

6 DEC 2013

Department RecFind No:	BR058059
Division/HHS:	SSS Division
File Ref No:	FPL05769 E021209

## Briefing Note for Approval

Director-General

# URGENT

Requested by: Director, Funding and  
Contract Management Unit, Governance  
Branch

Date requested: 20 November 2013

Action required by: 25 November 2013

**SUBJECT: Approval to fund Aftercare for the provision of residential and day program mental health treatment and rehabilitation for adolescents across Queensland requiring extended care in the West Moreton Hospital and Health Service catchment area from December 2013.**

### Proposal

That the Director-General:

**Approve** by exercising non-recurrent financial and type 4 procurement delegations, up to \$2,087,776 excluding GST (\$2,296,553 including GST) to commence negotiations with Aftercare to provide extended residential mental health treatment and rehabilitation services for adolescents referred from the West Moreton Hospital and Health Service, from December 2013 to the end of December 2014.

**Note** that Type 4 procurement delegation is sought on the basis of sole source of supply and genuine urgency.

**Provide** this brief to the Minister for noting.

### Urgency

- Critical** - the Barrett Adolescent Centre (BAC), West Moreton Hospital and Health Service (WMHHS) will close by the end of January 2014 and this transition plan will ensure there are no gaps to service delivery for adolescent consumers while new service options are being developed by Children's Health Queensland Hospital and Health Services (CHQHHS).

### Headline Issues

- The top issues are:

- ✓ The Minister and WMHHS Board gave a public commitment to ongoing provision of safe and comprehensive clinical care for BAC consumers during the transition to the new statewide adolescent extended treatment and rehabilitation services. CHQHHS has advised that the full range of new statewide services is not expected to be operational until 2015.
- ✓ There are no other non-government organisations in Queensland that deliver residential and day program services for complex and multiple mental health problems for the age group.
- ✓ Interim investment in Aftercare will maintain clinical safety for BAC and other statewide consumers during the transition period. Aftercare is able to meet the time frames expected by the Minister for delivery of the services.

### Blueprint

- How does this align with the Blueprint for Better Healthcare in Queensland?

- The recommended procurement methodology supports the department's commitment to focus services on patients and provide value through accountability in grants to maximise service delivery.

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### Key issues

4. Market research has identified that Aftercare, a non-government organisation with over 40 locations in Australia (seven in Queensland), has a proven track record in providing extended residential and day program mental health treatment and rehabilitation for adolescents.
5. Aftercare was chosen based on their prior experience and demonstrated success delivering similar services in Queensland and New South Wales. In Queensland, this is the Time Out Housing Initiative in Cairns with a similar age cohort and mental health specific residential and day programs. Aftercare is also the lead agency for several Headspace services (youth mental health) around Queensland, which will be a key service partner in both transitional services being proposed in WMHHS and in the future, service options being developed by CHQHHS. Additional to this, Aftercare is established in a range of Hospital and Health Services across Queensland, providing better access opportunities.
6. Aftercare's past performance indicates that the organisation has capacity to rapidly expand services to West Moreton, to support the ongoing transfer of clients from December 2013.
7. Services proposed to be purchased from Aftercare are a day program (Monday to Thursday) and supported accommodation for up to four beds (seven days/extended hours) for adolescents aged between 15 and 21 years. The WMHHS will continue to provide intensive mobile outreach services. This innovative model is a pilot and if successful, may be adopted and/or expanded by CHQ HHS following the transition period.

### Background

8. In August 2013 the Minister announced that adolescents requiring extended mental health treatment and rehabilitation will receive services through a new range of contemporary service options from early 2014. CHQHHS is responsible for the governance of the new service options to be implemented as part of its statewide role in providing healthcare for Queensland's children.
9. BAC is a 15-bed inpatient service for adolescents requiring longer term mental health treatment. BAC is located within The Park – Centre for Mental Health campus at Wacol.
10. The Aftercare Time Out Housing Initiative in Cairns is funded by the Department to provide extended residential mental health treatment and rehabilitation services for adolescents.

### Consultation

11. Consultation has occurred with the following stakeholders:
  - Dr Stephen Stathis, Child and Family Therapy Unit, CHQ HHS.
  - Dr Leanne Geppert, Mental Health and Specialised Services, West Moreton HHS.
  - Dr Bill Kingswell, Mental Health Alcohol and Other Drugs Branch (MHAODB), Health Service and Clinical Innovation Division.
  - Chief Executive oversight and project steering committees for the Statewide Adolescent Extended Treatment and Rehabilitation Implementation Strategy.
12. All stakeholders will continue to work together to ensure the ongoing provision of safe and comprehensive clinical care for BAC consumers and their families.

### Financial implications

13. \$2,087,776 excluding GST will be transferred from MHAODB to the Funding and Contract Management Unit (FCMU), Governance Branch for the Aftercare service contract.

### Legal implications

14. Once approved, FCMU will develop and administer a service contract, in consultation with the above stakeholders.

### Attachments

15. Nil.

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**Recommendation**

That the Director-General:

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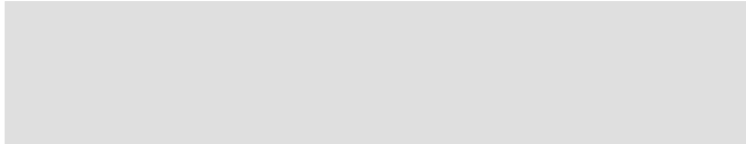
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*Not necessary.*

**APPROVED/NOT APPROVED**

**NOTED**



**IAN MAYNARD**  
Director-General

*07 DEC 2013*

*KIM*

Director-General's comments

To Minister's Office for Approval   
for Noting

*Bill/ why has this taken since August to finalize?*

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A/Manager	Director	Chief Governance Officer	
Funding and Contract Management Unit, Governance Branch	Funding and Contract Management Unit, Governance Branch	Governance Branch	
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