

"F"

From: Sharon Kelly [REDACTED]
Sent: Thursday, 8 November 2012 3:32 PM
To: Sdfo; Waller, Shelley-Lee
Cc: Gilhotra, Jagmohan; Geppert, Leanne; Cleary, Michael; Dwyer, Lesley; MD09-WestMoreton-HSD
Subject: pertinent points for consideration of Barrett Adolescent Centre

Phillip,

as was just mentioned on the telephone conference, below are some pertinent points we would like you to consider in your "emergent" brief to the Minister's office.

Points for consideration to provide short advice to Minister office:-

- There is a clear national and State policy direction to ensure that young people are treated close to their homes in the least restrictive environment with the minimum possible disruption to their families, educational, social and community networks
- The National Mental Health Service Planning Framework currently being developed by the Commonwealth Government, due for completion in July 2013 does not include provision for non-acute adolescent inpatient services as per the current model at Barrett. The Framework does include subacute community based services for adolescents
- Planning is required to align with the National Mental Health Service Planning Framework that recommends subacute community based services for adolescents
- The deinstitutionalisation of services currently provided at The Park Centre for Mental Health is part of the reform agenda under the *Queensland Plan for Mental Health 2007-2017* (QPMH) and will result in only forensic and secure services being provided at the facility by July 2013.
- Concerns have been raised about the co-location of Barrett Adolescent Centre (BAC) with adult forensic and secure services delivered by TPCMH
- The BAC delivers an extended treatment model of care that consists of both extended inpatient and day patient programs including education components.
- Under the QPMH, it was determined that the development of a new model of care for BAC was required
- The Redlands Adolescent Extended Treatment Unit (RAETU), funded under the QPMH, was intended to replace BAC. This project has ceased due to unresolved environmental issues and budget overruns and hence is no longer a sustainable capital works project for Queensland Health
- Recent sector advice proposes a re-scoping of the BAC service model and governance structure to ensure a contemporary evidence based model of care is being provided for adolescents with serious mental illness.
- The average bed occupancy rate for BAC is 43%. This is less than half of the 15 beds currently available in this unit
- The age and condition of the building has been identified by the Australian Council on Healthcare Standards as unsafe, necessitating urgent replacement
 - Alternative services for this group of consumers will need to be considered immediately and will require a collaborative approach. The options to be considered may include the following:
 - Additional day programs attached to current adolescent acute units; and
 - Utilisation of non-government sector services for adolescents; and
 - The use of existing, unoccupied adolescent acute beds will also need to be considered where no other alternatives exist. Currently, acute child and adolescent beds are located in mental health services at the Gold Coast, Logan, Mater Child and Youth, Royal Brisbane and Women's Hospital, Toowoomba and Townsville (opening 2013) mental health services.

in considering least disruption to the young people and their families the HHS has been considering the planned closure of BAC during the Christmas period as a natural progression to service closure, if alternate models and capacity can be identified within the next 2 months.

for noting, one of the young people is a Forensic Patient and alternate accommodation would need to be sourced, initial discussions have commenced with the ED Forensic mental health.

Regards

Sharon

Sharon Kelly
Executive Director
Mental Health and Specialised Services

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From: Anna Davis [REDACTED]
Sent: Thursday, 8 November 2012 3:39 PM
To: Geppert, Leanne
Cc: Gilhotra, Jagmohan; Kelly, Marie
Subject: RFI- Barrett Adolescent Centre Summary 8Nov12
Attachments: RFI- Barrett Adolescent Centre Summary 8Nov12.doc

Hi Leanne,
Summary page of key issues and information relating to closure of BAC. We are collating more information in a folder with key document so that we can respond to any RFI's or media around this issue in the next few days. We will provide Mohan with a hard copy.
Thanks
Anna

Anna Davis
Principal Project Officer
Planning and System Redesign Team
(Mon, Tues, Thurs, Fri)
Integrated Health Planning and System Redesign Unit
Mental Health, Child and Youth Drug Branch
Health Service and Clinical Integration Division
Queensland Health
[REDACTED]
[REDACTED]

Intergovernmental Relations and Systems Re-design Unit
MHAODB
Request for Information

RE: Closure of Barrett Adolescent Centre, The Park Centre for Mental Health, West Moreton HHS

Date: 8 November 2012

Author: Marie Kelly and Anna Davis

- Barrett Adolescent Centre (BAC) is a 15 bed adolescent extended treatment mental health facility (inclusive of 5 day beds) currently situated at The Park Centre for Mental Health (TPCMH), Wacol, West Moreton HHS.
- Additional adolescent inpatient services across Queensland include:
 - Logan Hospital (10 acute beds)
 - Mater (12 acute beds)
 - RBWH (12 acute beds)
 - Toowoomba (8 acute beds)
 - Townsville (6 acute beds to be operational March 2013)
- Service delivered through BAC cannot continue due to the following:
 - The age and condition of the building has been identified by the Australian Council on Healthcare Standards as unsafe, necessitating urgent replacement.
 - Concerns have been raised about the co-location of BAC with adult forensic and secure services delivered by TPCM.
 - There is a clear policy direction to ensure that young people are treated close to their homes in the least restrictive environment with the minimum possible disruption to their families, educational, social and community networks.
- The current average bed occupancy rate for BAC is 43%. This is less than half of the 15 beds currently available in this unit.
- BAC operating costs have increased from \$1,361 per day in 2007/08 to \$2,416 per day. This represents a recurrent operating spend of approximately \$5.6 million per annum.
- Recent sector advice proposes a re-scoping of the BAC service model and governance structure to ensure a contemporary evidence based model of care is being provided for adolescents with serious mental illness.
- Alternative services for this group of consumers will need to be considered immediately and will require a collaborative approach. The short term options to be considered may include the following:
 - Additional day programs attached to current adolescent acute units;
 - Utilisation of non-government sector services for adolescents; and
 - The use of existing, unoccupied adolescent acute beds will also need to be considered where no other alternatives exist.
- Funds from the operation of Barratt could be used to support alternate contemporary services across the state.

Background

1. Under the Queensland Plan for Mental Health 2007-2017 (QPMH), it was determined that the development of a new model of care for BAC was required. There is some contention in the mental health sector and community around this issue.
2. The Redlands Adolescent Extended Treatment Unit (RAETU), funded under the QPMH, was intended to replace BAC. This project has ceased due to unresolved environmental issues and budget overruns and hence is no longer a sustainable capital works project for Queensland Health.
3. The deinstitutionalisation of services currently provided at TPCM is part of the reform agenda under the QPMH and will result in only forensic and secure services being provided at the facility.
4. The National Mental Health Policy (2008) articulates that 'non-acute bed-based services should be community based wherever possible.'
5. The National Mental Health Service Planning Framework currently being developed by the Commonwealth Government, due for completion in July 2013 does not include provision for non-acute adolescent inpatient services. The Framework does include subacute community based services for adolescents.

"H"

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Michael Cleary - Urgent Discussion - Proposed Service Model Barrett Adolescent Centre (TOR & Project Plan attached)

From: Sharon Kelly
To: Bill Kingswell; Jagmohan Gilhotra; Leanne Geppert; Lesley Dwyer; Mic...
Date: 18/03/2013
Time: 3:30 PM - 4:00 PM
Subject: Urgent Discussion - Proposed Service Model Barrett Adolescent Centre (TOR & Project Plan attached)
Place: Teleconference: [REDACTED] Passcode [REDACTED]
CC: [REDACTED] Gall Read; Lauren Stocks; MD09-WestMoreton...
Attachments: BAC ExpCIRefGrp_final_2.pdf; mltE6.pdf

Please find attached Terms of Reference for the Expert Clinical Reference Group and Project Plan.

Sharon Kelly
Executive Director
Mental Health and Specialised Services

West Moreton Hospital and Health Service

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" I "

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Michael Cleary - Fwd: Minister's meeting with Consumer Group BAC Tuesday

From: Michael Cleary [REDACTED]
To: [REDACTED]
Date: 9/12/2012 9:49 AM
Subject: Fwd: Minister's meeting with Consumer Group BAC Tuesday

Begin forwarded message:

From: "Jagmohan Gilhotra"
[REDACTED]
Date: 9 December 2012 9:45:25 AM AEST
To: "Bill Kingswell" [REDACTED]
Cc: "Michael Cleary" [REDACTED]
Subject: Re: Minister's meeting with Consumer Group BAC Tuesday

Hi Bill

I should be able to. What time is the meeting? I have to chair QPMAC in the morning at 10 but could delegate that if the meeting is at that time. Would you be able to send me the details and any paper work that has been prepared for this meeting.

Regards

Mohan

Assoc. Professor J Mohan Gilhotra

Director of Mental Health
And Chief Psychiatrist
Queensland Health

[REDACTED]

On 09/12/2012, at 8:57 AM, "Bill Kingswell"

[REDACTED] wrote:

Mohan

Are you able to join Michael and the minister on Tuesday at BAC?

Bill

Begin forwarded message:

From: "Michael Cleary"

Date: 9 December 2012 8:36:01 AM AEST

To: "Bill Kingswell"

Subject: Re: Minister's meeting with Consumer Group BAC Tuesday

Hi,

Thanks Bill.

Mohan would be great. It would be good to have some high powered psychiatrists there as well.

Kind regards

Michael

Dr Michael Cleary
Deputy Director-General
Office of Deputy Director General
Health Services & Clinical Innovation
Queensland Health
[REDACTED]

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Sent from my iPad

On 09/12/2012, at 8:22 AM, "Bill Kingswell

[REDACTED] wrote:

Michael

I am booked to travel to the Beyond blue meeting in Melbourne. I can cancel if you would prefer. Alternatively, Mohan is back Monday and could attend if needed.
Bill K

On 08/12/2012, at 3:00 PM, "Michael Cleary

[REDACTED] wrote:

Dear Bill.

Would you be able to attend this meeting with me please.
Thank you.

Kind regards

Michael

Dr Michael Cleary
Deputy Director-General
Office of Deputy Director
General
Health Services & Clinical
Innovation Queensland
Health
[REDACTED]

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