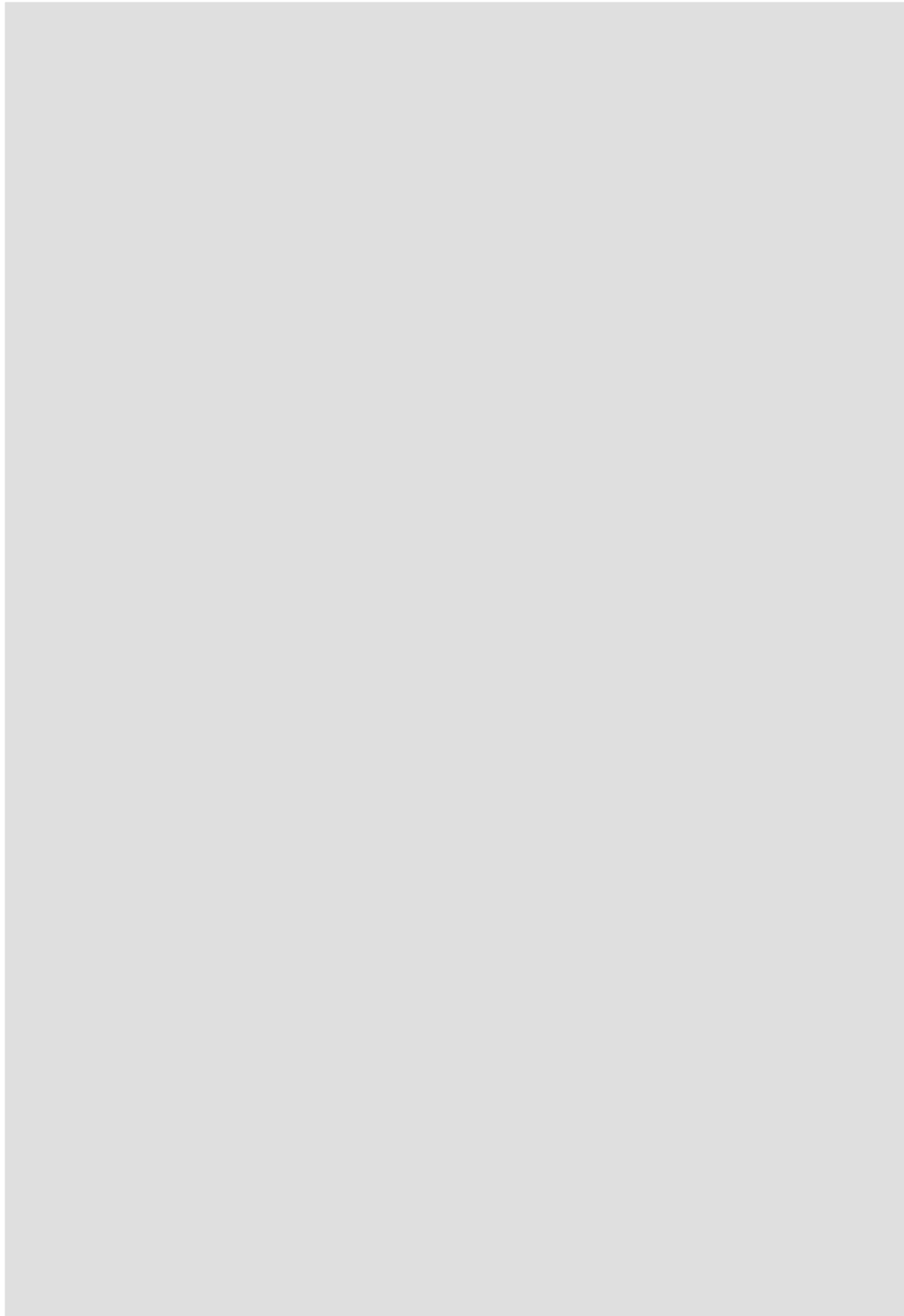
Appendix D - Client Profiles and Transition Planning Evidence Summary



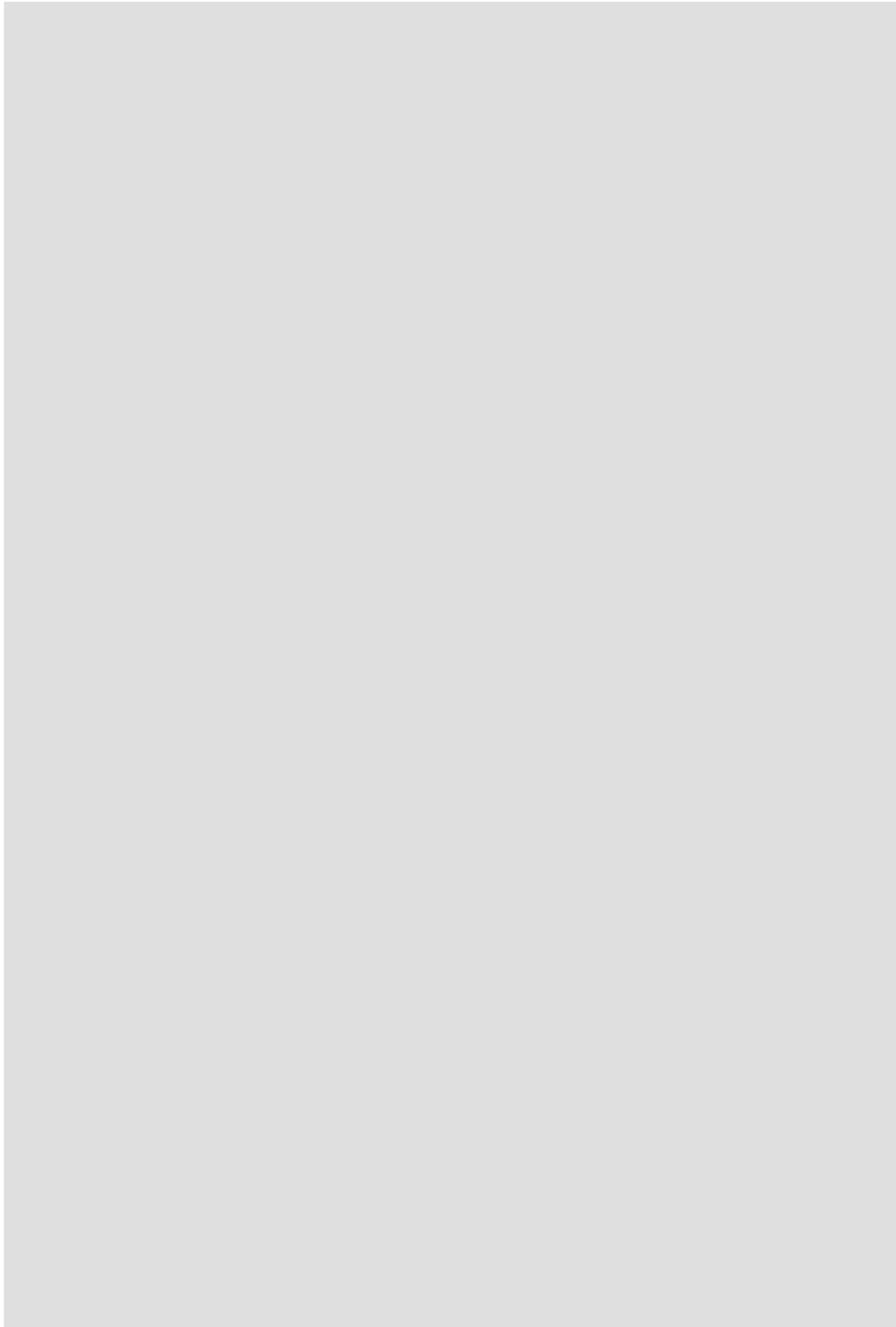
Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



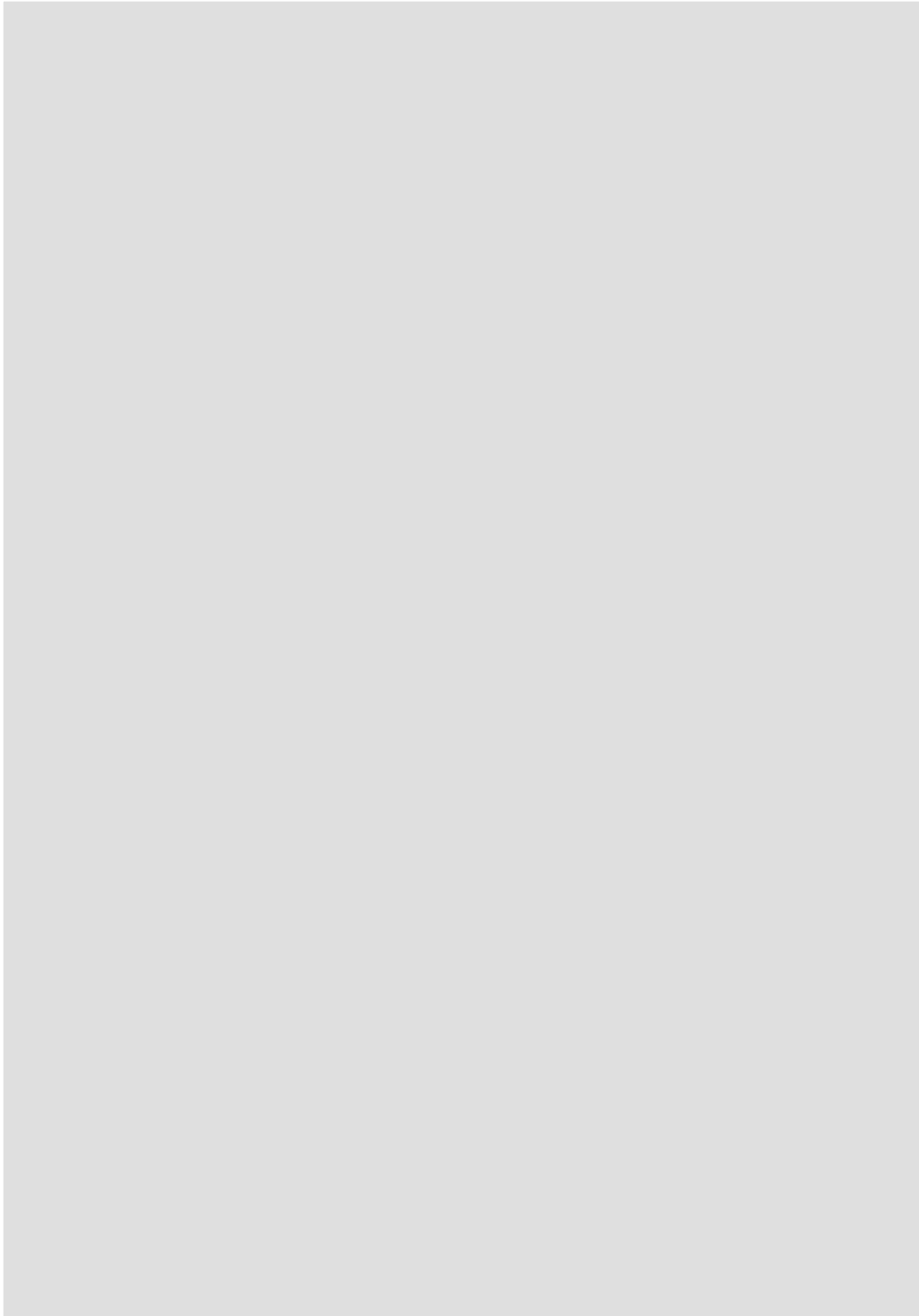
Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



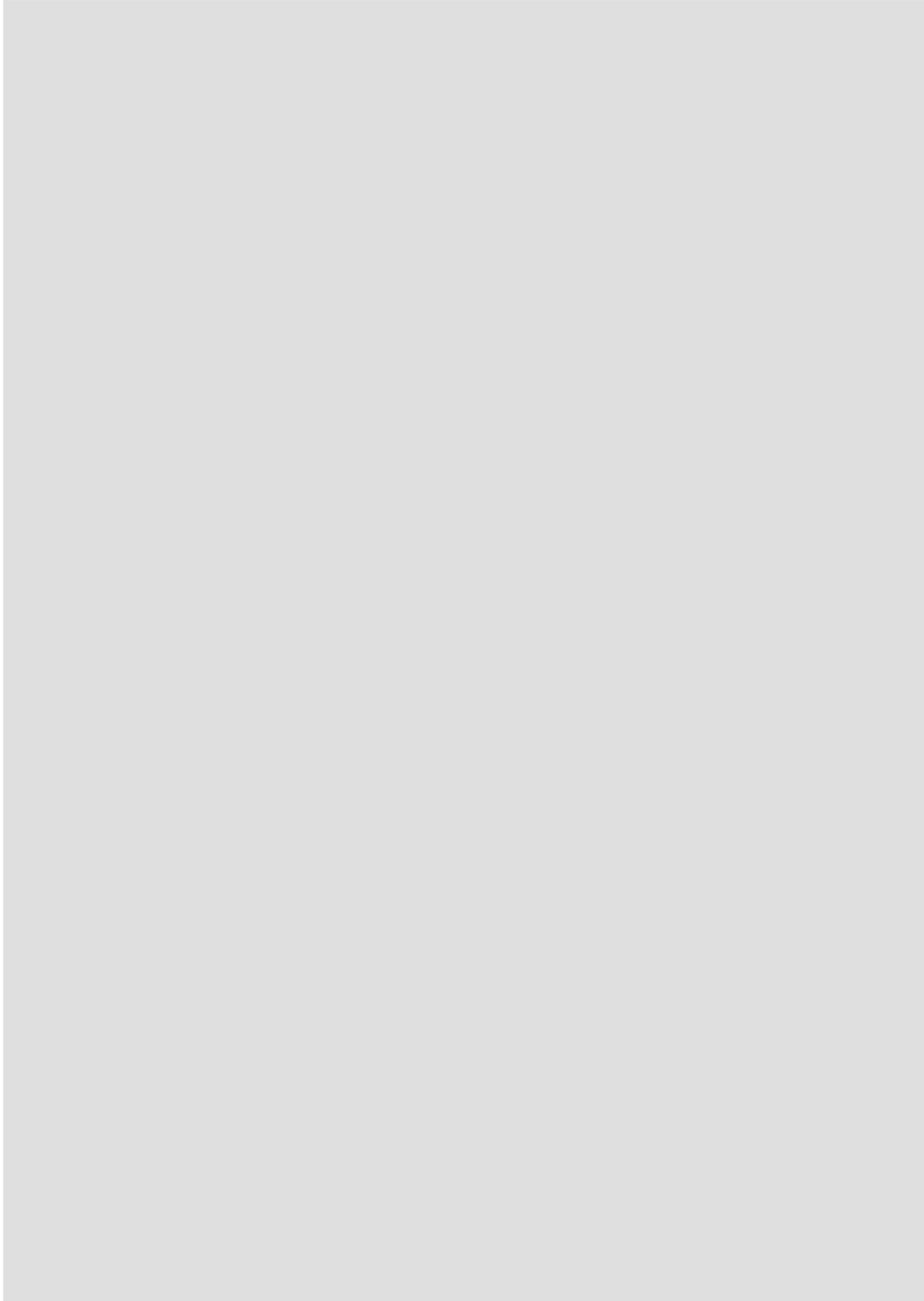
Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



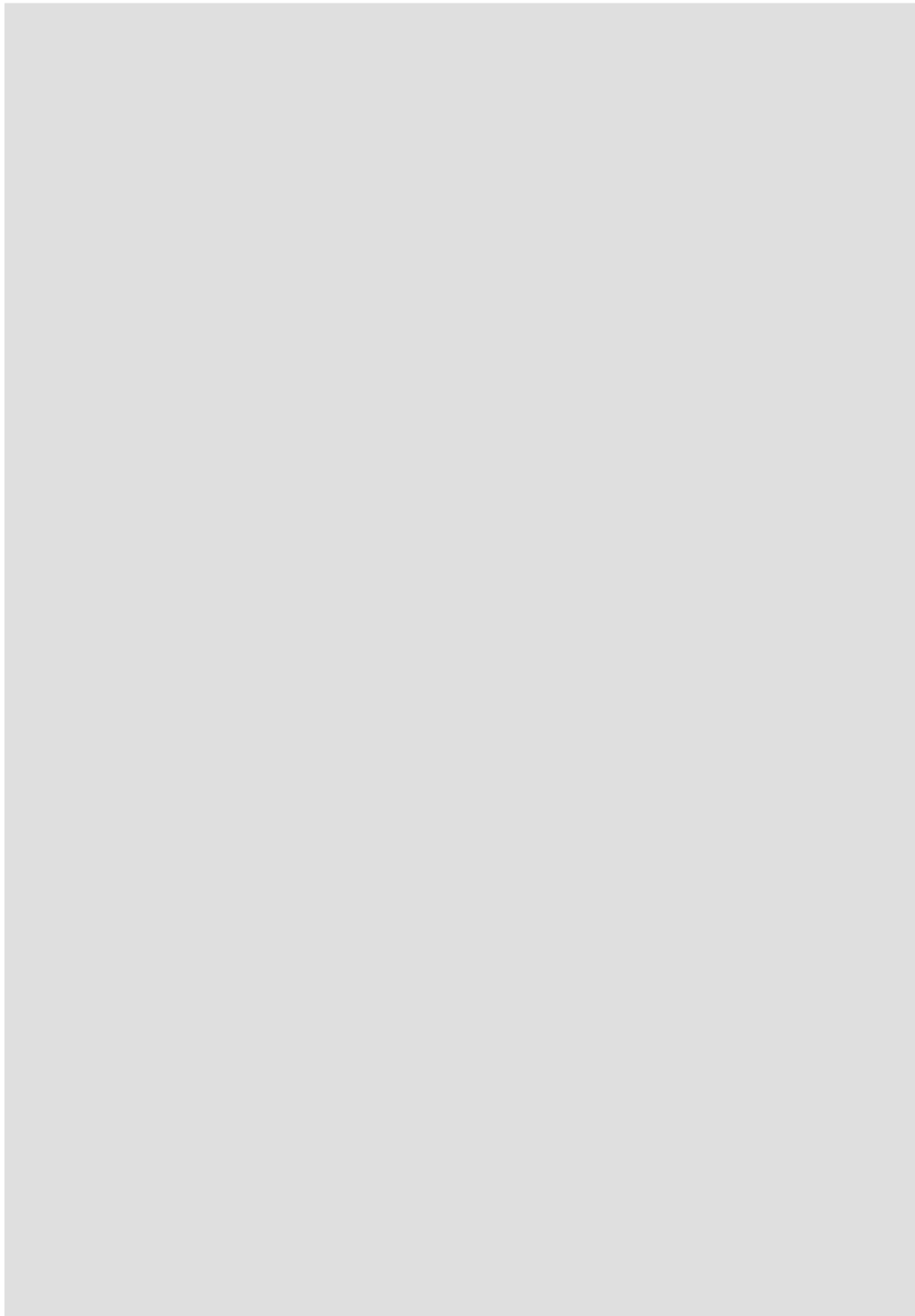
Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



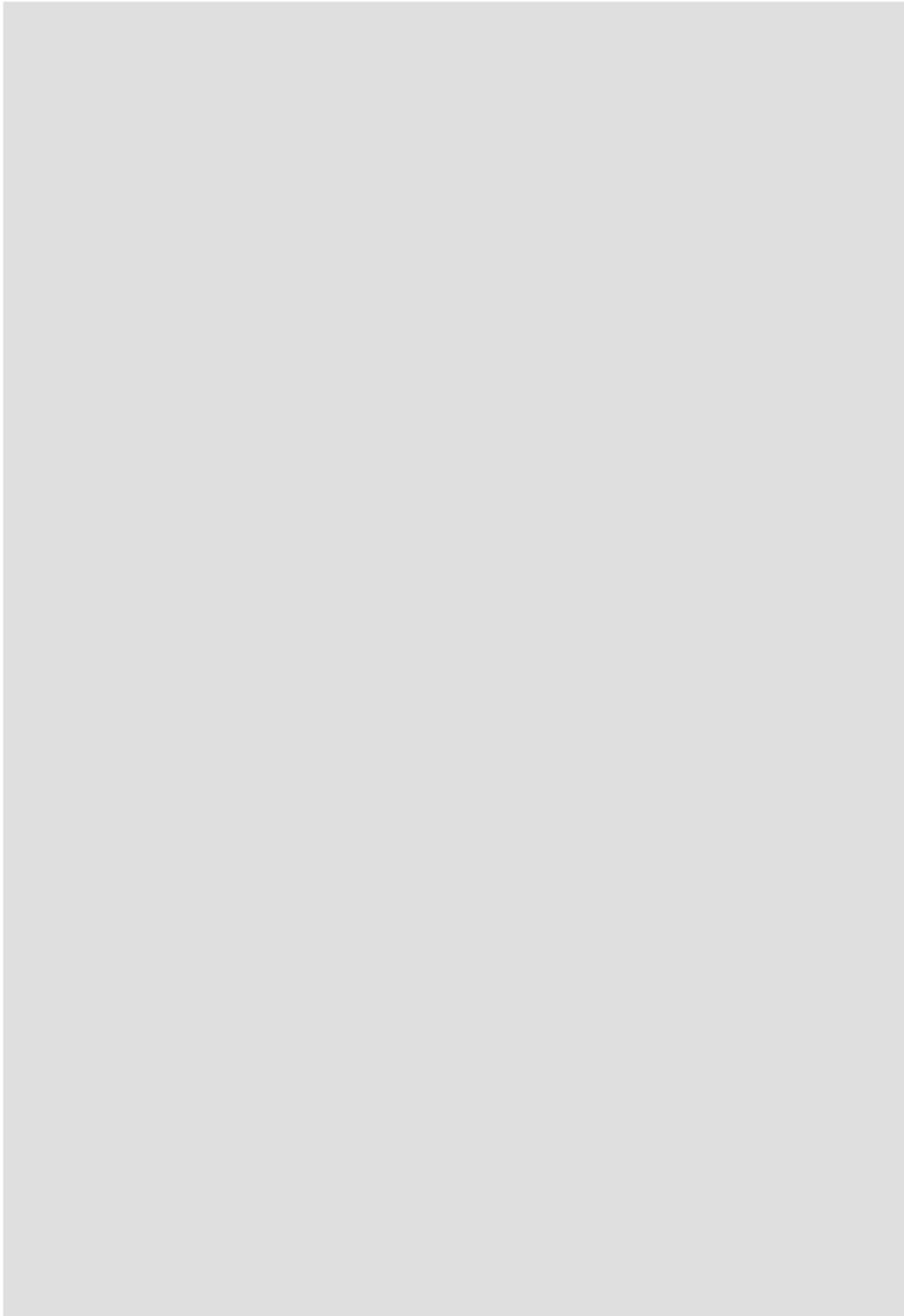
Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



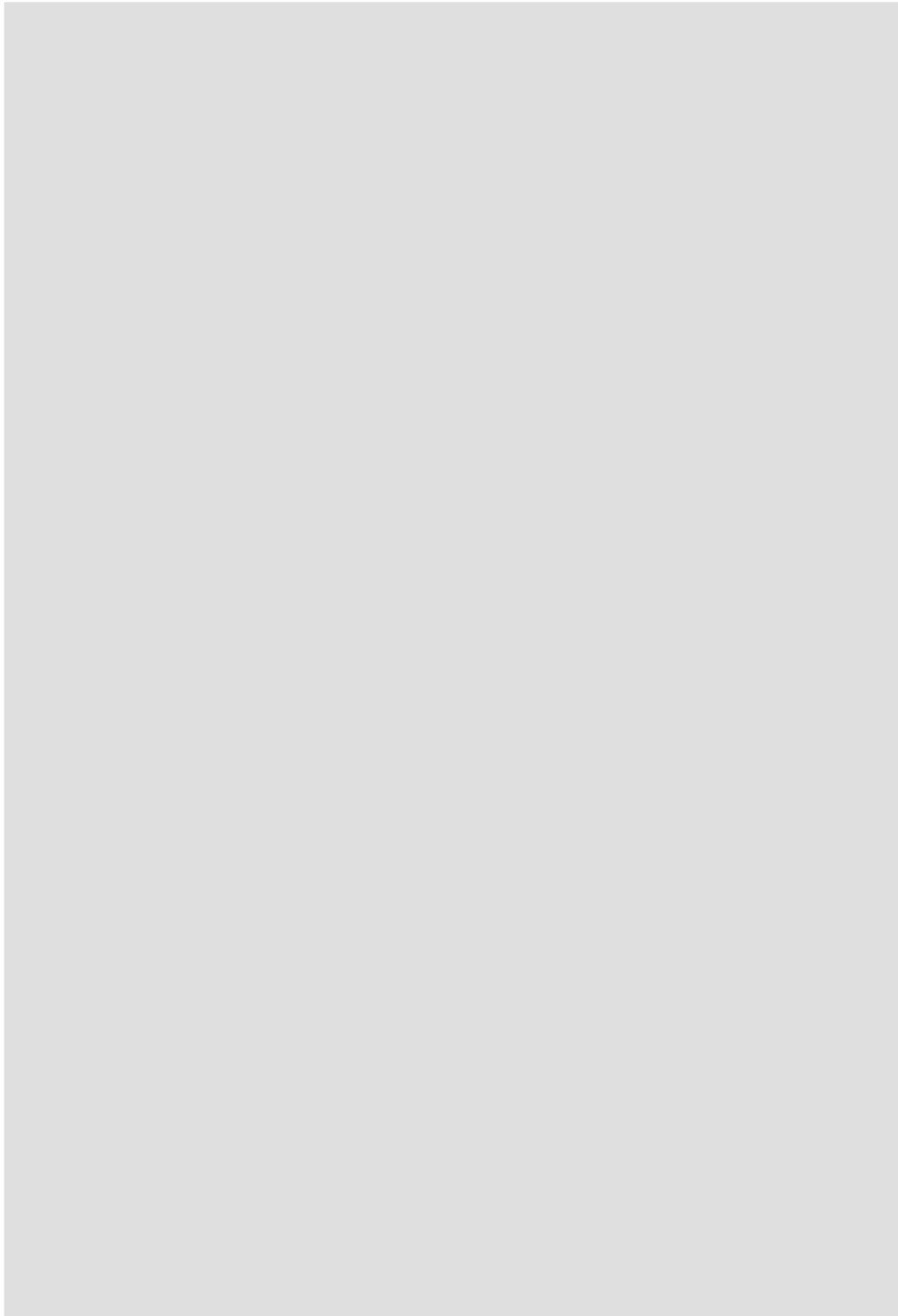
Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



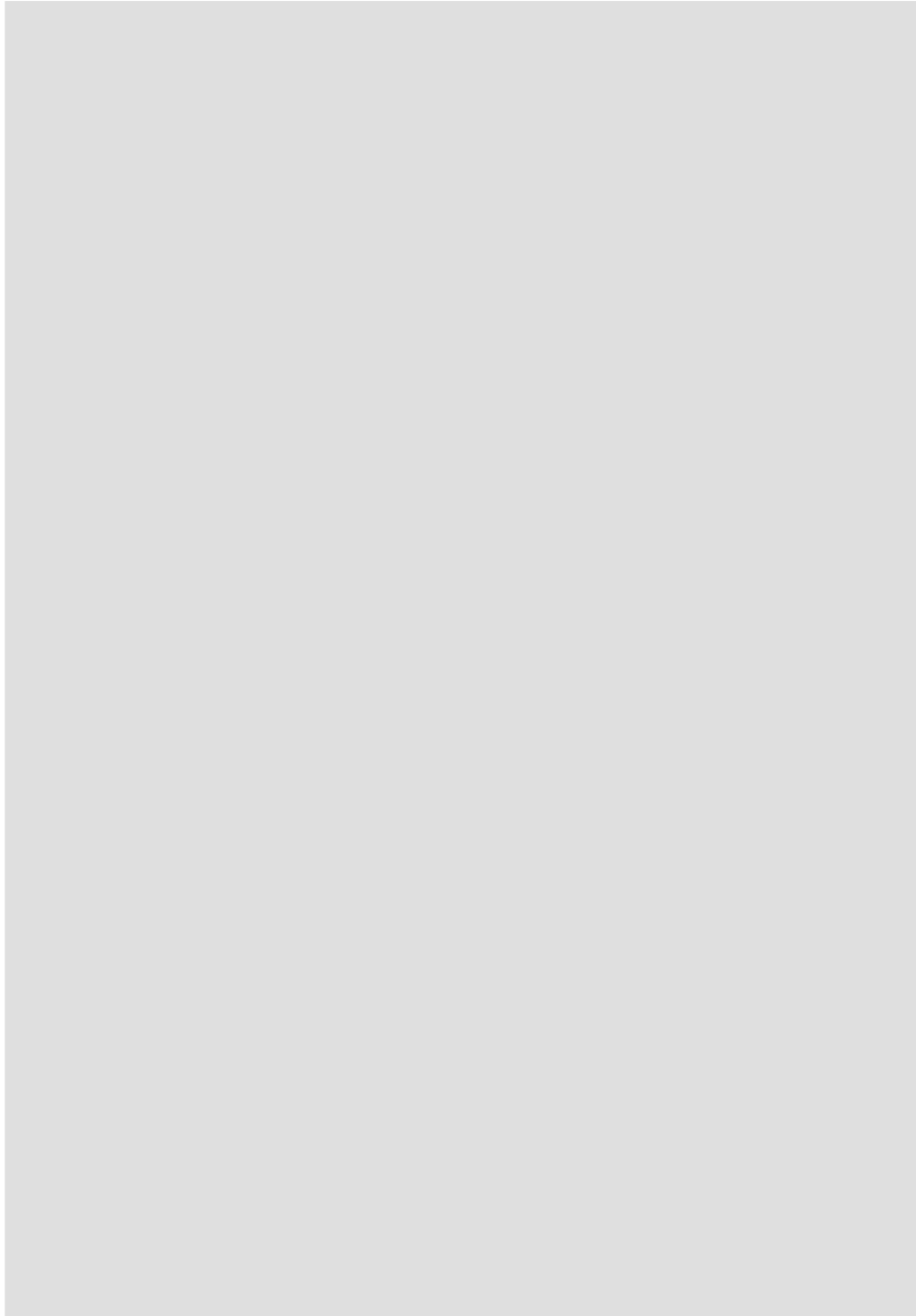
Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



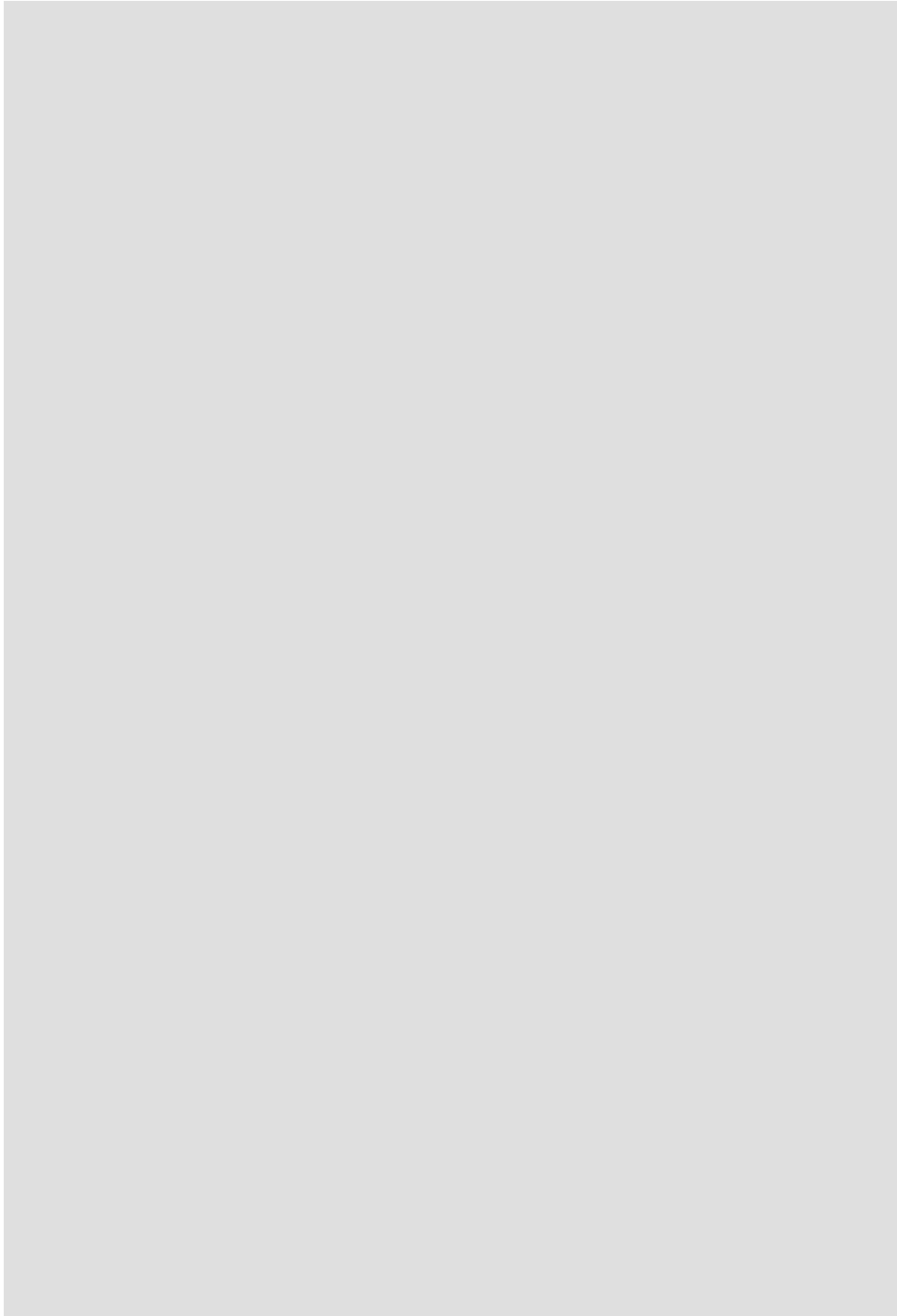
Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



Final Report_BAC Transitional Care Friday.docx->Final Report_BAC Transitional Care Friday.docx



KG-81

From: KOTZE, Beth [mailto: [REDACTED]]
Sent: Friday, 31 October 2014 11:13 am
To: Kristi Geddes
Cc: SKIPPEN, Tania
Subject: RE: Final Report_BAC Transitional Care Friday.docx [ME-ME.FID2743997]

Yes
 Please update
 Fine for you to submit
 B.

Associate Professor Beth Kotze
 MBBS FRANZCP FRACMA Cert Child Psychiatry MMed (Psychotherapy) MHA (UNSW)
 Acting Associate Director, Health System Management
 Mental Health and Drug and Alcohol Office
 NSW Ministry of Health
 Direct Dial: [REDACTED] | Mobile: [REDACTED] | Fax: [REDACTED]
 Address: [REDACTED]
 Email: [REDACTED]
 Website: www.health.nsw.gov.au/mhdag



From: Kristi Geddes [mailto: [REDACTED]]
Sent: Friday, 31 October 2014 10:18 AM
To: KOTZE, Beth
Cc: SKIPPEN, Tania
Subject: RE: Final Report_BAC Transitional Care Friday.docx [ME-ME.FID2743997]

Thanks Beth.

I note that the version of the document index at Appendix A does not include the additional material that was provided by WMHHS just before the interviews commenced, including ward books and incident reports. My apologies for not ensuring you had the latest version, which is now **enclosed**. Please let me know if you would like me to update that (documents 273 to 279) in the report.

Once that is updated, would you like us to submit the final report to the Department, or would you prefer to do so directly?

Kind regards,
 Kristi.

Kristi Geddes Senior Associate

www.mimetrevison.com

From: KOTZE, Beth [mailto: [REDACTED]]
Sent: Friday 31 October 2014 08:42 am
To: Kristi Geddes
Cc: SKIPPEN, Tania
Subject: Final Report_BAC Transitional Care Friday.docx

Dear Kristi
 Please find attached final report
 Beth

Disclaimer: This message is intended for the addressee named and may contain confidential information. If you are not the intended recipient, please delete it and notify the sender. Views expressed in this message are those of the individual sender, and are not necessarily the views of the NSW Ministry of Health.

This email has been scanned for the NSW Ministry of Health by the Websense Hosted Email Security System. Emails and attachments are monitored to ensure compliance with the NSW Ministry of Health's Electronic Messaging Policy.



Please consider the environment before printing this email

IMPORTANT INFORMATION - PLEASE READ

This email and any attachments are confidential and may be legally privileged (in which case neither is waived or lost by mistaken delivery). Please notify us if you have received this message in error, and remove both emails from your system. Any unauthorised use is expressly prohibited. Minter Ellison collects personal information to provide and market our services (see our privacy policy at <http://www.minterellison.com> for more information about use, disclosure and access). Minter Ellison's liability in connection with transmitting, unauthorised access to, or viruses in this message and its attachments, is limited to re-supplying this message and its attachments.

This email has been scanned for the NSW Ministry of Health by the Websense Hosted Email Security System. Emails and attachments are monitored to ensure compliance with the NSW Ministry of Health's Electronic Messaging Policy.

Disclaimer: This message is intended for the addressee named and may contain confidential information. If you are not the intended recipient, please delete it and notify the sender. Views expressed in this message are those of the individual sender, and are not necessarily the views of the NSW Ministry of Health.

This email has been scanned for the NSW Ministry of Health by the Websense Hosted Email Security System. Emails and attachments are monitored to ensure compliance with the NSW Ministry of Health's Electronic Messaging Policy.

KG-82

From: Annette McMullan [REDACTED]
Sent: Friday, 31 October 2014 01:26 pm
To: Kristi Geddes
Cc: Wensley Bitton; KOTZE, Beth; SKIPPEN, Tania
Subject: RE: Final Barrett Report [ME-ME.FID2743997]

Kristie could you please remove the 'confidential' watermark – the DG is aware of his obligations under the HHB Act and will disclose the report as he sees appropriate.

With thanks

Annette McMullan
 Chief Legal Counsel
 Legal and Governance Branch | System Support Services Division
 Department of Health | Queensland Government

f, [REDACTED]
 e, [REDACTED] | www.health.qld.gov.au



Customers first



Ideas into action



Unleash potential



Be courageous



Empower people



Queensland
Government

Great state. Great opportunity.

From: Kristi Geddes [mailto:[REDACTED]]
Sent: Friday, 31 October 2014 11:03 AM
To: Annette McMullan
Cc: Wensley Bitton; KOTZE, Beth; SKIPPEN, Tania
Subject: Final Barrett Report [ME-ME.FID2743997]

Dear Annette,

We enclose the Final Barrett Report for submission to the Director-General.

Please advise if you require anything further.

Kind regards,
 Kristi.

Kristi Geddes Senior Associate

[REDACTED]
www.minterellison.com



Please consider the environment before printing this email

IMPORTANT INFORMATION - PLEASE READ

This email and any attachments are confidential and may be legally privileged (in which case neither is waived or lost by mistaken delivery). Please notify us if you have received this message in error, and remove both emails from your system. Any unauthorised use is expressly prohibited. Minter Ellison collects personal information to provide and market our services (see our privacy policy at <http://www.minterellison.com> for more information about use, disclosure and access). Minter Ellison's liability in connection with transmitting, unauthorised access to, or viruses in this message and its attachments, is limited to re-supplying this message and its attachments.

This email, including any attachments sent with it, is confidential and for the sole use of the intended recipient(s). This confidentiality is not waived or lost, if you receive it and you are not the intended recipient(s), or if it is transmitted/received in error.

Any unauthorised use, alteration, disclosure, distribution or review of this email is strictly prohibited. The information contained in this email, including any attachment sent with it, may be subject to a statutory duty of confidentiality if it relates to health service matters.

If you are not the intended recipient(s), or if you have received this email in error, you are asked to immediately notify the sender by telephone collect on Australia [REDACTED] or by return email. You should also delete this email, and any copies, from your computer system network and destroy any hard copies produced.

If not an intended recipient of this email, you must not copy, distribute or take any action(s) that relies on it; any form of disclosure, modification, distribution and/or publication of this email is also prohibited.

Although Queensland Health takes all reasonable steps to ensure this email does not contain malicious software, Queensland Health does not accept responsibility for the consequences if any person's computer inadvertently suffers any disruption to services, loss of information, harm or is infected with a virus, other malicious computer programme or code that may occur as a consequence of receiving this email.

Unless stated otherwise, this email represents only the views of the sender and not the views of the Queensland Government.

KG-83

From: Kristi Geddes [redacted]
Sent: Friday, 31 October 2014 02:14 pm
To: Annette McMullan
Cc: Wensley Bitton; KOTZE, Beth; SKIPPEN, Tania
Subject: RE: Final Barrett Report [ME-ME.FID2743997]
Attachments: Final Report Transitional Care for Adolescent Patients of the Barrett Adolescent Centre.PDF

Dear Annette,

Clean copy enclosed.

Kind regards,
Kristi,

Kristi Geddes Senior Associate
[redacted]
[redacted] 000
www.minterellison.com

From: Annette McMullan [mailto:[redacted]]
Sent: Friday 31 October 2014 12:26 pm
To: Kristi Geddes
Cc: Wensley Bitton; KOTZE, Beth; SKIPPEN, Tania
Subject: RE: Final Barrett Report [ME-ME.FID2743997]

Kristie could you please remove the 'confidential' watermark – the DG is aware of his obligations under the HHB Act and will disclose the report as he sees appropriate.

With thanks
Annette McMullan
Chief Legal Counsel
Legal and Governance Branch | System Support Services Division
Department of Health | Queensland Government
[redacted]
t. [redacted]
e. [redacted] www.health.qld.gov.au



Customer First



Ideas into action



Unleash potential



Be courageous



Empower people



Queensland
Government

Great state. Great opportunity.

From: Kristi Geddes [mailto:[redacted]]
Sent: Friday, 31 October 2014 11:03 AM
To: Annette McMullan
Cc: Wensley Bitton; KOTZE, Beth; SKIPPEN, Tania
Subject: Final Barrett Report [ME-ME.FID2743997]

Dear Annette,

We enclose the Final Barrett Report for submission to the Director-General.

Please advise if you require anything further.

Kind regards,
Kristi.

Kristi Geddes Senior Associate
[redacted]
[redacted] 00
www.minterellison.com

 Please consider the environment before printing this email

IMPORTANT INFORMATION - PLEASE READ

This email and any attachments are confidential and may be legally privileged (in which case neither is waived or lost by mistaken delivery). Please notify us if you have received this message in error, and remove both emails from your system. Any unauthorised use is expressly prohibited. Minter Ellison collects personal information to provide and market our services (see our privacy policy at <http://www.minterellison.com> for more information about use, disclosure and access). Minter Ellison's liability in connection with transmitting, unauthorised access to, or viruses in this message and its attachments, is limited to re-supplying this message and its attachments.

This email, including any attachments sent with it, is confidential and for the sole use of the intended recipient(s). This confidentiality is not waived or lost, if you receive it and you are not the intended recipient(s), or if it is transmitted/received in error.

Any unauthorised use, alteration, disclosure, distribution or review of this email is strictly prohibited. The information contained in this email, including any attachment sent with it, may be subject to a statutory duty of confidentiality if it relates to health service matters.

If you are not the intended recipient(s), or if you have received this email in error, you are asked to immediately notify the sender by telephone collect on Australia [REDACTED] or by return email. You should also delete this email, and any copies, from your computer system network and destroy any hard copies produced.

If not an intended recipient of this email, you must not copy, distribute or take any action(s) that relies on it; any form of disclosure, modification, distribution and/or publication of this email is also prohibited.

Although Queensland Health takes all reasonable steps to ensure this email does not contain malicious software, Queensland Health does not accept responsibility for the consequences if any person's computer inadvertently suffers any disruption to services, loss of information, harm or is infected with a virus, other malicious computer programme or code that may occur as a consequence of receiving this email.

Unless stated otherwise, this email represents only the views of the sender and not the views of the Queensland Government.

Report: Transitional Care for Adolescent Patients of the Barrett Adolescent Centre

Authors: Associate Professor Beth Kotzé and Ms Tania Skippen

Date: 30th October 2014

Table of Contents

Table of Contents	2
Authorisation.....	3
Scope and Purpose	3
Process.....	4
Limitations	4
Context.....	5
Governance.....	6
Findings	8
Appendix A – Investigation Document Index	13
Appendix B – Schedule of Interviews	139
Appendix C - Transition Planning Evidence Checklist.....	140
Appendix D - Client Profiles and Transition Planning Evidence Summary	141

Authorisation

This report has been prepared in accordance with the Instrument of Appointment and Terms of Reference, both dated 14th August 2014 and both authorised by Mr Ian Maynard, Director-General Queensland Health, and revised 28th August 2014.

Scope and Purpose

To provide expert clinical review and a report under section 199 of the Hospital and Health Boards Act 2011 (HHBA) for the Director-General, Queensland Health in line with the Terms of Reference.

The functions of the health service investigators were to:

- 1.1 Investigate the following matters relating to the management, administration and delivery of public sector health services:
 - 1.1.1 Asses the governance model put in place within Queensland Health (including the Department of Health and West Moreton, Metro South and Children's Health Queensland Hospital and Health Services and any other relevant Hospital and Health Service) to manage and oversight the healthcare transition plans for the then current inpatients and day patients of the BAC post 6 August 2013 until its closure in January 2014;
 - a) Advise if the governance model was appropriate given the nature and scope of the work required for the successful transition of the then patients to a community based model;
 - 1.1.2 Advise if the healthcare transition plans developed for individual patients by the transition team were adequate to meet the needs of the patients and their families;
 - 1.1.3 Advise if the healthcare transition plans developed for individual patients by the transitions team were appropriate and took into consideration patient care, patient support, patient safety, service quality, and advise if these healthcare transition plans were appropriate to support the then current inpatients and day patients of the BAC post 6 August 2013 until its closure in January 2014;
 - 1.1.4 Based on the information available to clinicians and staff between 6 August 2013 and closure of BAC in January 2014, advise if the individual healthcare transition plans for the then current inpatients and day patients of the BAC were appropriate. A detailed review of the healthcare transition plans for patients [REDACTED] should be undertaken.
- 2.1 Make findings and recommendations in a report under section 199 of the HHBA in relation to:

2.1.1 The ways in which the management, administration or delivery of public sector health services, with particular regards to the matters identified in paragraph 1 above, can be maintained and improved: and

2.1.2 Any other matter identified during the course of the investigation.

Process

1. Extensive documentation was made available to the investigators; refer Index of Documentation (Appendix A), including patient files, policies and miscellaneous.
2. Additional information confirming governance arrangements was provided to the investigators by Kristi Geddes, Investigator, following a meeting on 4 September 2014 with Executive Director Mental Health & Specialist Services at WMHHS and Director of Strategy Mental Health & Specialised Services WMHHS.
3. Written statement, senior BAC clinician, 13/10/14.
4. Interviews were conducted face-to-face over two days being 13th and 14th October 2014 (Appendix B: Schedule of Interviews).
5. Additional email communication senior BAC clinician 21/10/14 and 22/10/14.
6. Response letter from Metro North Hospital and Health Service 28.10.2014.
7. An extensive interrogation of the Documentation related to Transition Planning for the six clients with the highest complexity of needs and risk including those who have been associated with serious adverse events provides a reference for this report (Appendices C and D).

Limitations

- Noting that transition is a process in which the communication and negotiations between the referring and receiving services are critical, this investigation was limited to review of the available documentation and interviews with key clinicians formerly from BAC. Staff of receiving services were not interviewed and limited documentation was available from these services. Education Department staff associated with the BAC were also not interviewed.
- A senior nurse from the Transition Planning Team was identified as having a key role in the transition planning process and was offered but declined an interview with the investigators. In assessing the impact of this as a limitation to the process of the investigation, the investigators considered the very large volume of material that was available and the level of confirmation across the material and re-confirmation during multiple interviews. It is the judgment of the investigators that they were able to build up a relatively complete picture at a relatively high level of certainty in regard to the perspective of the BAC staff on the transition process. The investigators do not regard the lack of an interview with this person as a key limitation in the process.

Context

- On 6th August 2013 Minister for Health, Mr Lawrence Springborg announced the closure of the Barrett Adolescent Centre (BAC), Wacol, West Moreton Hospital and Health Service (WMHHS)¹. A planning process to develop new service options for the population of the State was announced under the governance of Children's Health Queensland (CHQ)². A governance process to manage the transition of current individual patients of BAC was developed.
- The concentrated and focused process for managing the transition of individual patients from the care of BAC to alternative options commenced in September 2013³ with the expectation that the service would close in January 2014.
- The investigators note that three previous patients of the BAC have died in 2014 and that their deaths are currently being investigated by the Queensland Coroner.
- The published literature regarding transitional care for adolescents provides guidance and principles in relation to the planning and outcomes for this group:
 - Optimal transition may be defined as adequate transition planning, good information transfer between teams and continuity of care following transition.
 - Predictors of positive transition include individual factors such as severe mental illness and treatment and care issues such as medication and inpatient care.
 - Neurodevelopmental disorders, personality disorders, complex needs and emotional/neurotic disorders can be associated with less favorable outcomes.
 - Other factors associated with poor outcomes include if the process is seen simply as an administrative event.
 - It is better to undertake transitional care in the context of relative stability for the young person rather than crisis.
 - Transition preparation requires an adequate period of planning and preparing the young person and carer(s) for transition. The planning needs to take into account broad health and developmental transitions recognising the young person's developing maturity and changing health-seeking behaviors.
 - Models for collaboration that support transition include: shared care/joint working across services and liaison models.
 - Barriers to transitional care include: lack of alignment between referral thresholds and criteria between Child and Youth Mental Health Services (CYMHS) and Adult Mental Health Services⁴.

¹ Refer: letter dated 24th August 2014 from Health Service Chief Executive West Moreton Hospital and Health Service to Qld Health Chief Psychiatrist.

² This process was identified as out of scope by the investigators because it concerned strategic forward planning at the population level rather than care planning for the individual patients of BAC.

³ Refer interview with Senior BAC clinician (6).

Governance

The figure below outlines the governance structure in place from August 2013 to January 2014 covering the transition phase for BAC patients⁵.



The governance structure overseen by Children's Health Queensland was focussed on and responsible for the future of mental health services for adolescents in Queensland post the closure of BAC and the governance structure overseen by WMHHS was focussed on and primarily responsible for the transition and discharge of patients from BAC up until its closure⁶;

- (a) the West Moreton Management Committee had membership from various stakeholders and met once a week to address any concerns raised during the transition process and assist in developing solutions;
- (b) the following was in place to ensure communication between the two governance structures, primarily between the WMHHS Management Committee and CHQ Steering Committee:
 - (i) mutual committee membership by a number of practitioners from each HHS, including three senior health service executives;
 - (ii) informal input sought and received on the drafting and development of key material;
 - (iii) informal and open communication and sharing of documentation;
 - (iv) regular formal reporting by both committees to the Department of Health and Minister for Health; and
 - (v) formal monthly reporting from Clinical Care Transition Panel to Steering Committee.
- The clinically driven process was supported by a formal governance structure comprising:
 - Clinical Care Transitional Panel:
 - Chaired by a senior clinician BAC,

⁴ Singh SP, et al 2005, 2009, 2010

⁵ Refer additional information provided by Kristi Geddes, Investigator

⁶ Refer additional information provided by Kristi Geddes, Investigator

- Key members: internal to BAC: multidisciplinary senior clinicians responsible for patient care and Acting Principal of the school.
- Reported to the State-wide Adolescent Extended Treatment and Rehabilitation Implementation Steering Committee and the West Moreton Management Committee.
- Met twice-weekly and on an ad hoc basis to focus on day to day patient care and planning for transition. An issues log was maintained and provided to the investigators by a senior clinician BAC.
- Agendas and minutes were provided to investigators (Appendix A). No formal Terms of Reference available.
- The West Moreton Management Committee⁷:
 - Chaired by senior manager.
 - Key members: range of senior clinician and management representatives from the health service, representative from CHQ and MHAOD Branch.
 - Reported to the Chief Executive WMHHS and Chief Executive and Department of Health Oversight Committee.
 - Met weekly from September 2013 until January 2014.
- Chief Executive and Department of Health Oversight Committee:
 - Key members: Deputy Director General Department Health, Health Service Chief Executives from key hospital and health services; Executive Director MHAOD Branch and other key representatives from CHQ.
- The clinically driven process was supported by additional and specific resourcing:
 - Project Officer⁸ appointed to support the Clinical Care Transitional Panel and the Barrett Adolescent Update Meeting.
 - Role to schedule agenda to ensure all patients reviewed in a timely way and record keeping.
 - Brokerage funds were provided where required to support the transition period and frequently offered up to June 2014⁹.
- The closure of BAC was supported by a formal communication plan in effect from September 2013 to February 2014. This was managed by the Project Officer (above).

⁷ This meeting appears to have had an alternative meeting name: Barrett Adolescent Update Meeting.

⁸ The reviewers were advised during the interview with senior clinician BAC that a Project Officer was appointed to support the process of transition planning and the governance.

⁹

The scope included families and carers, community, staff of BAC, hospital/health services, industrial organisations etc.

- The Queensland Health Procedure Document 201000447, *Inter-district Transfer of Mental Health Consumers within South Queensland Service Districts*, effective 8/11/10 and active at the time of the closure of BAC, provides guidance in relation to transitional care, notably including: the roles and responsibilities of transferring and receiving services; and consideration of potential shared care arrangements.

Findings

- The process of transitional planning occurred in an atmosphere of crisis consequent to the announcement of the closure and the standing-down of the senior leader of the service in the context of an unrelated matter, with escalation of distress in a number of the adolescents and staff of BAC.

However whilst the general atmosphere of crisis contributed to the complexity of the situation, it does not appear to have detrimentally affected the process of transitional care planning for the patients.

- The closure date set an artificial/administrative deadline for transition, although all formal communication such as letters to parents and fact sheets/updates suggested that BAC would remain open until all transitions were completed. Whilst on the one hand there was a relatively long period of approximately 5 months to develop and enact the transition plans, on the other hand there was a sense of time-pressure for the BAC clinical staff because of the complexity of the planning process.
- Transitional care planning was led by a small multidisciplinary team of clinicians headed by the Acting Clinical Director BAC. Their task was enormous as they were required to review and supervise current care plans, manage incidents and crises, seek out information about service options that many times was not readily available, negotiate referrals, coordinate with the education staff and manage communication with patients and their families/carers. The team was dedicated to these tasks, with the day to day supervision of the young people undertaken by the Care Coordinators.
- The process of managing the transition of individual patients was centered on individualised and comprehensive needs assessment (including mental health, health, educational/vocational, and housing/accommodation needs) and care planning, extensive investigation to identify available and suitable services to provide coordinated care in community settings, iterative planning and collaboration with consumers and families and carers.¹⁰
- In relation to the patient cohort, it is noted:

¹⁰

- The young people were a very complex group with various combinations of developmental trauma, major psychiatric disorder and multiple comorbidities, high and fluctuating risk to self, major and pervasive functional disability, unstable accommodation options, learning disabilities, barriers to education and training, drug and alcohol misuse. In short, this was a cohort in the main characterised by high, complex and enduring clinical and support needs.
- Organising transitional care for such a complex group would have been a very significant challenge even under ideal conditions. Each very complex young person required highly individualised care assessment and planning. These are not the kind of individuals who readily 'fit' with service systems because of the scope and intensity of their needs. The model of care in existence at BAC had promoted prolonged inpatient care and the forthcoming closure required the rapid development of care pathways to community care.
- The BAC team undertook an exhaustive and meticulous process of clinical review and care planning with each individual young person's best interests at the core of the process. Despite the pressure of a looming deadline, there was evidence that the first and critical emphasis of care was to establish and provide good clinical care including addressing physical health needs such as blood lithium levels and diet/weight management.¹¹
- The process of communication and negotiation between the clinical team and the young person and their family/carers was careful, respectful, timely and maintained. As would be expected during a time of heightened emotions and anxiety about the future, there appears to have been some misunderstandings at times along the way but these appear to have been in each case dealt with promptly and appropriately. The misunderstandings arose, for example, in circumstances of unopened emails by parents/carers¹² or unexpected emerging clinical need requiring immediate action by the BAC clinical team¹³, with communication following as time permitted. There is evidence of parent information sessions, letters to parents, individual email responses to parents and phone calls to support timely communication. Fact Sheets, FAQ sheets and the Executive Review Committee recommendations were also provided to parents/carers and made publicly available on the WMHHS website.
- The transition plans, without exception, were thorough and comprehensive. In some instances it was not possible to identify a variety of options for each care domain for each client, but in each case at least one reasonable option was able to be identified matched to a particular care domain¹⁴. At times there was considerable delay in settling on the final option – but this reflected the considerable work involved in

11

12

13

14

identifying a range of suitable options and working through processes of negotiation with receiving agencies¹⁵.

- In a number of instances the young people had psychiatric disorders that on their own did not cross the threshold to service in the community mental health system.¹⁶ It is noteworthy that there were examples of successful negotiations that led to services accepting the referrals by exception¹⁷. The investigators did not find any example where it was not possible to organise a reasonable system of care for an individual.
- The inevitable challenges arose during this process, such as the changes in established long-term relationships between the clinicians of BAC and the young people; the differences between the culture and approach to care provided in services for adolescents and the culture and approach to care in adult services; the impact of the young person's developmental stage and maturity on their health-seeking attitudes and behaviors; and, adolescent's resistance to transfer from a service where they felt safe and 'connected' in a relatively closed environment to a community system of care and, in the case of transfer to an adult system, the different expectations of their maturity and health-seeking behaviour and the different expectations of involvement of their family.
- Whilst there was some drop-out from some aspects of the care organised, the investigators did not identify any examples where a young person was completely lost to care, nor where a core component of care was completely missing. Where, for example, [REDACTED]¹⁸ did drop out of ongoing care with [REDACTED] it would appear that [REDACTED] did remain under the care of a case manager from [REDACTED] and there was also contact from [REDACTED] with a [REDACTED] from [REDACTED]
- There were numerous examples of the BAC staff working in a collaborative way with receiving agencies, as evidenced by the number of times young people were escorted to the other agencies¹⁹, the detailed discussions and documentation in relation to risk management²⁰, maintaining contact post-transfer of care²¹ and joint working by staff across the agencies²². These activities would be considered best-practice in transitional care and in the main appear to have been implemented. [REDACTED]

15
16
17
18
19
20
21
22
23

- [REDACTED]
- There were [REDACTED] examples where brokerage funding was very necessary and secured from Health to facilitate a high quality transition²⁴.
 - The investigators confirm that:
 - the health care transition plans developed for individual patients by the transition team were adequate to meet the needs of the patients and their families;
 - the transition plans for individual patients were appropriate and took into consideration patient care, patient support, patient safety, and service quality.
 - Further the investigators commend the work of the transition team for the quality and comprehensiveness of the plans and for their efforts that included 'going the extra mile' to secure the range of services required by the young people.
 - The investigators confirm that the governance model put in place within Queensland Health to manage the oversight of the health care transition plans was appropriate.
 - The governance arrangements supported collaborative clinical decision-making at the local level and provided an appropriate pathway for escalation of clinical and transition planning issues.
 - Cross membership of committees was designed to support communication flow and membership was sufficiently senior to facilitate authoritative decision-making and action (eg: sourcing of brokerage funds and funds for family members to travel to participate in transition planning meetings²⁵).
 - Available minutes and agendas of meetings indicate regular frequency of meetings and the involvement of carers and patients in decision-making.
 - The investigators noted that some transitional planning documentation was incomplete/missing and there was a delay in the appointment of the Project Officer, however it is the view of the investigators that these were minor issues and did not have a material impact on the planning for or transition of the patients.
 - In relation to the time-frames given for the process of transition planning to be developed and enacted, it is noted that the deadline was achieved albeit with a sense of pressure and urgency for the clinical staff especially towards the end. The investigators did not identify, however, an individual case in which more

²⁴ [REDACTED]

²⁵ [REDACTED]

time might have resulted in BAC staff providing a better transition plan or process.

Recommendation

- The investigators make a general mental health system recommendation. Transitional mental health care for young people is internationally recognized as a complex and often difficult process and poor outcomes such as disengagement from care are well-documented. The BAC process demonstrates positive learnings in relation to good quality transitional planning. It is recommended that these learnings be considered for distillation into the development of a state policy (or review of the current transfer of care policy) that supports mental health transition for vulnerable young people.

Appendix A – Investigation Document Index

No.	Description	Date	Author	Provided by	Folder
Response from West Moreton Hospital and Health Service					
1.	Letter from West Moreton Hospital and Health Service to Dr John Allan	24.08.2014	Lesley Dwyer, Health Service Chief Executive	West Moreton Hospital and Health Service	1
2.	Attachment 1 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Project Plan for Barrett Adolescent Strategy	16.11.2012	Chris Thorburn, Director Service Redesign	West Moreton Hospital and Health Service	1
3.	Attachment 2 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Expert Clinical Reference Group Recommendations, Barrett Adolescent Strategy	July 2013	Expert Clinical Reference Group, West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
4.	Attachment 3 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Barrett Adolescent Centre Timeline, Key Events	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
5.	Attachment 4 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Consumer Transition Summary and Feedback	29.01.2014	Dr Anne Brennan, A/Clinical Director	West Moreton Hospital and Health Service	1

6.	Attachment 5 to Letter from West Moreton Hospital and Health Service to Dr John Allan – USB File Index, Investigation under Hospital and Health Boards Act 2011, Barrett Adolescent Centre	25.08.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
7.	Attachment 6 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Barrett Adolescent Centre, List of Inpatients and Day Patients as at 6 August 2013	22.08.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
8.	Further List of Inpatients and Day Patients as at 6 August 2013, including details of relevant care coordinators	01.09.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
9.	Attachment 7 to Letter from West Moreton Hospital and Health Service to Dr John Allan – Details of relevant clinicians and staff of Centre between August 2013 and January 2014	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
Comms Plan and Strategy					
10.	BAC Strategic Update/Progress	20.11.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
11.	West Moreton Hospital and Health Service Communication Strategy – Barrett Adolescent Centre	25.08.2014	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

12.	Communication Plan for Barrett Adolescent Centre	20.11.2012	Naomi Ford, Rowdy PR	West Moreton Hospital and Health Service	1
13.	Stakeholder Engagement Plan for Barrett Adolescent Centre	01.12.2012	Rowdy PR	West Moreton Hospital and Health Service	1
14.	West Moreton Hospital and Health Service Issues and Incident Management Plan	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
15.	West Moreton Hospital and Health Service Barrett Adolescent Centre Communication Plan – September 2013 to February 2014	30.09.2013	Laura Johnson, Project Officer – Redevelopment, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
Communication with Parents					
16.	Email from Anne Brennan to Leanne Geppert re BAC parent support	01.11.2013	Dr Anne Brennan, A/Clinical Director	West Moreton Hospital and Health Service	1
17.	Email from Leanne Geppert to [REDACTED] re Follow up to update BAC parent email addresses	04.11.2013	Dr Leanne Geppert, A/Director of Strategy, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1

18.	Email from Leanne Geppert to Laura Johnson re Fwd: Parents for Committee Meeting	25.10.2013	Dr Leanne Geppert, A/Director of Strategy, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
19.	Email from Leanne Geppert to Laura Johnson re Fwd: Re: contact with all BAC parents/carers	08.11.2013	Dr Leanne Geppert, A/Director of Strategy, Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
20.	Email from Sharon Kelly to [REDACTED] re REPLY FURTHER INFORMATION REQUIRED_MD0920130282_DG071767_ Request for advice – [REDACTED] –BAC – DUE COB Friday 11 October 2013	22.10.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
21.	West Moreton Hospital and Health Service – Parent Session – Wednesday 11 December 2013	11.12.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
22.	Barrett Adolescent Parent Session – 11 December 2013	11.12.2013	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
23.	Email from Leanne Geppert to Bernice Holland re FW: Parent Invites for Sandra Radovini Session – Wednesday 10	05.12.2013	Dr Leanne Geppert, A/Director of	West Moreton Hospital and Health	1

	December 2013, with attachments		Strategy, Mental Health and Specialised Services	Service	
24.	Email from Ingrid Adamson to Laura Johnson re Re: Parent and Carer Consultation on Future Models	20.11.2013	Ingrid Adamson	West Moreton Hospital and Health Service	1
25.	RSVPs for Sandra Radovini Parent and Carer Information Session Wednesday 10 December 2013	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
26.	Letter from Lesley Dwyer to Parents and Carers	30.09.2013	Lesley Dwyer, Health Service Chief Executive	West Moreton Hospital and Health Service	1
27.	Draft letter from Sharon Kelly to parents	November 2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
28.	Email from Anne Brennan to Leanne Geppert re Parents of BAC consumers	15.01.2014	Dr Anne Brennan, A/Clinical Director	West Moreton Hospital and Health Service	1
29.	Phone log of contact with parents	08.11.2013 to 09.11.2013	Sharon Kelly, Executive Director Mental Health and	West Moreton Hospital and Health Service	1

			Specialised Services		
30.	Communication with Parents/Carers of [REDACTED] 30.1. Undated email from Leanne Geppert	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
31.	Communication with Parents/Carers of [REDACTED] 31.1. Letter from Sharon Kelly, dated 20.11.2013 31.2. Information Session for Parents and Carers of Current BAC Young People – invitation 31.3. Copy of draft letter from Sharon Kelly, November 2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
32.	Communication with Parents/Carers of [REDACTED] 32.1. Information Session for Parents and Carers of Current BAC Young People – invitation 32.2. Letter from Sharon Kelly, dated November 2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
33.	Communication with Parents/Carers of [REDACTED] 33.1. Copy of draft letter from Sharon Kelly, November 2013 33.2. Unsigned and undated letter from Assistance Minister for Health 33.3. Further unsigned and undated letter from Assistance	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	Minister for Health 33.4. Email from Leanne Geppert to Sharon Kelly, dated 15.09.2013 33.5. Letter from Sharon Kelly, dated 20.11.2013				
34.	Communication with Parents/Carers of [REDACTED] 34.1. Information Session for Parents and Carers of Current BAC Young People – invitation 34.2. Letter from Sharon Kelly, dated 19.11.2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
35.	Communication with Parents/Carers of [REDACTED] 35.1. Information Session for Parents and Carers of Current BAC Young People – invitation 35.2. Email from Leanne Geppert to parents, dated 06.11.2013 35.3. Copy of draft letter from Sharon Kelly, November 2013 35.4. Letter from Sharon Kelly, dated 19.11.2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
36.	Communication with Parents/Carers of [REDACTED] 36.1. Letter from Sharon Kelly, dated 20.11.2013 36.2. Information Session for Parents and Carers of Current	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	BAC Young People – invitation 36.3. Copy of draft letter from Sharon Kelly, November 2013				
37.	Communication with Parents/Carers of [REDACTED] 37.1. Letter from Sharon Kelly, dated 20.11.2013 37.2. Information Session for Parents and Carers of Current BAC Young People – invitation	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
38.	Communication with Parents/Carers of [REDACTED] 38.1. Letter from Dr Mary Corbett, WMHHS Chair, dated 09.08.2013 38.2. Copy of undated draft letter 38.3. Email from Anne Brennan to Ingrid Adamson and others, dated 16.01.2014 38.4. Information Session for Parents and Carers of Current BAC Young People – invitation 38.5. Email from Leanne Geppert, dated 04.11.2013 38.6. Email from Leanne Geppert, dated 21.10.2013 38.7. Email from Leanne Geppert, dated 06.11.2013 38.8. Letter from Sharon Kelly, dated 19.11.2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	<p>38.9. Unsigned letter from Lesley Dwyer, dated 22.01.2014</p> <p>38.10. Unsigned letter from Sharon Kelly, dated November 2013</p> <p>38.11. Unsigned and undated letter from Ian Maynard, Director-General</p> <p>38.12. Further unsigned and undated letter from Ian Maynard, Director-General</p> <p>38.13. Unsigned and undated letter from Jake Smith, Chief of Staff to the Minister for Health</p> <p>38.14. Draft and undated document regarding expert response</p>				
39.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>39.1. Email from Leanne Geppert to Anne Brennan, dated 11.11.2013</p> <p>39.2. Email from Anne Brennan, dated 14.11.2013</p> <p>39.3. Email from Anne Brennan to Vanessa Clayworth, dated 14.11.2013</p> <p>39.4. Email from Sharon Kelly, dated 11.09.2013</p> <p>39.5. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED]</p> <p>39.6. Information Session for Parents and Carers of Current</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	BAC Young People – invitation [REDACTED] 39.7. Email from Sharon Kelly, dated 09.11.2013 39.8. Unsigned letter from Sharon Kelly, dated November 2013 39.9. Letter from Sharon Kelly, dated 19.11.2013				
40.	Communication with Parents/Carers of [REDACTED] 40.1. Letter from Sharon Kelly, dated 19.11.2013 40.2. Copy of draft letter from Sharon Kelly, dated November 2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
41.	Communication with Parents/Carers of SP 41.1. Information Session for Parents and Carers of Current BAC Young People – invitation 41.2. Letter from Sharon Kelly, dated 19.11.2013	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
42.	Communication with Parents/Carers of [REDACTED] 42.1. Email to The Premier, dated 09.10.2013 42.2. Email to The Premier, dated 30.10.2013 42.3. Information Session for Parents and Carers of Current BAC Young People – invitation 42.4. Unsigned letter from Sharon Kelly, dated November	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	<p>2013</p> <p>42.5. Undated and unsigned letter from Dr Chris Davis, Assistant Minister for Health</p> <p>42.6. Undated and unsigned letter from Lawrence Springborg, Minister for Health</p> <p>42.7. Draft proposed response from Campbell Newman</p> <p>42.8. Further draft proposed response from Campbell Newman</p> <p>42.9. Letter from Sharon Kelly, dated 19.11.2013</p>				
43.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>43.1. Information Session for Parents and Carers of Current BAC Young People – invitation</p> <p>43.2. Copy of draft letter from Sharon Kelly, dated November 2013</p> <p>43.3. Letter from Sharon Kelly, dated 19.11.2013</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
44.	<p>Communication with Parents/Carers of [REDACTED]</p> <p>44.1. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED]</p> <p>44.2. Information Session for Parents and Carers of Current BAC Young People – invitation [REDACTED]</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1

	44.3. Letter from Sharon Kelly, dated 19.11.2013 44.4. Copy of draft letter from Sharon Kelly, dated November 2013				
Communication with Staff					
45.	Email from Alan Milward to Lesley Dwyer and Sharon Kelly re Re: proposed email to staff at The Park regarding BAC	08.11.2012	Alan Milward, A/Executive Director Workforce	West Moreton Hospital and Health Service	1
46.	Email from Sharon Kelly to WM TeamConnect re ATTN STAFF: Update regarding Barrett Adolescent Centre	09.11.2012	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
47.	West Moreton Hospital and Health Service BAC Staff Communique 1 – Barrett Adolescent Centre	03.10.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
48.	Information Session for West Moreton Child and Youth Mental Health Staff – Invitation	Undated	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	1
49.	Letter from Sharon Kelly to Anne Brennan	10.09.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1

50.	West Moreton Hospital and Health Service BAC Staff Communique 2 – Barrett Adolescent Centre	04.11.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
51.	West Moreton Hospital and Health Service BAC Staff Communique 3 – Barrett Adolescent Centre	05.12.2013	Sharon Kelly, Executive Director Mental Health and Specialised Services	West Moreton Hospital and Health Service	1
General Communication and Correspondence					
52.	Aftercare Correspondence 52.1. Briefing Note for Approval – Approval to fund Aftercare for the provision of residential and day program mental health treatment and rehabilitation for adolescents across Queensland requiring extended care in the West Moreton Hospital and Health Service catchment area from December 2013, dated 20.11.2013 52.2. Email from Myfanwy Pitcher, Aftercare Service Manager, to Anne Brennan, dated 16.12.2013 52.3. West Moreton Hospital and Health Service Memorandum re Purchasing of Services from Aftercare, undated	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
53.	Commissioner for Children and Young People				

	Correspondence				
53.1.	Unsigned and undated letter from Lesley Dwyer to Steve Armitage, Commissioner for Children and Young People and Child Guardian				
53.2.	Letter from Sharon Kelly to Barry Salmon, Acting Commissioner for Children and Young People and Child Guardian, dated 16.10.2013				
53.3.	Letter from Barry Salmon, Acting Commissioner for Children and Young People and Child Guardian, to Sharon Kelly, dated 20.09.2013				
53.4.	Concerns of Consumers, Carers & Community in response to closure of the Barrett Adolescent Centre and the future of adolescent mental healthcare in Queensland, presented on 11.09.2013 to Queensland Mental Health Commissioner				
53.5.	Undated file note provided by a parent regarding meeting with Queensland Mental Health Commissioner				
53.6.	Email from Judi Krause, Divisional Director Child and Youth Mental Health Service, to Lesley Dwyer, dated 06.11.2013				
53.7.	Unsigned letter from Sharon Kelly to Barry Salmon, Acting Commissioner for Children and Young People and Child Guardian, dated October 2013				
53.8.	Further unsigned letter from Sharon Kelly to Barry				

	<p>Salmon, Acting Commissioner for Children and Young People and Child Guardian, dated October 2013</p> <p>53.9. Email from Diane Nash, Manager (Complaints Resolution Team), Commission for Children and Young People and Child Guardian, to Sharon Kelly, dated 14.11.2013</p> <p>53.10. Email from Diane Nash, Manager (Complaints Resolution Team), Commission for Children and Young People and Child Guardian, to Leanne Geppert, dated 19.12.2013</p>				
54.	<p>Community Correspondence</p> <p>54.1. Draft email from Sharon Kelly to [REDACTED]</p> <p>54.2. Draft email from Sharon Kelly to [REDACTED]</p> <p>54.3. Email from Ingrid Adamson to Leanne Geppert, dated 05.02.2014</p> <p>54.4. Email from Sharon Kelly to Leanne Geppert, dated 09.10.2013</p> <p>54.5. Email from Ingrid Adamson to [REDACTED] and others, dated 16.12.2013</p> <p>54.6. Email from [REDACTED] to Lesley Dwyer, dated 18.12.2013</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

54.7. Email from Leanne Geppert to [REDACTED] dated 13.01.2014				
54.8. Email from [REDACTED] to Sharon Kelly, dated 06.11.2013				
54.9. Email from Laura Johnson to Leanne Geppert and [REDACTED] dated 15.11.2013				
54.10. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
54.11. Letter from Sharon Kelly to [REDACTED] dated 09.09.2013				
54.12. Unsigned and undated letter from Lesley Dwyer to 'Alison Earls'				
54.13. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.14. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.15. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.16. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.17. Unsigned and undated letter from Dr Chris Davis,				

	Assistant Minister for Health, to [REDACTED]				
54.18.	Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.19.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.20.	Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.21.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.22.	Further Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.23.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.24.	Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.25.	Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
54.26.	Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				

54.27. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to 'Alison Earls'				
54.28. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.29. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.30. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.31. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.32. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.33. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.34. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.35. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.36. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.37. Unsigned and undated letter from Dr Chris Davis,				

	Assistant Minister for Health, to [REDACTED]				
	54.38. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.39. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.40. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.41. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.42. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.43. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.44. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.45. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.46. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
	54.47. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				

54.48. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.49. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.50. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.51. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.52. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.53. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.54. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to Carl Judge MP, Member for Yeerongpilly				
54.55. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.56. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.57. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]				
54.58. Unsigned and undated letter from Dr Chris Davis,				

	<p>Assistant Minister for Health, to [REDACTED]</p> <p>54.59. Unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]</p> <p>54.60. Further unsigned and undated letter from Dr Chris Davis, Assistant Minister for Health, to [REDACTED]</p> <p>54.61. Draft proposed response for Ms A Earls email to the Premier</p> <p>54.62. Template letter from Dr Chris Davis, Assistant Minister for Health</p> <p>54.63. Further template letter from Dr Chris Davis, Assistant Minister for Health</p>				
55.	<p>Education Queensland Correspondence</p> <p>55.1. Letter from Peter Blatch, Assistant Regional Director Education Queensland, to 'Ms Earls', dated 09.12.2013</p> <p>55.2. Email from Peter Blatch, Assistant Regional Director – School Performance, Education Queensland, to Leanne Geppert, dated 22.01.2014</p> <p>55.3. Email from Peter Blatch, Assistant Regional Director – School Performance, Education Queensland, to Sharon Kelly, dated 22.07.2013</p> <p>55.4. Email from Ingrid Adamson to Leanne Geppert and</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

	<p>Lesley Dwyer, dated 11.12.2013</p> <p>55.5. Email from Peter Blatch, Assistant Regional Director – School Performance, Education Queensland, to Leanne Geppert, dated 08.11.2013</p> <p>55.6. Email from Sharon Kelly to Leanne Geppert, dated 15.11.2013</p> <p>55.7. Email from Anne Brennan to Kevin Rogers, dated 16.10.2013</p> <p>55.8. Email from Kevin Rodgers, Principal BAC School, to Anne Brenan and Alexander Bryce, dated 18.10.2013</p> <p>55.9. Email from Leanne Geppert to Justine Oxenham, dated 13.12.2013</p>				
56.	<p>Estimates briefs</p> <p>56.1. Barrett Adolescent Centre – Strategy – Estimates Brief Number 17.03 by Sharon Kelly, undated</p> <p>56.2. Closure of Barrett Adolescent Centre (BAC) – Estimates Brief No:xx.xx by [REDACTED] undated</p> <p>56.3. Death of former patients of Barrett Adolescent Centre – Estimates Brief No:xx.xx by Dr Bill Kingswell, undated</p> <p>56.4. Email from Leanne Geppert to Sharon Kelly and</p>	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

	Terry Stedman, dated 23.07.2014				
57.	Executive Correspondence	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
57.1.	Draft Department of Health Memorandum from Peter Steer, Chief Executive Children's Health, to Various HHS Chief Executives re Clinical Representatives Sought for Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy Working Groups				
57.2.	West Moreton Hospital and Health Service Memorandum from Lesley Dwyer to Hospital and Health Service Chief Executives re Update on Barrett Adolescent Centre, dated 12.11.2012				
57.3.	Department of Health Memorandum from Peter Steer, Chief Executive Children's Health, to Michael Cleary, Deputy Director General, Bill Kingswell, Executive Director Mental Health Alcohol and Other Drugs and HHS Chief Executives re Convene a meeting of the Chief Executive and Department of Health Oversight Committee, dated 26.09.2013				
57.4.	Letter from Peter Bristow, Chief Executive Darling Downs Hospital and Health Service, to Lesley Dwyer, dated 14.11.2012				
57.5.	West Moreton Hospital and Health Service Memorandum from Sharon Kelly, to Executive Directors and Clinical Directors, Mental Health Services, re Admissions to Barrett Adolescent Centre,				

	dated 22.10.2013				
58.	Mental Health Commissioner Correspondence	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
	58.1. Email from Leanne Geppert to Peter Blatch re Query from Qld Mental Health Commissioner, dated 06.11.2013				
	58.2. Unsigned Queensland Mental Health Commissioner Briefing Note for Noting re Barrett Adolescent Strategy, by Lesley Dywer for Dr Lesley van Schoubroeck, Commissioner				
59.	Parents, Carers and Families Fast Facts Newsletters	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
	59.1. West Moreton Hospital and Health Service Fast Facts 1 – Barrett Adolescent Centre, dated 30.11.2012				
	59.2. West Moreton Hospital and Health Service Fast Facts 2 – Barrett Adolescent Centre, dated 11.12.2012				
	59.3. West Moreton Hospital and Health Service Fast Facts 3 – Barrett Adolescent Centre, dated 01.02.2013				
	59.4. West Moreton Hospital and Health Service Fast Facts 4 – Barrett Adolescent Centre, dated 04.03.2013				
	59.5. West Moreton Hospital and Health Service Fast Facts 5 – Barrett Adolescent Centre, dated 21.05.2013				
	59.6. West Moreton Hospital and Health Service Fast Facts				

	6 – Barrett Adolescent Centre, dated 23.08.2013 59.7. West Moreton Hospital and Health Service Fast Facts 7 – Barrett Adolescent Centre, dated 26.09.2013 59.8. West Moreton Hospital and Health Service Fast Facts 8 – Barrett Adolescent Centre, dated 03.10.2013 59.9. West Moreton Hospital and Health Service Fast Facts 9 – Barrett Adolescent Centre, dated 04.11.2013 59.10. West Moreton Hospital and Health Service Fast Facts 10 – Barrett Adolescent Centre, dated 20.11.2013 59.11. West Moreton Hospital and Health Service Fast Facts 11 – Barrett Adolescent Centre, dated 20.12.2013				
60.	Possible Parliamentary Questions 60.1. [REDACTED] at Barrett Adolescent Centre, prepared by Sharon Kelly on 11.09.2013 60.2. Barrett Adolescent Centre – The Park Centre for Mental Health, prepared by [REDACTED] on 09.11.2012 60.3. Barrett Adolescent Centre – The Park Centre for Mental Health prepared by Laura Johnson on 29.10.2013 60.4. Barrett Adolescent Centre – The Park Centre for Mental Health prepared by Laura Johnson on	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2

	14.11.2013				
61.	Sharon Kelly Emails and Documents	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	2
61.1.	Letter from Lesley Dwyer to unknown, dated 12.11.2012				
61.2.	Email from Associate Professor J Mohan Gilhotra, Director of Metal Health and Chief Psychiatrist, to Dr Michael Cleary re Barrett Adolescent Centre, dated 08.11.2012				
61.3.	Email from Associate Professor J Mohan Gilhotra, Director of Metal Health and Chief Psychiatrist, to Dr Michael Cleary re CONFIDENTIAL Barrett Adolescent Centre (BAC) – Closure, dated 08.11.2012				
61.4.	Email from Leanne Geppert to Sharon Kelly re pertinent points for consideration of Barrett Adolescent Centre, dated 08.11.2012				
61.5.	Email from Leanne Geppert to Sharon Kelly re strategic partnership meeting for BAC changes, dated 09.11.2012				
61.6.	Email from Lesley Dwyer to Sharon Kelly re Fwd: BAC, dated 12.11.2012				
61.7.	Email from Lesley Dwyer to Bill Kingswell and others re Information re Barrett Adolescent Centre				

	Stakeholder Meeting, dated 14.11.2012				
61.8.	Possible Parliamentary Questions – Barrett Adolescent Centre – The Park Centre for Mental Health prepared by Dr Leanne Geppert on 30.05.2013				
61.9.	Email from Leanne Geppert to Sharon Kelly re Endorsed Preamble and Service Model Elements for Adolescent Extended Treatment and Rehabilitation Services, dated 08.05.2013				
61.10.	Email from Bill Kingswell to Trevor Sadler re The efficacy of "Wraparound" services, dated 21.05.2013				
61.11.	Email from Alison Earls to Sharon Kelly re announcement regarding Barrett Adolescent Strategy, dated 07.08.2013				
61.12.	Email from Peter Blatch to Sharon Kelly re Barrett School, dated 22.07.2013				
61.13.	Email from [REDACTED] to Sharon Kelly re Quality of care issues – Barrett, dated 08.09.2013				
61.14.	Email from Jacqueline Keller, Corporate Counsel and Secretary, to Sharon Kelly re wrap up of BAC today, dated 12.09.2013				
61.15.	Email from [REDACTED] to Sharon Kelly re Barrett Adolescent Centre, dated 16.09.2013				
61.16.	Email from Anne Brennan to Sharon Kelly re				

	Consumer Advocate Barrett Adolescent Centre, dated 25.09.2013				
61.17.	Email from Leanne Geppert to [REDACTED] re Update – BAC, dated 25.09.2013				
61.18.	Email from [REDACTED] to Sharon Kelly re Consumer Advocate Barrett Adolescent Centre, dated 02.10.2013				
61.19.	Email from Anne Brennan to Sharon Kelly re discussions with Education (Peter Blatch), dated 17.10.2013				
61.20.	Email from Elisabeth Hoehn to Lesley Dwyer and Sharon Kelly re placement of registrar in the BAC, dated 24.10.2013				
61.21.	Email from Leanne Geppert to Sharon Kelly re speaking points for mtg with David Crompton and Brett Emmerson, dated 28.10.2013				
61.22.	Email from Anne Brennan to Darren Neillie re BAC update, dated 29.10.2013				
61.23.	Email from Leanne Geppert to [REDACTED] re Barrett Adolescent Centre clients, dated 01.11.2013				
61.24.	Email from Leanne Geppert to [REDACTED] re Closure of Barrett Adolescent				

	Centre, dated 03.11.2013				
	61.25. West Moreton Hospital and Health Service Barrett Adolescent Centre – Service Description – [REDACTED] [REDACTED] [REDACTED]				
	61.26. Email from Leanne Geppert to Sharon Kelly re Fwd: Attention: Board Members – Barrett Adolescent Centre Closure, dated 20.11.2013				
	61.27. Briefing Note for Noting to Director-General re Barrett Adolescent Centre, prepared by Laura Johnson on 25.11.2013				
	61.28. Further copy of Briefing Note for Noting to Director-General re Barrett Adolescent Centre, prepared by Laura Johnson on 25.11.2013				
	61.29. BAC Strategic Update/Progress, dated 02.12.2013				
	61.30. Email from Leanne Geppert to Lesley Dwyer and Sharon Kelly re Update re Education before your DDG mtg today, dated 02.12.2013				
	61.31. Email from Lesley Dwyer to Sharon Kelly and Leanne Geppert re follow up from BAC meetings today, dated 03.12.2013				
	61.32. Email from Anne Brennan to Sharon Kelly re BAC, dated 09.12.2013				

61.33. Email from Anne Brennan to Laura Johnson and Sharon Kelly re Contact with Department of Communities – Child Safety, dated 23.01.2014				
61.34. Draft Briefing Note for Noting to Director-General re Barrett Adolescent Strategy Meeting, prepared by Dr Leanne Geppert on 08.07.2013				
61.35. Further draft Briefing Note for Noting to Director-General re Barrett Adolescent Strategy Meeting, prepared by Dr Leanne Geppert on 08.07.2013				
61.36. BAC Holiday Day Program 16 Dec 2013 – 24 Jan 2014, Implementation Plan, undated				
61.37. Email from [REDACTED] to Lesley Dwyer, dated 08.11.2012				
61.38. Email from Leanne Geppert to Bill Kingswell and others re CONFIDENTIAL Barrett Adolescent Centre (BAC) – Closure, dated 07.11.2012				
61.39. Undated document titled Extended Treatment and Rehabilitation for Adolescents in the Context of National Mental Health Planning, author unknown				
61.40. Email from Sharon Kelly to Leanne Geppert re Fwd: Adolescent statewide strategy finance and HR working group, dated 03.10.2013				
61.41. Email from Sharon Kelly to 'Ingrid/Deb' re BAC				

	primary diagnosis, dated 04.10.2013				
	61.42. Email from Sharon Kelly to Lesley Dwyer re BAC strategy finance and workforce working group, dated 24.10.2013				
	61.43. Email from Sharon Kelly to 'Deb and Ingrid' re URGENT – Board Chair request for information, dated 04.10.2013				
	61.44. Email from Ingrid Adamson to [REDACTED] and others re Link to Hansard – reference to Barrett, dated 22.12.2013				
	61.45. Ministerial Statement from Hon. Lawrence Springborg MP, Minister for Health re Barrett Adolescent Centre, prepared by Sharon Kelly on 10.09.2013				
	61.46. Barrett Adolescent Strategy Expert Clinical Reference Group – Proposed Service Model Elements, Adolescent Extended Treatment and Rehabilitation Services (AETRS), dated 08.05.2013				
	61.47. Email from Trevor Sadler to Sharon Kelly re Some BAC background, dated 14.09.2012				
	61.48. West Moreton Hospital and Health Service Talking Points – Barrett Adolescent Strategy: Meeting with Minister for Health, 15.07.2013				

62.	Ministerial and DG Briefs	Various	West Moreton Hospital and Health Service	West Moreton Hospital and Health Service	3
62.1.	Email from Helen Langborne, Senior Departmental Liaison Officer, Office of the Director General to HHSs re Barrett Adolescent Centre Update, dated 05.12.2013				
62.2.	Ministerial Correspondence – Action Sheet re Fax from Queensland Nurses' Union, dated 19.09.2013				
62.3.	Draft letter from Lawrence Springborg, Minister for Health, to Beth Mohle, Queensland Nurses' Union, undated				
62.4.	Ministerial Correspondence – Action Sheet re Email from 'Alison Earls', dated 09.10.2013				
62.5.	Draft proposed response for Ms A Earls email to the Premier, undated				
62.6.	Email from Jessica Martin, Departmental Liaison and Executive Support Unit, Office of the Director-General, to Leanne Geppert re Alison Earls, dated 06.12.2013				
62.7.	Briefing Note for Approval by Director-General re Update on the Barrett Centre, prepared by Laura Johnson on 19.12.2013				
62.8.	Email from [REDACTED] to Lesley Dwyer re response to [REDACTED], dated 29.01.2014				